

Northampton
for offices
and sites
L Austin-Crowe
0604 34734

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 27,786

Friday February 9 1979

***15p

Ansafone
LET ANSAFONE ANSWER YOUR PHONE
From only
£1.50 per week
18 Upper Grosvenor Street, London, W1Y 2HS
01-629 9232

NEWS SUMMARY

GENERAL

Lords reject sanctions inquiry

PEERS went against the verdict of the Commons and refused to accept the Government's proposal for a Special Commission to investigate whether Ministers were aware of the sanctions-busting operations which enabled oil to reach Rhodesia.

Ignoring a warning by Lord Elywyn-Jones, the Lord Chancellor, that they were heading for a "clear confrontation," the Lords decided by 102 votes to 58, a majority of 44, to reject a motion concurring with the Commons and appointing four Peers to serve on the Commission.

Lord Halsbury, the former Lord Chancellor, won support from some Peers on the Labour back benches when he argued that the inquiry already conducted by the Bingham Committee on breaches of oil sanctions had gone far enough.

He refused to accept that a decision by the Lords not to participate in the commission, must involve a confrontation with the Commons.

If the Commons wanted to set up their own committee of inquiry, they had the right to do so, but they should not ask the Lords to compromise "our own honour, our own integrity and our fundamental constitutional principles." Page 10

Channel Tunnel view 'unchanged'

The Government's attitude to the Channel Tunnel project, abandoned in 1975, remained unchanged, Mr. William Rodgers, Transport Secretary, told the Commons. The British Railways Board's long-term plans for a single track tunnel following a technical and economic study. Page 6

Farming boost

The UK intends to expand the farming industry, and dairy production in particular. The policy would be "highly provocative" in Europe, said Agriculture Minister John Silkin. Back Pages 10 and 27

Weinstock settles

Sir Arnold Weinstock, managing director of GEC, accepted an apology, taken damages and costs in settlement of a High Court libel action against Private Eye for an attack which the magazine conceded was without foundation.

Diplomatic move

China and Portugal have agreed on diplomatic recognition and will exchange envoys within three months. Portugal will continue to administer Macao, which is on Chinese territory.

Beer price bid

Courage, the Imperial Group brewery subsidiary, confirmed that it is asking the Price Commission if it can increase the price of a pint of beer by 3p. Page 6

Trawler search

North Sea air search failed to find any trace of the Peterhead-based trawler Tarradale II last heard from in Norwegian waters last Friday. The search resumes today.

Fresco rescue

Italy is to spend £500m (£300,000) on a major restoration of Leonardo da Vinci's fresco The Last Supper and the church where it is housed.

Briefly...

Manchester GP Dr. Alva Brown has been left £250,000 by a patient because he cared for her dog.

Clarinetist Gervase de Peyer and his wife, opera singer Susan Daniel, are to be divorced.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)		
Assoc. Newspapers	188	+ 6
Caledonian Hldgs.	100	+ 7
Chesford	380	+ 10
Cohen (A.)	205	+ 25
Pye Hldgs.	87	+ 41
Toy	20	+ 9
Wormsley Walkers	614	+ 12
Shell Transport	780	+ 20
Anglo-Amer. Coal	155	+ 5
Govor	89	+ 7
Gld. Mns. Kalgoolie	20	+ 3
North Kalgoolie	20	+ 3
FALLS:		
Treas. 12pc 1983 A 293	- 2	
Treas. 12pc 08-06	- 23	
Avery	201	- 9
Reecham	592	- 10
Bert Bros.	53	- 4
Blockleys	62	- 9
(Prices in pence unless otherwise indicated)		

BUSINESS

Equities fall 6.3; gilts at 2-year low

● **EQUITIES** saw heavy selling ahead of the Minimum Lending Rate decision but rallied later as pressure eased. The FT 30-share index was 6.3 down at a ten-month low of 448.9.

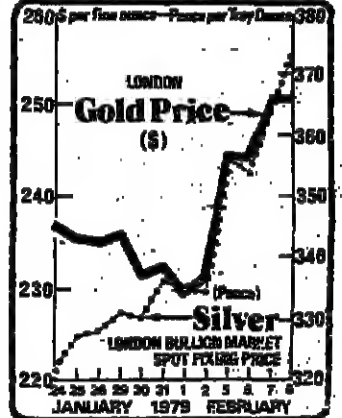
● **GILTS** continued to ease in the belief that the MLR rise was not enough. Re-activation of long term Treasury 12 1/2 per cent 2003-05 failed to stabilise the market and falls extended to 1. Shortfalls lost up to 1. The Government securities index was 0.48 down at a two-year low of 64.64.

● **STERLING** fell 90 points to 33,050 after rallying on Mr. Healey's statement on re-activating official reserves. The trade-weighted index fell to 63.4 (63.5).

● **DOLLAR** regained early losses and its depreciation narrowed to 8.5 (9.1) per cent.

● **GOLD** closed unchanged at \$250; in London despite hectic trading and touching \$249 1/2 at one stage.

● **WALL STREET** was 2 1/2 up at 818.43 near the close.



trading and touching \$249 1/2 at one stage.

● **WALL STREET** was 2 1/2 up at 818.43 near the close.

● **BRITISH NATIONAL OIL** Company consortium is to buy Ashland Oil's 5.43 per cent interest in the Thistle Field for \$94.5m. Back Page.

● **JAPANESE** domestic airline TDA is to buy six European Airbus and spares for about £211m to be delivered between 1980 and 1982. Back Page.

● **BRITAIN** is to revalue its official reserves of gold and foreign currencies on a basis more closely related to market prices in an accounting adjustment. Back Page.

● **ANGLO-IRANIAN** talks on the future of Elba of defence contracts, 30,000 UK workers will be held in Tehran in a few days. Page 3; Oil shortages Pages 4 and 18.

● **GOVERNMENT** must find new ways of encouraging industrial innovations, including tax incentives, says a report expected to be presented to the Cabinet this month. Back and Page 19.

● **BRITISH AIRWAYS** get profits rose sharply by nearly 50 per cent to £128.12m (£121.08m on sales of £3.43bn (£3.2bn) for the year to October 31. Page 20.

● **CH HONEYWELL BULL**, the U.S.-French computer group made a pre-tax profit of £230.9m (£27.16m) last year, a surplus over its £21.2m annual Government subsidy. Page 24.

● **UNIPAC** group of Brazil has gained a 51 per cent controlling interest in Standard Electric SA, the Brazilian subsidiary of I.T.T.

Clearing banks expected to follow suit

Lending rate up to 14% in pre-Budget holding operation

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

The Bank of England raised Minimum Lending Rate yesterday by 1 1/2 points to 14 per cent in response to money market pressures, and in an attempt to demonstrate the Government's commitment to its monetary target.

The move essentially represents a holding operation before the Budget, though no emergency or early package is planned at present.

The intention of Mr. Denis Healey, Chancellor of the Exchequer, is still apparently to wait until the inflation outlook is less uncertain before deciding what further fiscal and monetary measures are necessary.

The relative stability of sterling has so far removed one obvious pressure for earlier action.

The new level of MLR has been exceeded only once before, when the rate was 15 per cent for a few weeks during the 1976 sterling crisis.

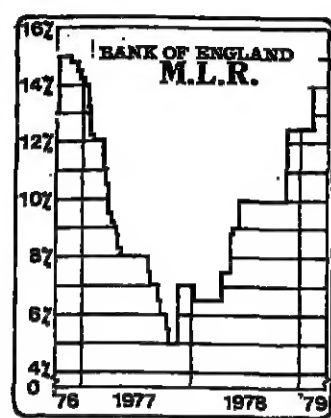
The latest rise has been forced on the authorities by the sharp rise in money market interest rates in the last three weeks.

The City's reaction was that the rise in MLR did not solve anything of itself, and that market attention, and any large-scale activity by investors, would depend on a clearer indication of the Budget strategy, or the election timing, whichever came first.

Unlike last November, when MLR was increased by 2 1/2 points, the authorities have not sought to go beyond recent market movements and pre-empt future changes.

Continued on Back Page

Parliament Page 10 • Editorial comment Page 18 • Money markets Page 23 • Lex Back Page



anything of itself, and that market attention, and any large-scale activity by investors, would depend on a clearer indication of the Budget strategy, or the election timing, whichever came first.

Unlike last November, when MLR was increased by 2 1/2 points, the authorities have not sought to go beyond recent market movements and pre-empt future changes.

Continued on Back Page

Parliament Page 10 • Editorial comment Page 18 • Money markets Page 23 • Lex Back Page

British Steel set to axe 6,000 jobs at Corby

BY ROY HODSON

STEELWORKERS at Corby, Northants, will be told today of British Steel Corporation plans to end iron and steelmaking there, with the loss of up to 6,000 jobs.

The proposals, put to the TUC Iron and Steel Committee in London yesterday at a meeting which also discussed—but failed to agree on—earlier BSC plans for the closure of a smaller plant at Bilston, Staffs., where up to 1,500 jobs are at risk, seem certain to run into union opposition. Already, a Corby workers' action committee has been formed to fight the closure.

The Corby works, with 10,500 employees, is Britain's most important centre for tube production. But the iron and steel-making side—blowing four blast furnaces and three basic oxygen steel converters, it turns out more than 100,000 tonnes of steel a year, nearly all of it used for tubes—production is making losses estimated at £30m a year.

Under the proposals, tubes production would continue, but with the tubes mills supplied with finished steel made at newer steel plants in other parts of Britain.

British Steel is seeking discussions with the unions about an agreed closures programme, which could also hit the ironstone quarries at Corby, accompanied by new arrangements for delivering steel from other works.

Members of the action committee lobbied yesterday's talks, but were unable to see Mr. Bill Sirs, chairman of the TUC committee and general secretary of the industry's largest union, the Iron and Steel Trades Confederation, who left before the meeting ended.

The decision immediately to seek national support to stop the movement of steel into Corby from other works.

BSC's plans for Corby and Bilston are part of its programme for shutting high-cost steelworks in a bid to cut losses estimated at £250m this year and which could be even higher as a result of recent industrial disputes.

Now that British Steel has two fights on its hands at Bilston and Corby it is unlikely to attempt during this year to close steelmaking at two other high-cost works, Shotton, North Wales, and Consett, North-East England.

However, the Corporation's strategy for returning to profit is clear enough. It wants to end steel production at all four works to achieve an estimated saving of £100m a year.

Bulk steelmaking will be concentrated then in five centres: Ravenscroft, Teesside, Scunthorpe, Sheffield (where there is a concentration of electric steelmaking), and South Wales.

If no agreement on a closures programme for the three open-hearth steelmaking furnaces still working at Bilston is concluded with the unions by March 8, British Steel intends issuing 12-month notices of the ending of iron and steelmaking there.

French steel problems Page 2

Power warning by Siemens

BY ADRIAN DICKS IN BONN

WEST GERMANY is "driving on towards catastrophe" as a result of its failure to authorise new power station projects, Dr. Bernhard Plettner, chairman of Siemens, said yesterday.

With an annual 4.5 per cent rate of growth in electricity consumption, "we shall reach the limits of capacity by 1983-84," he said.

The Siemens chairman, whose company owns West Germany's troubled nuclear power contractor, Kraftwerk-Union, admitted that the group had reasons of its own to be worried about a shortfall in generating capacity.

But he added: "I am far more concerned about the outlook for the economy as a whole."

KWU's problems have been thrust into the foreground by events in Iran, where it has two nuclear plants under construction near Bushahr and had been hoping to win firm contracts for four more which may now be cancelled.

The company also appears likely to see completion of no more than four out of the eight plants it is due to build in Brazil, following the warning delivered by the new Brazilian Industry Minister last week.

In addition to a *de facto* freeze which has put a stop to six out of the 12 nuclear plants under various stages of construction in West Germany for the past two years, it has proved equally hard to make progress with conventionally-fuelled power stations.

Herr Plettner pointed out that these, too, required a lead time of 8-10 years. Yet with prospects of further cost increases for fossil fuels, nuclear power was still preferable on cost grounds.

One of the brighter spots on the horizon for KWU appears to be Argentina, where Herr Plettner said prospects were good for winning a contract for a second plant identical to the KWU-built Atucha I nuclear facility operating since 1975.

The difficulty for the German government looms, however, from the Argentine administration's uncooperative interest in acquiring additional facilities, possibly including an entire fuel cycle of the sort West Germany is contracted to sell to Argentina.

CONTENTS OF TODAY'S ISSUE

European news	2	Technical page	15	Money and exchanges	23
Overseas news	3	Management page	15	Intl. companies	24-25
American news	5	Arts page	17	Euromarkets	25-24
World trade news	5	Leader page	18	World markets	26
UK news—general	6-8	UK companies	20-22	Farming raw materials	27
Labour	10	Mining	22	UK stock market	32
Parliament	10				

The state of the oil market	18	forms a headache	8	White Paper: Scraps for angry farmers	27
UK industry's attitude to innovation	19	The crucial role of line managers	15	Motor components need of a home market	28
U.S. surveillance of the Soviet Union	3	Around Britain: Brighton the marina	16		
North Sea: Redundant plant		U.S. paper industry: The outlook improves	24		

Appointments	14	European Optics	28	Property	12
Appals, Advts.	11	Food Prices	25	Salerno	34-35
Base Rates	7	FT-Accounts	22	Share Information	20
Bank Return	22	Letters	19	Today's Events	19
Contracts	15	Lax	18	TV and Radio	16
Crossword	15	London	16	Unit Trusts	3
Entertain. Guide	16	Men and Matters	16	Weather	36
				Winterbottom Tat.	20

INTERIM STATEMENT	22
Annual Services	22
ANNUAL STATEMENTS	22
Hawking & Tison	20
Arthur Lee	21
Unit Trusts	21
Winterbottom Tat.	20

BL workers divided on strike call

BY PHILIP BASSETT AND ARTHUR SMITH

NO PROGRESS was made last night in talks aimed at averting the mounting crisis at BL Cars. Management made it clear at a meeting with union leaders that it was not prepared to make any concession on its decision not to make parity payments until they could be financed through higher productivity.

Voting continued yesterday throughout BL plants over whether to strike action. Estimates, based on 20 plants which have already taken decisions, showed a split workforce with about 28,500 in favour of a strike and 27,850 against.

Last night Mr. Eric Varley, Industry Secretary, met Mr. Michael Edwards, the company chairman. BL said the meeting was merely to present the facts to the Minister and no initiative could be expected.

After the talks with the unions, Mr. Pat Lowry, BL's director of personnel, said: "We have had to make it absolutely clear that there can be no question of the company's meeting the parity programme other than on a self-financing basis."

Mr. Lowry said the talks had cleared up the "misrepresentation" on targets and levels of performance which had occurred in reaching agreement on the pay package in December.

After failing to convince the management that the interests of preserving the form of collective bargaining beginning to emerge at BL Cars, the union representatives put forward a plan that productivity, on which the payments are based, should not be judged from January 1, but that assessment should wait until May and judgement made on the productivity in that period.

Union hopes of presenting a united front in the call for a strike by all 100,000 workers, suffered a setback with the decision by 7,000 employees at the Pressed Steel Fisher factory, Coventry, to stay at work.

But the real divisions between workers were exposed at the neighbouring assembly plant where, amid strong scenes, shop stewards agreed to put the strike issue to a ballot of the 5,000-strong workforce.

The stewards' recommendation that workers should walk out in pursuit of a separate 35 per cent pay deal, met with a divided vote.

As opponents tried to sway the microphone Mr. Bob Fryer, chairman of the meeting, was shouted from the platform. After several minutes of confusion and heated argument, the stewards agreed to seek the assistance of management and ballot employees.

The decision of the Coventry men to stay at work must cast serious doubt on the credibility of the strike call. They would have earned wage increases of up to £10 a week from parity payments.

Senior stewards, who are scheduled to meet in Coventry on Monday, will be faced with the difficult decision of whether to press ahead with their planned action.

The 20,000 workers at Longbridge, who staged an immediate walk-out on Wednesday, and have already mounted a picket to halt building work on the factory for the new small car, are setting the pace. Mass meetings of the 10,000 employees at Triumph, Coventry, and the 14,000 at Rover plants, in Birmingham, today could swing the issue.

While shop stewards are likely to be urging strike action, the Rover and Triumph workers are among the top wage earners and stand to gain less than the parity package.

Whatever the decision of the official union movement, the threat of unilateral action by toolmakers remains. Mr. Roy Fraser, chairman of the unofficial committee that claims support from 3,000 skilled men, gave notice last night that industrial action was again being considered.

Car production figures Page 6

Prices Bill compromise

BY ELINOR GOODMAN, LOBBY STAFF

THE GOVERNMENT yesterday had to compromise over its plans for tightening up on price controls. It was forced to introduce an amendment to the Price Commission (Amendment) Bill which will enable a company to invoke relief from a price freeze if it is faced with a higher bill for imported raw materials.

The amendment followed negotiations with the Liberals and the Scottish Nationalists who wanted similar changes to the Bill. It should now become law by Monday as the Government wanted.

Under yesterday's compromise the Liberal amendment was replaced by one drawn up by the Government which also provides for relief. The difference between the amendments is that while the Liberals' was mandatory the Government's leaves some discretion in the hands of the Price Commission.

If you're doing our job who's doing yours?

Our job is to advise on the choice of manufacturing and warehousing locations. How we approach the complexities of this subject are explained in a guide The Choice of Locations, which is available upon request.

Richard Ellis Chartered Surveyors
Telephone 01-499 7561
York House, York Street
Manchester M60 2DZ
Telephone 061 236 9232
25 Flog Street, London
Telephone 01-499 7561

OVERSEAS NEWS

Rand revalued despite downward market pressure

BY QUENTIN PEEL IN CAPE TOWN

THE SOUTH African Reserve Bank yesterday slightly revalued the rand by two points against the U.S. dollar as its first step since the announcement of plans eventually to introduce a managed float.

The revaluation, a response to the continued decline of the dollar and steep rise in the gold price, raised the value of the rand from \$1.15 to \$1.17. It came in spite of the downward pressure on the rand in the South African market caused by a shortage of foreign currency, and suggests that the Reserve Bank is determined to wrong-foot general speculation.

Market sources here see the move as at least partly political, given the prevailing view that a floating rand would drift downwards. It will penalise the majority of exporters who have failed to take out forward cover in the expectation of a devaluation. Under the new system of

forward cover introduced as the first step towards a managed float of the rand, importers had eagerly taken up the offer of forward cover against dollars at a discount of 2 per cent, but exporters had ignored the need for such insurance, having to pay a premium of the same amount. They are thought less likely in future to be so sure of themselves.

The Reserve Bank, although it is still fixing its own daily buying and selling rates for the rand, has said that it will make more frequent adjustments in the rate, of which yesterday's was the first.

However, the commercial banks maintain that downward pressure will persist as long as the Reserve Bank refuses to channel more sources of foreign exchange—such as the proceeds of diamond and kruggerand sales—through the authorised dealers, thereby creating an

inherent foreign exchange shortage in the market. The present system has drastically squeezed the spread offered by the banks between buying and selling rates, while not expanding the market at all, and the commercial banks are upset at the resultant loss of profits.

Yesterday's move followed the publication of the Reserve Bank's gold and foreign exchange holdings on Wednesday, which showed a rise of R45m in the foreign exchange component in January, compared to the drop of R210m in December. The turnaround is expected to continue, with the new forward cover discount encouraging importers to borrow overseas, not on the domestic market.

In the meantime, the commercial banks have also dropped their prime overdraft rates from 11.5 to 11 per cent, in the wake of the bank rate reduction announced on Monday.

Big changes expected at Chinese Congress

By Colina MacDougall

THE NATIONAL People's Congress, China's Parliament, is to meet shortly to deliberate a new penal code, the New China News Agency has announced. The agency implied the Congress would also approve a series of major political and economic measures.

This will be the first time since the 1950s that the Congress, which last assembled in February 1978, will have met in successive years, as it is constitutionally recommended to do. It thus marks an important return to the orderly practices of those years.

The announced programme for the Congress is the discussion of a draft penal code and an additional draft of trade union law, marriage law, land requisition law, forestry law and arrest and detention regulations are being prepared.

This new legislation should help to implement the policies expressed by Chinese leaders, particularly Deng Xiaoping (Deng Hsiao-Ping), that the people should have more democratic rights. Since the cultural revolution the legal system has scarcely operated, and as a result arbitrary victimisation and arrest have operated.

The Congress is also likely to debate major measures already discussed at last December's party central committee meeting. One vital change outlined in last Tuesday's People's Daily is that China has abandoned the policy of all round agricultural mechanisation, originally promoted in 1975 by Chairman Hua Guofeng (Hua Kuo-Feng), a plan to create modern mechanised production bases. These will function in the crop farming, animal husbandry, forestry and fisheries sectors.

The new scheme proposes the establishment of key areas based on state farms or groups of communes which will be modernised to a high standard to provide food for the cities, thus reducing the burden on the peasants at large.

As the Congress is the authority empowered to choose the premier there is some speculation that this meeting might approve the appointment of a replacement for Chairman Hua who currently holds both that post and that of Communist Party leader.

Chairman Hua succeeded to the premiership when vice premier Deng Xiaoping was dismissed in April 1976.

U.S. MILITARY SURVEILLANCE OF THE SOVIET UNION

Monitoring bases in Iran at risk

BY ROGER BOYES IN LONDON AND SIMON HENDERSON IN TEHRAN



THE IRANIAN crisis is posing a serious dilemma for U.S. defence planners who are concerned at the threat to strategic monitoring installations near the northern border with the Soviet Union.

Certainly the future of the Iranian network of listening posts and radar stations is looking increasingly bleak. One of the two major listening posts is already being dismantled and technical experts make clear that the closing of further installations will be a real blow to the West which would not be adequately compensated for by satellite reconnaissance or the use of other posts in neighbouring countries.

The installations, known as the IBEX system, are strung along the 2,000 km border with the USSR which loops around the Caspian Sea. Similar bases are sited in Canada, Alaska, Japan, Thailand, Turkey and Greenland but the posts in Iran are understood to be the most effective.

There are two main types of base in Iran: radar stations to act as an early warning system in the event of a nuclear or conventional attack from the Soviet Union and listening posts which monitor the development and testing of space exploration vehicles and nuclear weapons. This latter function is crucial to the successful verification of strategic arms limitations agreements between the U.S. and the Soviet Union.

President Carter's administration, publicly at least, has denied that the Iranian crisis is having any major effect on U.S. monitoring activities. "Events thus far have had no impact on our ability to monitor either SALT I or SALT II," said Mr. David Aaron, the President's deputy National Security Adviser.

Mr. Aaron was referring to the possibility of satellite photography taking over the role of the listening posts. But western experts in London are certain that Mr. Aaron was understating the importance of on-the-ground monitoring in Iran. Indeed it is understood that the U.S. has been exploring the possibility of moving its electronic equipment elsewhere to compensate in some way for the loss of Iran.

Turkey could, under certain circumstances, take over some of Iran's listening post functions. It already has several electronic intelligence gathering bases; the two main ones being at Sinop, on the Black Sea coast and at Diyarbakir, near

HUGE DEMONSTRATIONS by supporters of Ayatollah Khomeini in Tehran and other cities yesterday further isolated the government of Dr. Shapour Bakhtiar, Andrew Whitely and Simon Henderson write from Tehran.

With the Prime Minister virtually at the end of the rope he has been given by the military, Iran's fate lies more than ever in the hands of Dr. Mehdi Bazargan, Premier-designate in the Ayatollah's "provisional government."

For the first time military personnel in uniform were among those shouting slogans supporting the establishment of an Islamic republic and recognising the authority of Dr. Bazargan.

Several hundred air force technicians took part in the Tehran march of more than 1m people. They were photographed from army helicopters flying overhead, but no other action was taken against them. In another incident an army sergeant in uniform holding a picture of Khomeini led a procession past a heavily-guarded military building.

Dr. Bakhtiar recognised the further erosion of his position at a morning news conference when he said he would be prepared to work with Dr. Bazargan in a coalition government as one of many possible solutions he was ready to consider. But he persisted in his belief that a change of regime should only be by constitutional means, the device by which the Shah went into exile three weeks ago.

Democratic sources said yesterday that a national referendum organised by the clergy on the future of the monarchy in Iran might be more than the military could stand. Some generals were said to be reluctant to go along with Dr. Bakhtiar's present policy of accepting the popular verdict once calm democratic conditions were restored.

Principally air base in south east Turkey, Sinop, a radar monitoring and communications facility run by the U.S. Army Security Agency (ASA), a section of the National Security Agency, gathers both data on the Soviet Union's activities in the Black Sea area and on Soviet missile testing. The Diyarbakir station, a long range radar and communications complex monitors Soviet missile launches. The Diyarbakir base houses a Defence Satellite Communications System earth terminal which connects the installation with Lakehurst Naval Station in New Jersey.

The Turkish system is believed to be more sophisticated than the IBEX network but there are serious doubts that the Turkish bases could effectively take over the capacity of the Iranian posts. The concentration of so much electronic material in one place

mainly U.S. staff to man the bases is a strong argument for keeping the bases in Iran.

The few Iranians reported to be involved with IBEX hold minor positions in the radar stations. The listening posts are believed to be operated exclusively by U.S. ASA personnel while the radar posts are thought to be under the control of the Central Intelligence Agency.

Iran's principal advantage over Turkey is geography. Iran is much closer to the centre of the Soviet Union than any other country associated with the western alliance and the listening posts can penetrate deep into the heartland of Soviet central Asia. This region includes the Baikonur cosmodrome space research centre and the main Soviet missile testing ranges.

The proximity to the Soviet Union also means that even relatively primitive electronic surveillance equipment can pick up important signals communications between tank and artillery units on the Soviet side of the border. The intercepted messages are then decoded by U.S. cryptographers in Iran who pass on the results to the CIA and the NSA headquarters in the U.S.

The information is generally pooled between the two agencies and, according to western experts, some of it is fed to the Iran Government as an important component of its early warning system. Heavy signals traffic between military units behind the Soviet border can point to a build-up of forces and, in the U.S. view, it is clearly vital that Iran receives such information quickly.

This kind of electronic sensitivity is not attainable in countries south of Iran such as Oman. Iran is evidently in a better strategic position than other states in the U.S. worldwide monitoring network, like Greece and Cyprus.

Western experts expect the U.S. to increase satellite reconnaissance over the Iranian border but this will be both expensive and technically difficult. In addition, reconnaissance satellites can often only take relevant pictures when they are over the correct stretch of territory which means that the border is "blind" for much of the time.

The U.S. has not revealed the location of the listening post that is being dismantled but it is believed to be the one at Kakhkan near Darrehgaz in the north-east of Iran.

Col. Chadli takes over

By Susan Morgan in Algiers

COLONEL CHADLI BENJEDID will be sworn in today as Algeria's new President, replacing Colonel Houari Boumedienne, Head of State for 13 out of 17 years of independence, who died of a blood ailment at the end of December.

The former military commander of Oran is virtually unknown to the Algerian public—one reason why the hastily mounted election campaign explained "voting for Chadli means voting for the continuation of Boumedienne's Socialist and revolutionary policies." Continuity with Colonel Boumedienne's policies is stressed in all official statements and nobody here expects any significant deviation from the "Socialist option."

Col. Chadli was selected as Presidential candidate by the National Liberation Front after four and a half days of intense and secret debate only last Wednesday, giving little time to launch a fully-fledged election campaign. In any case, as the sole official candidate, voting earlier this week by some 8m Algerians was a mere formality serving to ratify the party's nominee.

The election of Algeria's new Head of State marks the first stage of a remarkably smooth transfer of power in a difficult succession crisis.

Bid to stem protectionism

BY BRIJ KHINDARIA IN GENEVA

A CONCERTED EFFORT to stem the rising tide of protectionism among Western nations is holding the centre of the stage at a 10-day Ministerial conference of developing and non-aligned countries now underway in Arusha, Tanzania.

The conference, billed by officials here as the most important negotiation since 1976, is designed to prepare developing country positions for the United Nations Conference on Trade and Development (UNCTAD) due in Manila next May.

The talks opened on Tuesday in an atmosphere of disappointment at the way the North-South dialogue has developed since the previous UNCTAD in Nairobi three years ago.

The promises made by industrialised nations at Nairobi have not been fulfilled and a new surge has arisen in the form of unilaterally imposed trade barriers which are biting into developing nation export earnings.

The accent at Arusha will be on developing a package of measures under the heading of "structural adjustment." This concept implies that industrialised nations should allow a running down of domestic industries facing effective competition in home and third markets from developing country products.

It also implies that the industrialised nations would absorb any resulting unemployment in other industries and allow easy access to their markets for developing country exports.

But attempts to translate the concept into practical action raises major problems. These include fixing which industries should be run down and which developing countries would benefit from the transfer of production facilities; defining the criteria for judging difficulties experienced by Western producers are caused by structural problems; and deciding the extent to which Western producers should be protected against products made by workers in countries with low wages and low living standards.

Structural adjustment also raises profound questions concerning interference with world trade flows and about the extent to which developed nations can be asked to transfer resources without reciprocity from the developing countries.

We fly the world the way the world wants to fly.

Every day we fly the world.

We fly the British to North America. Japanese to South America. Germans to the Pacific. We fly tourists from Australia to Europe. Business travellers to every major business centre. Oil men to the oil capitals of the world. All on the world's largest fleet of 747s and 747SPs.

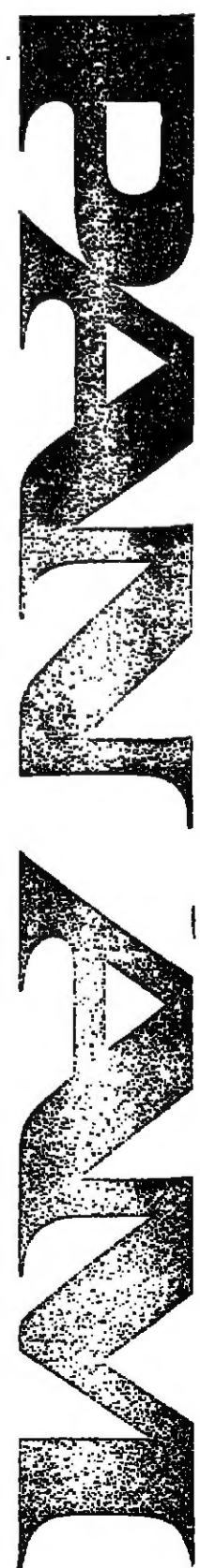
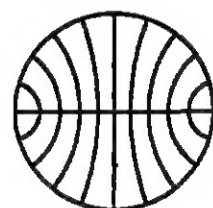
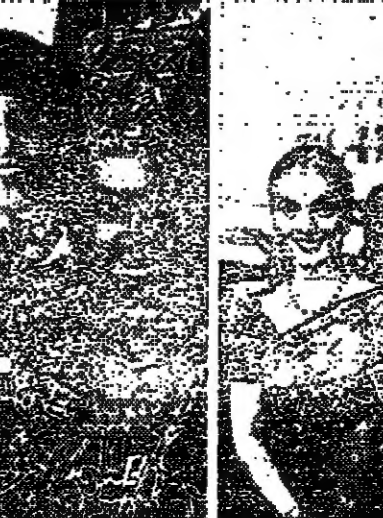
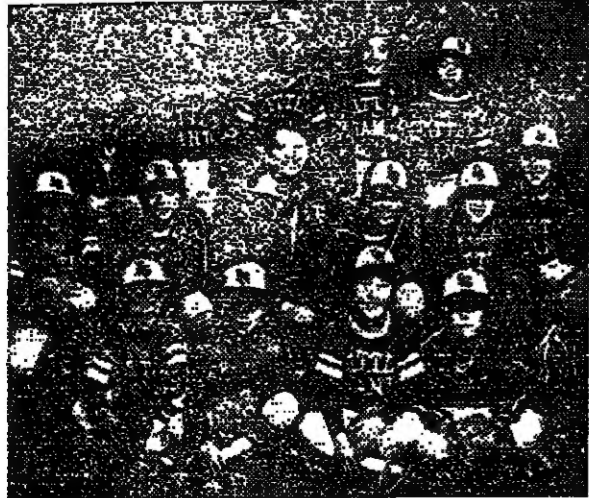
And because we have a whole world to fly, we have a good idea what the world wants from an airline.

They want attention. And they want to be left alone. They want to put their trust in long experience. And they want a lot of new ideas.

They want an airline committed to making air travel available to everyone.

And they want an airline that stays great by knowing how to get better.

See your Travel Agent and suggest Pan Am, the airline that flies to seventy-one cities in forty-seven countries around the world. Every day.



AMERICAN NEWS

U.S. OIL SUPPLIES

Schlesinger sees critical shortage

BY DAVID LASCELLES IN NEW YORK

WHEN Dr. James Schlesinger, the Energy Secretary, said earlier this week that the Iranian crisis was "prospectively more serious" than the 1973 Arab oil embargo—the dollar and the Dow Jones index predictably plunged through the floor. This alarmist talk was uncharacteristic of Dr. Schlesinger, who has striven to impress upon the country the potential seriousness of the Iranian crisis without spreading panic. But his message is basically correct.

Whereas the embargo cut the U.S. (and the Netherlands) off from Arab oil supplies, it did not greatly reduce the amount of oil on world markets. The U.S. was able to make up the shortfall by buying from other suppliers, like Venezuela, who did not share the Arabs' political goals.

But this time round, the world market has lost a source of supply which can only be partially made up from production elsewhere. For the U.S.—the world's largest importer and consumer of oil—this means shortages, possibly on a scale it has never experienced before.

Whether the situation gets so bad that it starts interfering with everyday life depends entirely on what happens in Iran. No one here is prepared to make any predictions, least of all Dr. Schlesinger. However, if present trends continue, it takes no more than a pocket calculator

to conclude that by mid-year the situation could become very serious.

In his statement, Dr. Schlesinger said that the U.S. had a 70-day supply of oil in stock. However, last year Iran supplied

signs, there are no queues for petrol, and heating oil is delivered in its normal quantities and on schedule. There is not even talk of shortages. As one oil executive said "trying to get people to consume less energy

reels a day, one of the highest levels for many months.

Some smaller refiners have had to curtail output because of supply shortages. Major refiners have also reined back output slightly, but the measures were either precautionary or for technical reasons, like breakdowns or lack of appropriate crude grades.

However, the oil industry believes that the problems will begin in two or three weeks as the last Iranian oil arrives at U.S. ports. After that the U.S. will have to start digging into its stocks, and hunting for extra quantities at home and abroad.

Mr. Schlesinger's Department of Energy, meanwhile, is going about the delicate task of trying to educate the American public the problem without provoking scrambles for supplies or hoarding.

Mr. Schlesinger's concern is that an acute shortage of oil this spring could prevent refiners from turning out next winter's stock of heating oil.

● *Reuter adds from Washington:* Mr. Michael Blumenthal, the Treasury Secretary, said yesterday that the U.S. was ready to intervene to prevent disorderly conditions in international currency markets. One of the principal reasons for uncertainty was the impact of political developments on oil supplies, he said.



Dr. James Schlesinger illustrates a standby petrol rationing plan.

the U.S. with 10.6 per cent of its total oil imports (until the supply stopped), or just under 5 per cent of the country's consumption. This shortfall will soon begin to bite.

At the moment though, all talk of crisis sounds unreal. No garages have put up "sold out"

right now is like trying to fight a phoney war."

The main reason for this is that Iranian oil is still arriving in the U.S. due to the long delivery times. In fact, the latest U.S. oil import figures for the week ending February 2 put them at an average 9.1m bar-

William Buckley pays out \$1.4m after SEC charge

BY JOHN WYLES IN NEW YORK

MR. WILLIAM F. Buckley Jr., author, commentator and high priest of American Conservatism, is to hand over \$1.4m in cash and stock as part of a settlement of Securities and Exchange Commission (SEC) charges of violating federal securities laws.

The money and shares will be paid to stockholders of the Starr Broadcasting Group, of which Mr. Buckley was chairman until last August. The individual penalty, on the customary basis of no admission or denial of guilt, is large by SEC standards, and follows a lengthy investigation into a transaction which the SEC alleges damaged Starr Broadcasting but which saved Mr. Buckley and some colleagues from personal bankruptcy.

In addition to Mr. Buckley, the SEC complaint named eight former officers and directors of Starr Broadcasting and the Columbia Union National Bank and Trust Company of Washington. Payments by other defendants will bring the total cost of the settlement to \$1.5m.

Mr. Buckley has published a letter written to Mr. Stanley Sporkin, the SEC's director of enforcement, conceding that, as a director, he is technically responsible for transgressions at Starr Broadcasting but asserting: "I am not the guy who

committed the fraud."

Claiming that he had never heard of a 10K (detailed financial and operating information which public companies submit annually to the SEC) before September 1974, Mr. Buckley declares: "I have no intention, given what I now know about the technical responsibilities of a director, of ever again serving as a director of a public company."

Part of the settlement bars Mr. Buckley for five years from being an officer of a public company.

The substance of the SEC complaint deals with the relationship between Starr and a company called Sitco, a private investment partnership set up by Mr. Buckley and three Starr executives in 1971. Sitco bought an office building in Coral Gables, Florida, and 16 drive-in cinemas, but the business ran into such severe trouble that Mr. Buckley and his three partners faced personal bankruptcy by 1974.

According to the SEC suit, Mr. Buckley suggested that Starr buy out Sitco, a proposal accepted by the other members of the Starr Board. One Board member, Mr. Glen Burrus, was also an executive of Columbia Union, which had lent Sitco \$850,000. Sitco became a wholly-owned



Mr. William Buckley: \$1.4m settlement with the SEC.

subsidiary of Starr, but its problems remained so severe that the subsidiary filed for voluntary bankruptcy reorganisation in 1976. Starr has claimed that it lost more than \$10m on the Sitco deal.

Starr Broadcasting, whose interests include television and radio stations, has agreed on a merger with Shamrock Broadcasting Company. Mr. Buckley's total equity stake in Starr is about 20 per cent.

Aircraft for NATO to cost more

By Our Washington Correspondent

NATO countries will have to pay more for the 18 airframe warning and control system AWACS radar aircraft they agreed to buy last December. The increase arises from Iran's cancellation of its order for seven aircraft. Mr. Harold Brown, the U.S. Defence Secretary, has told Congress.

The decision to buy the 18 early-warning aircraft was reached after prolonged haggling by NATO countries on sharing the cost. Eventually the U.S. and West Germany agreed to pay almost two-thirds of the \$1.8bn total and smaller countries the rest. Britain, which decided to make its contribution in the form of 11 Nimrod aircraft, is not involved. Mr. Brown told Congress that he did not know what the new cost would be, but he was sure that the price of the 18 NATO aircraft would rise as well as that of the 34 which the U.S. Air Force is buying. The Iranian cancellation shortens the production line at Boeing, thereby increasing overheads and unit costs.

Defence Department officials said yesterday that it was not clear whether the U.S. would have to shoulder the extra cost alone or with its partner countries in NATO. Any move to reopen the cost-sharing argument may well cause anger in Europe.

Israelis 'mistreated' Palestinian prisoners

By David Buchan in Washington

THE STATE Department has partially confirmed press reports that Israel has mistreated Palestinians detained in the occupied Arab territories, but did not agree with a Washington Post report this week that this amounts to systematic torture.

A State Department report to Congress at the end of last month on human rights in Israel said: "The accumulation of reports, some from credible sources, makes it appear that instances of mistreatment have occurred." The department said on Wednesday that the Israeli authorities had repeatedly assured it that such practices as brutal interrogation of Arab political prisoners were forbidden, and violators were punished.

These allegations, denied by Israel, have been made before, and State Department officials said yesterday that their partial confirmation was unlikely to lead Mr. Menachem Begin's Government to turn down President Carter's invitation for resumed peace talks with Egypt in Washington later this month. Egypt has already accepted the invitation.

The Washington Post on Wednesday published excerpts of cables to Washington from an employee at the U.S. Consulate-General in Jerusalem, alleging that Israel systematically tortured its Arab prisoners or detainees. The employee, Miss Alexandra Johnson, is reported to have first offered her cables to the now-closed London Sunday Times, which passed them on to the Post. U.S. officials discounted much of Miss Johnson's report, on the grounds that she had been closely identified with the Palestinian cause, had once been engaged to a Palestinian, and had now in any case left the U.S. foreign service.

Cuba-Soviet trade

Cuba's trade with the Soviet Union exceeded 4bn Roubles (23.95bn), in 1978, a record and 15 per cent higher than the value of trade in 1977, according to TASS, the Soviet news agency. David Satter writes from Moscow.

China Embassy claim

The U.S. believes Taiwan's former Embassy in Washington belongs to the Peking Government according to Mr. Warren Christopher, Deputy Secretary of State. Reuter reports from Washington.

Peru strike threat

Peruvian miners said yesterday they would start an indefinite strike on February 28 unless President Francisco Morales Bermudez agrees to examine their grievances. Copper production at the giant U.S.-owned Cuajone mine in southern Peru has already been paralysed by a stoppage by 150 workers. Reuter reports from Lima.

Quebec borrowing fears

BY OUR OTTAWA CORRESPONDENT

THE CANADIAN Government issued a report yesterday implying that an independent Quebec would have great difficulty trying to borrow funds abroad. And Mr. Marc Lalonde, the Justice Minister has said the impact of separation on Quebec's credit worthiness would be traumatic.

"Its impact would be massive and negative. The only unknown is just how difficult things would become," he said.

However, the Government report compiled by Mr. Douglas Fullerton, a former financial adviser to Quebec Liberal Governments, contains no statistical evidence to prove that an independent Quebec would experience problems borrowing

abroad. Mr. Fullerton said Quebec currently faces no problems borrowing because international financiers do not envisage Quebec separating. They feel confident, he said, that the federal government would help the province should it encounter difficulties repaying loans.

The latest report is part of a series issued by Ottawa entitled "Understanding Canada." Each is designed to show that Quebec's separation would be economically damaging.

The war of figures between Ottawa and Quebec has evoked counter-reports from the Parti Quebecois government showing that Quebec Province is losing by remaining in confederation.

U.S. banks 'pressing for freer access to Canada'

BY VICTOR MACKIE IN OTTAWA

MEMBERS OF the Canadian Commons Finance Committee claim U.S. banks are putting pressure on American authorities to persuade the Canadian Government to allow greater freedom for U.S. banks in Canada. Mr. Robert Kaplan, the committee chairman, has given members of the Finance Committee copies of a letter received from Mrs. Muriel Siebert, the Superintendent of Banks for the State of New York.

The letter says that Canadian banks have more freedom to operate in New York State than U.S. banks would have in Canada under a proposed new Bank Act and asks for changes in the Bill.

The revised Bank Act would allow foreign banks to operate in Canada for the first time under a Federal charter, a move the Government says will increase competition.

Mrs. Siebert said in the letter, which was also sent to Senator Salter Hayden, chairman of the U.S. Senate

Banking Committee, that: "Canadian banks have benefited from New York's relatively open approach to competition."

Mr. Kaplan said the letter was "a discreet reminder that our Canadian banks are hostages in the U.S. to our treatment of American banks here."

Although foreign banks cannot call themselves banks or open branches in Canada under the current Bank Act, in fact they have been operating in the country for many years under provincial charters as financial corporations.

The Finance Department said about 35 foreign banks operate in Canada and have assets of close to C\$5bn. By contrast, domestic banks have assets in Canada of more than C\$100bn.

Close to a dozen foreign banks have appeared before the Finance Committee to oppose the restrictions on foreign banks, including the San Francisco-based Bank of America and Citicorp of New York.



ECGD insures from date of contract or despatch of goods. Cover is available for contracts in sterling or other approved currencies for: Continuous sales worldwide of raw and processed materials, consumer goods and production-line engineering goods. Sales to and by overseas subsidiaries of UK firms. Sales through UK confirming houses and by UK merchants. Single large sales of capital equipment, ships and aircraft. Constructional works contracts. Services. ECGD also makes available: Guarantees to banks providing export finance, often at favourable rates of interest, including project loans and lines of credit to overseas borrowers. Guarantees for performance bonds. Guarantees for pre-shipment finance. Consortium contingency insurance. Cost escalation cover. Cover for investments overseas. For full details call at your local ECGD office.

To make an appointment or for information contact the Information Officer, Export Credits Guarantee Department - quoting reference FTT - at Glasgow, Belfast, Leeds, Manchester, Birmingham, Cambridge, Bristol, London West End, Croydon or Tottenham offices; or Joan Swales, Information Section, ECGD, Aldermaston House, London EC2P 2EL. (Tel. 01-606 6699. Extn. 258).

ECGD

INSURANCE FOR BRITISH EXPORTERS

مكتبة

UK oil sales to W. Germany up 51%

BY GUY HAWTIN IN FRANKFURT

EXPORTS OF British North Sea oil to West Germany continued to expand rapidly last year. Indeed oil and agricultural products are spearheading the growth of the UK's exports to the federal republic.

Figures produced by the West German Federal Statistical Office show that during the first 11 months of 1978 total British exports to the Federal Republic rose by 16.2 per cent. They went up from DM 9,446bn in the comparable period of 1977 to DM 10,956bn (\$8,926bn).

North Sea oil sales to the Federal Republic went up by 51.5 per cent in value in the first 11 months of last year from

DM 781.6m in the comparable period of 1977 to DM1,183bn (\$939.4m). At the same time Britain's share of the Federal Republic's oil imports rose from 3.6 per cent to 5.3 per cent.

However, when crude petroleum figures are excluded, growth amounted to only 13 per cent—with shipments up from DM 8.65bn to DM 4.8bn. Sales of food and agricultural products and industrial raw materials have risen at a far steeper rate than wholly manufactured goods which during the period under review went up 14.2 per cent from DM 6.36bn to DM 7,26bn.

While Britain's share of the West German imports market

for wholly manufactured goods increased from 5.7 per cent to 6 per cent, the figures give no grounds for complacency. West German exports to the UK have been growing at a faster rate and the trade surplus in West Germany's favour has risen further.

North Sea oil sales are expected to show a further rise this year, although the rate of growth is difficult to determine. It depends in part on whether Deutsche BP, British Petroleum West German subsidiary, and Veba, the giant German energy concern, will be allowed to go ahead with their DM 800m (\$432m) deal.

The Federal Cartel Office has

objected to part of the deal, but it seems increasingly likely that the Federal Economics Minister, Count Otto Lambsdorff will over-ride its decision on the grounds of national interest.

A further factor in the equation is the shutdown of production in Iran and the effect this will have on West German demand for North Sea oil to replace the lost shipments of Iranian crude. It remains to be seen whether the Germans will further increase their imports of UK oil and whether the British, in view of their other commitments, have the ability to supply them with additional quantities.

On the agricultural side, there was a steep rate of growth in exports of UK dairy products to West Germany. British milk and food and agricultural products showed an overall increase of 56.3 per cent during the first 11 months of 1978, while Britain's share of the German imports market in this sector rose from the 1977 figure of 1.4 per cent to 2.2 per cent.

The really startling expansion, came in butter sales, which until this year were so small they were just lumped under the dairy products umbrella. Butter sales during the 11 months rose 1,074 per cent from DM 654,000 to DM 7.7m. At the same time, Britain's share of the West German butter market went up from 1977's insignificant 0.4 per cent to just under 3 per cent.

£271m gas pipe order awarded by Soviets

By David Satter in Moscow

MANNESMANN - HANDEL and Thyssen Stahlunion of West Germany have received an order worth an estimated DM 1bn (£271m) from the Promyslimport Soviet foreign trade organisation for the delivery of 700,000 tonnes of large-diameter pipe.

This is the sixth large Soviet pipe order for Mannesmann in recent years. It falls within the framework of a long-term agreement according to which pipe deliveries are to be repaid with shipments of Soviet natural gas.

The deliveries of the pipe, which is to be used in the Soviet gas pipeline system to transport gas at extremely low temperatures, will be financed through an export credit to Mannesmann provided by a consortium of West German banks headed by Commerzbank, Dresdner Bank, Westdeutsche Landesbank and Deutsche Bank.

Mannesmann will be paid for the pipe deliveries by the RWG and Veba West German power companies, which are to receive the shipments of Soviet natural gas.

The deliveries on this latest pipe order are to continue throughout the whole of 1979.

Japan offers mix of dollar-yen loans to China for plant deals

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

A CHINESE banking delegation, headed by the chief of the Bank of China's international division is expected to arrive in Tokyo on February 22 for a three-week stay during which an attempt will be made to agree on a formula for the financing of Japanese plant exports to China.

The financing of Japanese exports on a deferred payment basis has turned out to be difficult to arrange because of China's insistence that credit should be made available in the form of dollar-denominated credits at low interest rates.

Japan has offered moderately priced yen loans (to be extended by the Export-Import Bank of Japan) or dollar financing funded from the Euromarkets at a margin over the London Interbank offer rate (Libor).

What is now to be offered to the Chinese is a combination of the two plus a third element—an arrangement whereby Japanese plant exporters will "absorb" a 2 per cent interest rate differential on the cost of deferred payment credits extended to the People's Republic.

The Japanese plan in simple terms calls for the Export-Import Bank to make yen loans to plant exporters corresponding to 50 per cent of the value of orders obtained from China with the other 50 per cent being financed by commercial

banks in commercially funded dollar loans.

The consolidated interest rate on such credits is expected to be in the region of 9 per cent to 9.5 per cent, or two per cent above the minimum level set by the OECD "gentleman's agreement" for interest rates on deferred payment credits extended by advanced countries to developing nations.

Japanese companies will use the funds borrowed from the Eximbank and the commercial banks to extend credits to China at the OECD minimum rates, which will mean in effect that they will be offering the Chinese buyers an interest rate subsidy equivalent to two per cent of the value of the loan.

Exporters are expected to recover this by adjusting the prices of future plant contracts upwards by an appropriate amount. For plant contracts which have already been signed (but for which financing arrangements have not yet been worked out) the two per cent subsidy will represent a net loss to the exporter.

An important aspect of the Japanese plan is that China will be expected to bear the foreign exchange risk involved in the switch from Eximbank yen loans to dollar-denominated deferred payment credits—in other words if the yen appreciates against the dollar during the period in

which such loans are outstanding China would be expected to make up the difference.

Japan feels that this is a reasonable request to make given that Japanese exporters will be offering a two per cent subsidy to China on the cost of the original export finance.

It is also noted that in one previous instance, the financing arrangements for a steel plant export contract signed by Nippon Steel in 1975 the foreign exchange risk was shared equally between Japan and China.

If the Japanese financing formula is accepted by China it will apparently be applied to most plant export contracts signed under the long term trade agreement negotiated between the two countries last year, including the 82bn Shanghai steel plant for which Nippon Steel Corporation is the main contractor.

The total value of plant exports provided for under the agreement (which runs up to 1985) is between \$7bn and \$8bn.

The Japanese payment formula is designed to circumvent the serious obstacle which Japan faces in the China market as a result of the strength of the yen. China has adopted a policy of not borrowing in hard currencies in order to finance its imports from advanced industrial countries.

Deficit on Dutch trade narrows

BY CHARLES BATCHELOR IN AMSTERDAM

BRITISH exports to Holland rose only slightly in 1978 but the UK still managed to reduce the deficit on Anglo-Dutch trade by nearly £100m.

UK exports rose by 5.4 per cent to £2,286m while Dutch exports were only one per cent higher at £2,526m. The UK deficit narrowed to £268.6m from £353m in 1977, according to Department of Trade figures.

"We are not all that happy with our small percentage increase, which in real terms may not be an increase at all," said Mr. Peter Davies, Commercial Counsellor at the British Embassy in The Hague.

The small increase in British exports follows an "extraordinary" rise of 40 per cent the year before. After becoming Britain's third largest export market Holland probably fell back to fourth, and possibly fifth position last year.

The increase in UK exports occurred solely in the second half of 1978. Exports by value were no higher half way through the year than in the first half of 1977.

A slow down in the rate of increase was apparent from the second half of 1977. Britain probably took 7 per cent of the

contracting Dutch import market in 1978 compared with 5.9 per cent in 1977.

Britain continued to run a sizeable deficit in the food and live animals sector but nevertheless managed a 45 per cent increase in exports to £188.3m, while Dutch exports fell 7 per cent to £473.5m. UK exports of mineral fuels fell 8 per cent to £305.9m.

"We are not sure why this is at a time of increasing North Sea oil production but it may reflect the way the oil companies do their housekeeping," Mr. Davies said.

Inflation likely to slow export growth

BY BRIJ KHINDARIA IN GENEVA

MORE INFLATION in industrial countries is likely to dampen growth of world trade this year and will stop it from substantially exceeding last year's rate of growth, according to an assessment by the world's trade watch-dog organisation.

The General Agreement on Tariffs and Trade said, in a first evaluation of international trade trends for this year and last year, that in dollar terms world trade grew by about 14 per cent to \$1,280bn in 1978, an increase of 1 per cent compared with 1977.

"If the expected slowing down of the economy of the U.S. is kept within the limits indicated by the official forecasts, its effects could be offset by some acceleration in Western Europe," the study said.

It added that uncertainties concerning the economic policies in the industrial countries "facing a renewed acceleration of inflation make it hazar-

dous to formulate an outlook for world trade in 1979." Import demand in Europe can be expected to increase if economic activity does in fact pick up enough to offset the slow-down in the U.S.

The total import demand of the oil-exporting countries is uncertain partly because their export earnings fell by 4 per cent last year compared to the year before.

Combined with a 15 per cent rise in the value of their imports, this has caused the trade surplus in the hands of oil-exporting countries to halve to \$15bn from \$35bn in 1977.

The current account deficit of oil-importing developing nations widened to \$35bn last year from \$22bn in the previous year, dampening prospects for import growth.

The export earnings of such countries also suffered last year. They rose by only 9 per cent compared with 18 per cent in 1977 because of a fall in prices of primary products.

Daimler-Benz four-wheel drive car in production

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FULL PRODUCTION of the cross-country car developed at a cost of £27m by Daimler-Benz of West Germany and Steyr-Daimler-Puch of Austria has now begun and the first vehicles will reach the market in May or June this year.

The four-wheel drive car is seen as a potential major competitor to BL's Range Rover in particular and, to a lesser extent, the Land-Rover, American Motors' Jeep and the Toyota Land Cruiser.

Output will be relatively modest at 9,000 in the first year and then 11,000 a year compared with around 10,000 Range Rovers, 50,000 Land-Rovers, 160,000 Jeeps and 110,000 Land Cruisers.

The partners feel this is as many as a brand new plant making a brand new product at the high-quality end of the market can safely make in the initial stages. But, depending on demand, output could quickly rise to 15,000 to 20,000 a year.

The newly-built plant at Graz in Austria is already employing 800 and this will soon go up to 1,000.

Daimler-Benz estimates that the net benefit to the Austrian balance of payments in the first year would be equivalent to \$184m because 96 per cent of the output will be exported.

The partners each have 50 per cent of Gelsendewagenfahrzeug Gesellschaft (GFG), the company set up in 1977 to

develop and produce the new vehicle, called the Gelsendewagen or the "G" range for short.

Because of the setting-up costs it will take some time for the project to come into profit. Most of the "G" range will be sold with a Mercedes badge. But in Austria, Switzerland, Yugoslavia and the Comecon countries it will be sold as a Puch.

The early marketing efforts will be aimed at Europe, the Middle East and Africa. The partners hope for sales for military, police, fire-service and similar purposes as well as to private buyers.

By present motor industry standards the cost of setting the new vehicle so quickly on the road was fairly reasonable. This was achieved by incorporating some well-tried components. Daimler-Benz will supply engines, transmissions and axles as well as steering assemblies. Steyr-Daimler-Puch is providing frames and bodies.

To satisfy widely differing requirements of customers the G range is being built in two wheelbase lengths (2,400 mm and 2,800 mm) with three body variations (canvas-top, van and station wagon) and with four different engines—a 2.4 litre, four-cylinder diesel; a 3 litre, five-cylinder diesel; a 2.3 litre, four-cylinder petrol, and a 2.8 litre, six-cylinder petrol injection.

More HK work for Britain

BY PHILIP BOWRING IN HONG KONG AND LYNTON McLARN IN LONDON

MORE BRITISH companies have been awarded contracts to help build the second stage of Hong Kong's new railway.

GEC Rectifiers won an order worth £10m for power supply equipment, including rectifiers, transformers and switchgear.

The signal and mining division of Westinghouse Brake and Signal was awarded a second contract by the Hong Kong Mass Transit Railway Corporation for signal and train control equipment. The contract, announced this week, brings to £16m the total work won by the company for the Hong Kong railway. Westinghouse also supplied

the braking equipment for the 210 rail cars which are now under construction at Metro-Cammell's Birmingham works. Metro-Cammell won a second order, worth £50m for an extra 150 rail cars for the railway, this week. GEC Rectifiers also won a contract for the first stage of the rail programme, three years ago.

Meanwhile, Construction Navale et Industrielle de la Mediterranee has been awarded the contract for the station escalators, Otis Elevator for elevators, and Cubic Western Data of the U.S. for fare-collection equipment.

Go Hertz No.1



"In my business a quick getaway has always been essential... that's why I rely on Hertz"

JACKIE STEWART

Jackie travels over 640,000 miles a year on business. With Hertz he's off the plane and straight into a clean, reliable Ford, or other fine car. Fast. That's why Hertz is No. 1 with him.

When you're a No. 1 Club* member like Jackie Stewart you can get off a plane and find your Hertz car waiting for you. All you do is show your licence, sign and go.

The No. 1 Club is unique to Hertz and a very

special part of our service. It costs nothing to join. Any of our representatives will be happy to give you an application form.

If, like Jackie Stewart, you have better things to do than hang around the airport, join the Hertz No. 1 Club.

We'll get you behind the wheel fast. Once you've gone No. 1 you'll never settle for less again.



Hertz No.1 Club. Phone. Sign and go.

LONDON 01-542 6688

MANCHESTER 061-437 8321

BIRMINGHAM 021-643 8991

GLASGOW 041-248 7733

UK NEWS

Panic food buying gave small shops sales boost

By David Churchill

SIGNS THAT independent grocers were the early beneficiaries of the panic buying of food last month are revealed in the latest survey of the packaged grocery market carried out by the AGB research company.

For the first time since the High Street supermarket price war started in the summer of 1977, the independent grocers' share of the packaged grocery market has increased while the multiples' share has declined.

In the four weeks ending January 6, 1979, the independent grocers' share rose by 0.7 per cent while the multiples' share dropped by 1.2 per cent. However, the multiples still have about two-thirds of the total market share.

None of the major supermarket multiples managed to increase their market share in the period, despite record sales in the week immediately before Christmas. The Co-operative stores, however, did manage to push up their total market share by 0.5 per cent to 18.6 per cent.

Trade sources suggest that the reversal in the retail trend was due to a combination of bad weather and early panic-buying in the first week in January.

Shoppers evidently decided to buy from the nearest available sources — such as small local grocery stores — in spite of the higher prices they charge.

Evidence that shoppers were prepared to buy food from any source when panic buying started is also provided by the rise of 1.3 per cent to 15.5 per cent in the share of grocery purchases from non-food multiples such as F. W. Woolworth, as monitored by AGB.

Haulage dispute hits car production

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

CAR PRODUCTION was considerably held back by the haulage dispute in January, but commercial vehicle output remained reasonably steady.

According to Department of Industry statistics today, output (seasonally adjusted) of cars in January was 93,000, which is 18 per cent below the level of the same month last year.

It was nearly 25 per cent below the 120,000 produced in April 1978, the best month for car output last year.

The statistics starkly illustrate the problems car-makers have to keep pace with buoyant demand.

The whole of the last quarter of 1978 was affected by the nine-week Ford dispute, and

monthly production fell from 111,000 in September to 79,000 in October, 53,000 in November and 93,000 in December (a five-week month).

Compared with this steep decline in output, registrations of new cars continued at a high level. For example in January car sales were 2.5 per cent up on the same month last year, in turn a very good month for demand.

In these circumstances it is easy to understand why sales of imported cars reached a record 54 per cent of the total in January.

The prospect of major disruption at BL plants this month suggests that production might continue to be held back just at a time when Ford will be

getting back into its normal stride.

Commercial vehicle production was at a fairly high level in January.

The seasonally adjusted output was 34,100, up 2.4 per cent on January 1978 but not quite matching the best months last year, when more than 36,000 commercials were produced.

On a quarterly basis the disparity between car and commercial vehicle output is even more marked. The monthly average output of cars fell from 101,000 to 80,000 from the August-October to the November-January period, a drop of 21 per cent.

For commercials there was hardly any change, with output averaging 29,800 a month.

Falmouth shipyard closure opposed

By Lynton McLain

THE CONFEDERATION of Shipbuilding and Engineering Unions plans to oppose the proposed closure of the Falmouth Shiprepair yard in Cornwall, with the loss of more than 1,300 jobs.

The confederation's executive said in London yesterday it did not think the closure by British Shipbuilders was in the interests of the industry. Nor was it socially acceptable in view of the very high unemployment in the South-West.

The decision to close the yard was in the final draft of the corporate plan presented to Mr. Eric Varley, Industry Secretary, at the end of December.

Mr. Varley, who is considering the plan, has said he would consult the trades unions and British Shipbuilders before any final decision was taken on the corporation's overall strategy of cutting employment in its yards by 35 per cent, with the loss of 12,300 jobs.

The unions were consulted about the closure of Falmouth Shiprepair, but not in the context of the overall corporate plan which has been vehemently opposed by the confederation.

This piecemeal approach to realising the 12,300 redundancies is certain to anger the unions, which had assumed that there would be no announcement of redundancies before the Government had fully considered the restructuring plan.

British shipbuilders said there had been mounting losses at the yard and no foreseeable economic viability. The total loss after tax for the 12 months to March 31 last year was £152m, but the yard had earned £22m in export contracts.

Brewers seek 3p rise on pint price

By David Churchill

COURAGE, the Imperial brewery subsidiary, confirmed that it has asked the Price Commission for a 3p a pint increase in the price of beer.

But the commission has still to decide whether to investigate the proposed increases as it did with Allied Breweries' price rises last year. Allied, so far, is the only one of the big brewers to be authorised by the commission to raise prices.

The proposed 3p a pint rise in Courage beer will account for only about three-quarters of the anticipated cost increases in the coming year.

According to Imperial Group's preliminary financial results published yesterday, the brewery division's pre-tax profits were up £4.5m to £37.1m on sales of £44.9m — up from £41.5m in 1977.

Another big brewer, Arthur Guinness, made clear at its annual meeting in London yesterday that it was also seeking a 3p per pint price rise, to take effect, if the Price Commission allows, from February 25.

Mr. Tony Garrett, chairman of Imperial Tobacco, the Imperial Group's tobacco trading subsidiary, yesterday called for an end to the king-size cigarette price war which has done little to help the trade but has been told of the company's intention to stop price-cutting in the hope that Imperial's competitors would also call an end to the price war.

Bank directors reappointed

By David Freud

THE FOUR directors of the Bank of England, whose terms ended this month under the established system of rotation, have been re-appointed for an additional four-year term.

The four directors are: Lord Nelson of Stafford, chairman of the General Electric Company and Bank director since 1961; Mr. Leopold de Rothschild and Sons and Bank director since 1970; Mr. John Clay, deputy chairman of Hambros Bank and Bank director since 1973; and Sir Hector Laing, chairman of United Biscuits (Holdings) and Bank director since 1973.

Defy tachograph strike threat, Tory MP says

BY LYNTON McLAIN AND NICK GARNETT

THE GOVERNMENT was urged yesterday to defy the threat of another strike by lorry drivers and to go ahead with introducing the tachograph speed and time recorder.

Mr. Alan Law, a Midlands regional officer of the Transport and General Workers' Union, said that attempts to force the tachograph on drivers would lead to a strike.

However, Mr. Hugh Dykes, Conservative MP for Harrow East, called on the Government to obey the EEC rules and make the tachograph compulsory. The European Court of Justice ruled on Wednesday that Britain had breached EEC law by failing to introduce the device.

Mr. Dykes is one of Parlia-

ment's leading advocates of more control on heavy lorries. Six years ago he launched the Heavy Commercial Vehicles (Control and Regulations) Act which gave legal backing to bans of lorries on amenity grounds.

He said that tachographs were essential to protect the public from excessive hours worked by drivers of large vehicles.

Many union officials consider the tachograph inevitable although the transport union still intends to resist it.

Mr. Jack Ashwell, the union's national transport secretary, said that there was no power to implement the ruling and much discussion was needed before any law on the tachograph was

implemented. "We have lost a battle but not the war. In the meantime, we stand by what we said before: that our system of calculating time the driver is on duty and not just driving time is safer."

"The money involved in fitting these things could be much better spent improving things on the lorry and in the cab for the driver."

Introduction of the tachograph will lead to a big productivity payment claim on behalf of the drivers. Taken with the union's intention to protect earnings against hours reduced by EEC regulations, that will almost certainly lead to big pay rises.

British Rail goes ahead with Channel Tunnel draft plans

BY LYNTON McLAIN

BRITISH RAIL is to go ahead with drafting plans for a £650m Channel tunnel that would bring Paris within 44 hours of London by train.

The BR Board has asked Mr. William Rodgers, Transport Secretary, for the Government's views on the project.

But Mr. Rodgers said in the House of Commons yesterday that there was no question of the Government entering into new public spending commitments at present. He told MPs that the Government would consider carefully the BR proposal but its official opposition to a twin tunnel project was unchanged.

British Rail's initiative follows

a preliminary technical and economic study by French and British railway engineers. This concluded that a single-track tunnel, rather than earlier proposals for a twin tunnel, would be technically feasible and financially viable.

The tunnel could be in operation by 1990 if a go-ahead was given within two years. The single track design would have a capacity of 8m passengers a year and 5m tons of freight a year by the end of the century. The cost would be shared equally between Britain and France and would include £100m for new trains.

The tunnel would produce an

annual rate of return of 10 per cent and would involve an annual investment over seven years of £50m for each country.

Road vehicles would be permitted only as freight and BR said it expected to win a share of the market for long-distance heavy lorry traffic, which goes by sea at present. There would be no need for the large road and rail interchanges which were part of previous tunnel proposals.

Through rail services using the tunnel could be accommodated within existing rail routes. Victoria Station and Kensington Olympia were suggested as possibly terminal in London.

Ministers for Norway oil platform talks

BY ROGER BOYES

BRITAIN AND Norway have agreed to hold a special Ministerial meeting before a final decision on siting of an important platform in the North Sea.

Dr. Dickson Moxon, the Minister of State for Energy, said yesterday that the Ministers would discuss later this year the position of the Statfjord "B" platform and the eventual location of a third platform.

The Ministerial talks will try to iron out some political problems concerning the platforms before the Norwegian state oil company, Statoil, the operating company Mobil, the British National Oil Corporation, and Conoco come to a decision on the eventual siting of the structures.

Britain has been pressing for a feasibility study to investigate the possibility of siting the second platform, Statfjord B,

in the northern part of the field rather than the south as planned.

This would allow the third platform, Statfjord C, to be put on the UK side of the field, a move which would clearly be welcomed by Britain.

A study team will look into the soil composition of the proposed new site for Statfjord B. Dr. Dickson Moxon was anxious that the study should be completed as soon as possible, preferably before autumn. He made clear that the Norwegians were "generally willing" to think about alternative sites for the "B" platform, though not very enthusiastic about the prospect.

Dr. Moxon has said that relocation of the "B" platform may save up to £1bn of the total costs. But a recent report commissioned by the oil-company licensees claimed that change of site would delay development and increase costs.

Some banks 'open clients' files to insurance men

BY ERIC SHORT

MR. JOHN SMITH, Trade Secretary, was urged yesterday to put a stop to the giving of confidential information by bank managers about their customers as a means of helping to sell them "in-house" insurance policies.

The call for Department intervention came from Mr. Keith Blundell, chief executive of Liberty Life Assurance, after he claimed that the Office of Fair Trading had declined to act immediately on the results of a three-year investigation by the company.

Liberty Life, in conjunction with the Life Insurance Association, the insurance salesmen and brokers body, had submitted 24 case histories, which the company claimed, were well

documented and showed that some banks were opening their files to unauthorised personnel to increase the sale of unit trusts and life insurance policies issued by the banks' subsidiaries.

Mr. Blundell claimed that banks intercepted new standing orders for insurance premiums and held them up while a sales call was made on the customer and offered an alternative policy. Barclays Bank admitted that from time to time, branch managers selected customers who, they considered, might appreciate a talk about life insurance. But the bank said it did not divulge the financial affairs of those customers to the salesmen of Barclays Life.

Trollope novel makes £1,000

A FIRST, rather soiled, edition of Trollope's early novel, *Contest of Wits*, sold for £1,000 at Sotheby's, Chancery Lane, yesterday — the first time a Trollope work has reached the £1,000 mark at a British auction. Other good prices were the 1950 for a first edition of *Jane Eyre* and £800 for a first edition of *Mary Wollstonecraft Shelley's Frankenstein*. Trollope's *La Vendée* also did well at £600.

In a Sotheby's silver sale, Bloomstein paid £980 for a George IV matching four-piece tea and coffee set by Joseph Angel and in the prints, *L'Aquafort* gave £1,900 for an album of many prints including Callot's *Le passage de la mer rouge*.

Christie's, South Kensington, devoted a sale to lend soldiers for the first time. The Band of the Black Watch, by Heinrichsen, sold for £200 but was beaten by a Salvation Army Band, by

feathers and bore the monogram "L." It sold to a U.S. dealer. A Crown Derby tea cup and saucer sold for £1,350 at a Lawrence of Crewkerne sale yesterday. The high price was due to the fact that it was painted with nautical scenes by George Robertson. Another remarkable price was the £1,250 for a Goss china model of St. Lloyd's Fort, at Llanrwst Major. A Meissen love-in-disguise figure, 3½ inches high, made 2000. Bonhams sold a Continental coastal view by Jules Noel for £2,200 and a Louis XVI tré table for £3,400.

Figures released by the Antiques Trade Gazette suggest that fears that the UK is losing its artistic heritage are exaggerated. The value of antiques (objects over 100 years old) exported last year was £250m, while imports were nearly £220m. In all, exports rose by 14 per cent, but imports were 19 per cent up.

Waterfall hotel plan rejected by Alderney

By Maurice Samuelson
A PLAN by Mr. Ian Waterfall, a former Elliott Group director, to convert a disused Victorian fort on Alderney in the Channel Islands into a 150-bed hotel and casino has been turned down by the island's finance committee.

The committee said the plans were undesirable and for larger premises than envisaged, and that a casino would have been illegal under Channel Islands law. It rejected an application to the full States of the island's legislature.

But Mr. Waterfall's company, Watkins, which is mainly associated with renovating buildings, says that the law could be altered to permit a private casino and plans to appeal to other members of the States against the committee's ruling.

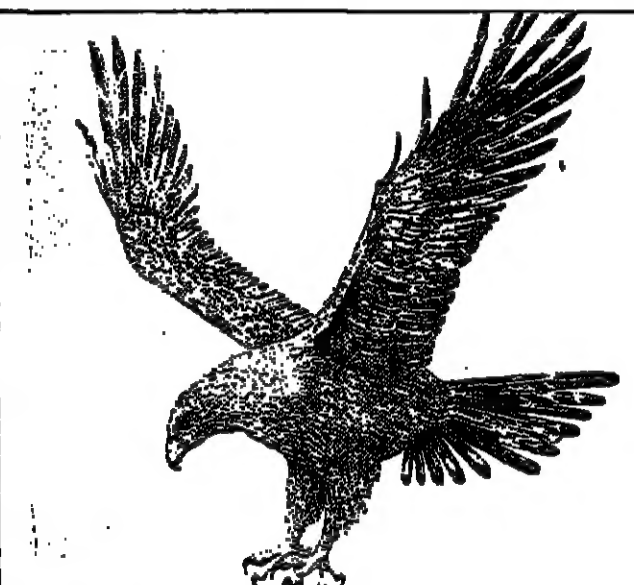
It was estimated that the tax returns of the company managing the complex would benefit the island's economy by about £150,000 a year. Watkins claims that the complex would provide valuable employment for the island, which has a population of about 1,500.

Mr. Waterfall had proposed the 23m development at Fort Tourgis, the island's second largest fort, which is now falling into ruin. It would have contained a deluxe hotel with leisure facilities including gaming room, cinema, swimming pool, tennis.

The scheme would have been backed by Lewis and Peat (Overseas), part of Guinness.

Mr. Waterfall, a co-director of Watkins, was one of three directors involved in large share sales when the Board of Elliott Group of Peterborough, building products concern, all three left the company about a year ago.

A Stock Exchange investigation found that the share sales, after the announcement of £54m worth of overseas orders which did not materialise, were not disclosed. Mr. Waterfall is on holiday in the Far East.



The Eye of an Eagle

Seeing the opportunities others can't then grasping, before others can act — the sign of a successful businessman. And it's not by accident that our symbol is an Eagle. Find out about the 'Golden' opportunities awaiting you in Knowsley.



Contact Noel Cannon, Planning, Estates & Architectural Services Department, Knowsley Borough Council, Municipal Buildings, Archway Road, Huyton, Liverpool L36 9UX Tel: 051-489 6000

GENERATORS FROM STOCK 125-720 kVA

TELEPHONE SANDWICH (03046) 3311 & 2701

Petbow

Sandwich Kent Telex 96329

The war that never ends

We British are a peaceful people. When a war is over we like to consign it to the history books — and forget it. But for some the wars live on. The disabled from both World Wars and from lesser campaigns, now all too easily forgotten; the widows, the orphans and the children — for them their war lives on, every day and all day.

In many cases, of course, there is help from a pension. But there is a limit to what any Government can do.

This is where Army Benevolent steps in. With understanding, with a sense of urgency... and with practical, financial help.

To us it is a privilege to help these brave men — and women, too. Please write to help us to do more? We must not let our soldiers down.

The Army Benevolent Fund
for soldiers, ex-soldiers and their families in distress
Dept. FT, Duke of York's HQ, London SW3 4SP

Handwritten signature or mark at the bottom center of the page.

Building trade recovery 'is faltering'

BY MICHAEL CASSELL

THE 1978 recovery in demand and output for the construction industry is already slowing in some sectors, according to the National Federation of Building Trades Employers.

But the federation's latest state-of-trade inquiry shows that reasonable growth remains in some areas of the industry, especially new work for private commercial and industrial customers and for repair and maintenance work.

An analysis of 600 replies from member companies throughout the country shows a slight increase in those reporting a declining number of business inquiries. The federation says that although this suggests the first signs of a general slowing of activity, it is too early to say whether the sharp falls in output forecast by the building and civil engineering Little Neddle and by the

National Council for Building Material Producers will prove accurate.

It says its inquiries confirm all the pessimistic projections about new housing work in private and public sectors, with deteriorating demand reported by many contractors.

The Royal Institute of Chartered Surveyors said yesterday that the situation remained buoyant during the last three

months of 1978 although the rate of improvement in work-load recorded earlier in the year showed signs of slowing slightly.

"The number of practices reporting more preliminary estimate commissions rather than fewer is encouraging and quantity surveys should be able to look forward to 1979 with a reasonable degree of optimism," it said.

Takeover activity highest since 1973

Financial Times Reporter

TAKEOVER ACTIVITY last year rose to its highest level since 1973. The Government journal Trade and Industry says today that 570 companies were acquired for £1,045bn in 1978, compared with 483 for £815bn in 1977.

In the fourth quarter more companies were taken over than in any period since the first three months of 1974. Acquisitions in the fourth quarter were 137, against 142 in the third, and quarterly averages of 121 in 1977 and 143 in 1978.

Consideration for independent companies dropped from £300m to £171m from the third to the fourth quarter. Sums spent to effect mergers, the value of which is calculated as the smaller company's share of a newly formed company, grew from £8.7m to £11.6m.

The largest transaction in the last quarter was the merger of Associated Dairies and Allied Retailers, which accounts for all merger activity, as opposed to independent company acquisitions, in the quarter.

Acquisitions above £10m in the fourth quarter were the £24.9m Dawson International bid for John Haggas, Vantage Group's purchase of J. Compton Sons and Webb (Holdings) for £12.9m, and the Raybeck acquisition of Bourne and Hollingsworth for £11.3m.

Trade and Industry calculates that the 25 largest deals in the fourth quarter, each over £2m, made up 71 per cent of total spending. The average cost of acquisition fell to £1.6m from £2.2m in the third quarter.

Cash deals were 67 per cent of the fourth-quarter total, against 55 per cent in the third.

British Airways profits ahead this year

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS' net profits rose by nearly 80 per cent to £128m, in the first nine months of the 1978-79 financial year, compared with £71m in the same period of 1977-78.

During the period from April 1 to December 31, last year, the airline's passenger traffic rose by 26 per cent, while its overall load factor (the percentage of seats, mail and freight capacity sold) rose by 4.1 per cent to 62.2 per cent.

Announcing these results

yesterday, the airline said that one reason for the improvement was that in 1977, results had been depressed both by an air traffic control assistants' dispute, and by fleet problems arising from the discovery of cracks in the wings of Trident jets.

Another factor helping to boost the nine-month results was that in the period covered—which included last summer's record traffic on the North Atlantic route—demand for cheap charters fell as a result of cut-price fares on

scheduled flights.

This meant more passengers for scheduled flights, but many fewer seeking charter flights.

British Airways gross profits for the nine months to December 31 last amounted to £152m, against £59m for the same period of the previous year.

Net profit was calculated after deducting capital borrowings for fleet expansion and other purposes, taxation and other factors.

Second Gatwick air terminal plans expected this month

BY OUR AEROSPACE CORRESPONDENT

THE British Airports Authority is expected to submit its planning application for the second passenger terminal at London's Gatwick Airport, costing £100m, before the end of this month.

This will be designed to increase passenger capacity from the present 18m a year to 25m by the mid-1980s.

But the authority expects the Department of the Environment to order a public planning inquiry into the second terminal, which would probably delay its introduction by up to two years.

The authority makes no secret of its belief that the second terminal at Gatwick is just as essential to the future smooth flow of air traffic into and out of London and South-East England, as the fourth terminal at Heathrow, at present also the subject of a planning inquiry.

The two developments, with limited further growth at Luton and Stansted, would give London an airport capacity of 65m

passengers a year by the mid-1980s, against a present capacity of about 50m.

But with traffic growth expected to amount to more than 70m passengers a year by then, rising sharply to over 80m by 1990, the authority believes that development of a third major London airport before that date is now urgent.

This urgency will become even more acute if either the second terminal at Gatwick, or the fourth at Heathrow, or both, are rejected by the Government because of environmental objections. Under such circumstances, serious traffic congestion would emerge by 1984.

The Authority is now convinced that there is no alternative to development of a third airport for London. But because this is a matter for consideration by the Government's Airports Policy Advisory Committee, the authority adopts a

cautious public approach to the issue.

The committee, which is representative of Government, airlines, local authorities, trades unions and other interested parties, is also now believed to agree with the airports authority.

While it is still considering possible sites, options are believed to have narrowed to two or three, of which development of Stansted, and a revival of the offshore Maplin project, are the most promising.

Of those two, Stansted appears the most logical because of its convenience to London, its already improving motorway and rail links, and the fact that it already has one long runway, and sufficient land to enable at least initial expansion.

The committee is expected to decide this autumn, but the Government will probably insist, once again, on a public planning inquiry.

Barlow buys 80% stake in Wrenn

By Hazel Duffy

BARLOW HANDLING, the UK-based subsidiary of the South African Barlow Rand group, is expanding its distribution of equipment by buying an 80 per cent stake in the American distributor Wrenn Brothers.

Wrenn, based in Charlotte, North Carolina, distributes all Hyster equipment in North and South Carolina, Georgia, and eastern Tennessee, and other equipment including mobile cranes and Perkins engines.

Barlow Handling says the acquisition, which will increase its size by half, will make it probably the world's largest distributor of mechanical handling equipment. The purchase comes at a time of industrial expansion in this part of the US.

The price for Wrenn was \$6.5m (£3.25m) which is being financed through a loan raised in the UK. The company's annual profits are about \$1.5m. One of the three founding brothers of the company, Mr. George Wrenn, will continue as president.

Barlow Handling is the main distributor of Hyster equipment in the UK. It employs 1,200 people and has a subsidiary in Belgium.

Accountants reply on stock relief

By David Freud

STOCK RELIEF should be written off in a last-in, first-out basis, according to the Consultative Committee of Accountancy Bodies.

That it says would be simpler and more logical than the first-in, first-out principle proposed by the Inland Revenue.

The recommendations are in response to an Inland Revenue consultative paper on means of extending tax relief on increases in a company's stocks.

The committee would like abolition of the 15 per cent deduction from income before arriving at stock relief. Instead, it says, relief should be fixed at a percentage of the stock value increase or decrease.

The committee welcomes the proposals to allow partial claims but opposes the suggestion that if a partial claim is made, the stock relief unclaimed should be lost.

It also welcomes the proposal to ignore temporary reductions in stock values, deferring the clawback at the option of the taxpayer, but suggests it would be unfair to tax both clawbacks in one accounting period.

Boycott fear 'hits British exports'

BY RHYD DAVID

BRITISH INDUSTRY is losing a lot of potential business with Israel to its international rivals because of unjustified fears of the Arab boycott, Sir Marcus Sieff, chairman of Marks and Spencer, said in Manchester yesterday.

Speaking at the inauguration of the Anglo-Israel Chamber of Commerce's first branch outside London, Sir Marcus said UK companies were afraid even to quote, leave alone seek, Israeli orders because they felt they might damage their business in Arab countries or lose future potential business.

Yet companies in West Germany and the US were continuing to develop their export business with Israel and they were not suffering.

By contrast, Britain had allowed its exports to Israel to decline last year even though Israel pushed up its share of the \$500m trade between the two countries from \$160m to

\$190m. Opportunities were being missed to supply aviation equipment, heavy engineering products, power stations, hotels, technological know-how and expertise, for all of which there was a strong demand in Israel.

Sir Marcus, whose own company has used Israel as a profitable source for clothing and food products, pointed to the example of the Hilton Hotel group which, he said, had rejected an Arab boycott office warning and gone ahead with hotels in Tel Aviv and Jerusalem. This steadfastness had not stopped Arabs from staying in Hilton hotels around the world, nor had it affected Hilton hotels in Arab countries.

Indeed, the Arab Council had held one of its summits at the Rabat Hilton in Morocco.

Arabs were also among the largest and most welcome customers at Marks and Spencer branches. Some even wanted to know if the quality of Israeli-



Sir Marcus Sieff

made Marks and Spencer products was as good as that of those made in Britain.

Sir Marcus accused the Government of being "illy-livered" in its reluctance to stand up to the Arab boycott and of being anxious to make "a fast buck" in trade with the Arab world to the detriment of Britain's medium- and long-term interests. British trade with Israel could easily be double the present \$500m.

"With peace coming, Israel will develop into a springboard for increasing trade with her neighbours, many of whom have great wealth but little know-how. Those who have established the right trading links with Israel will benefit most," he said.

University applicants' chances improve

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

BRITISH youngsters' chances of entering university have improved in the past five years, according to figures published yesterday by the Universities Central Council on Admissions.

But prospects for overseas candidates have decreased in that period, despite a 22 per cent rise to 79,581 in the number of first-year places available.

Last year 134,588 British candidates applied for places through the council. The number admitted was 74,308—or 55.2 per cent. The ratio in 1973 was 54.9 per cent.

But although admissions of overseas students rose from 3,672 to 5,573 in five years, foreign applications also increased and the overseas success ratio declined from 31.2 to 24.3 per cent.

Competition for British students sharpened in several subject groups. Their success

ratios fell from 61.5 to 55.9 per cent in engineering and technology courses, and from 46.7 to 42.6 per cent in "economically relevant" social studies such as business management, accountancy, public administration, economics and law.

But home candidates' prospects improved from 77.9 to 81.4 per cent in mathematics and natural sciences and from 52.4 to 57.1 per cent in languages, literature and associated arts subjects.

Admissions of women increased in the five years by 29.5 per cent to 29,691, with women's success ratios declining from 55.7 to 53 per cent.

The men's entry rose by 17.7 per cent to 50,190, with success ratios falling from 61.1 to 49.5 per cent.

Sixteenth Report 1977-78. UCCA, PO Box 28, Cheltenham, Glos. GL50 1HY; 65p.

Tolly Cobbold to spend £5m on modernisation

BY OUR CONSUMER AFFAIRS CORRESPONDENT

TOLLY COBBOLD, the Ipswich brewery, announced a £5m modernisation programme yesterday to improve its public houses and create a new centralised distribution network.

The plan will probably require redundancies, Mr. Peter Strutt, managing director of the brewery, officially known as Tollenmache and Cobbold, said.

The job losses were being discussed with employees and

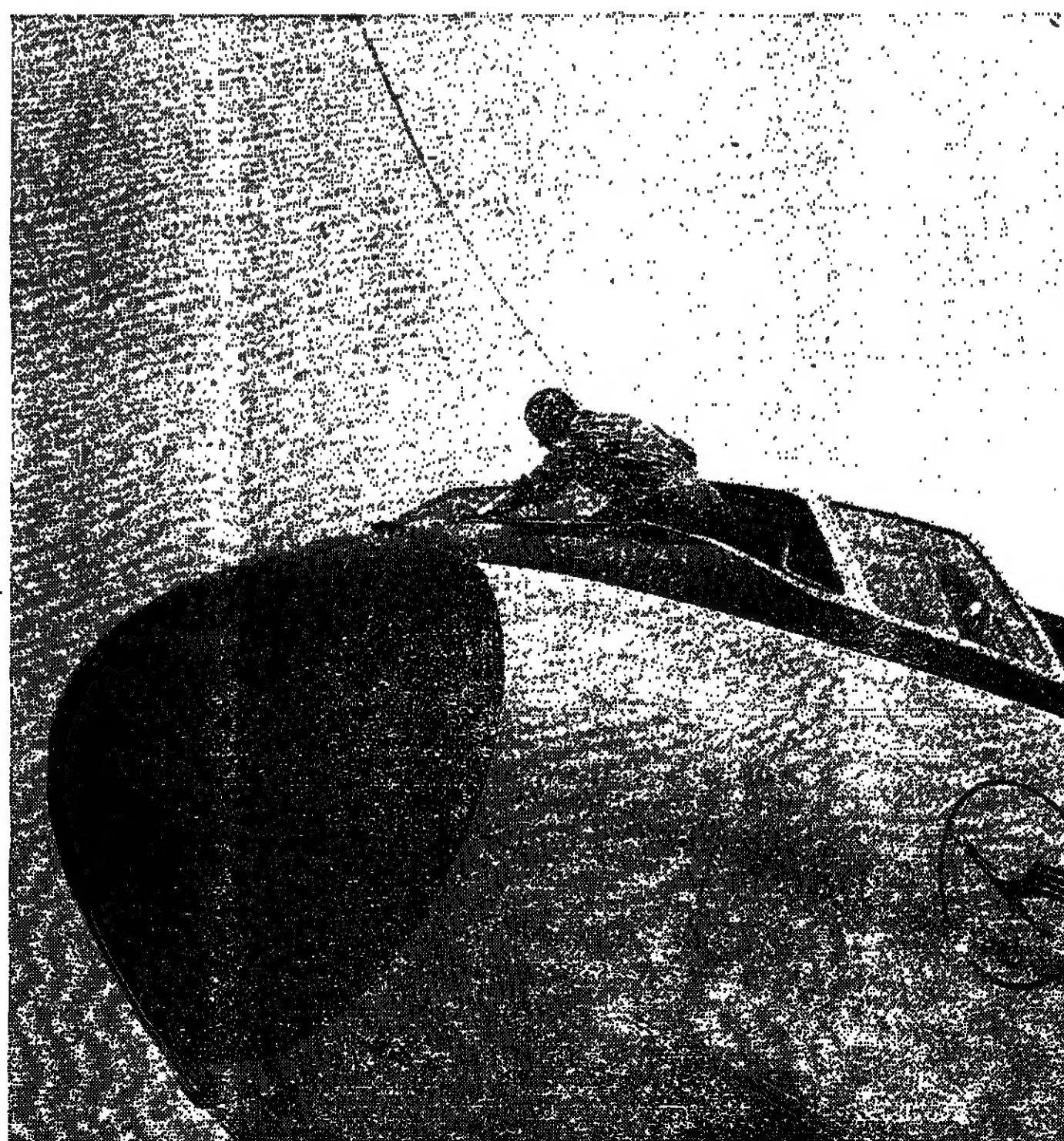
trade unions. About 80 employees might eventually be made redundant out of a workforce of 580.

The investment, the brewery's largest single spending plan, will be carried out over the next two years. The brewery has sought recently to improve its beers and its public houses.

Tolly Cobbold is a subsidiary of Ellerman Lines, whose interests include shipping, travel, transport and insurance.

"A good schedule and a clean plane. You can't ask for much more on a short flight"

Authentic passenger statement



We have one of the most modern, up-to-date fleets in the world, which is why we take extra special care to keep it looking at its best.

And with the care comes the service, with 17 flights a day, including three by the new wide-bodied A300 Airbus, serving Frankfurt and Düsseldorf.

Our other destinations in Germany are: Bremen, Hamburg, Hanover, Cologne/Bonn, Munich, Nuremberg, Stuttgart. Consult your Travel Agency or our Yellow Book Timetable for exact details of all our flights.



Lufthansa
German Airlines

CONTRACTS

USAF £7m housing order

EFCH has awarded a contract worth more than £7m to FRENCH KIER CONSTRUCTION for all infrastructure and substructure works in the construction of 425 houses for servicemen from the Mildenhall and Lakenheath bases. The housing is spread over three areas, phases 5 and 6 of the Studland Park Development, and at Orchard Row, Soham. It is the largest build-to-lease housing contract ever placed in Europe by the U.S. Air Force.

BIRKBEYS PLASTICS has received orders worth over £2.5m from the telecommunications industry. These orders include one over £1m from the Post Office to supply apparatus mouldings for the repair of telephone instruments.

Valued at almost £1.4m, what is believed to be the largest single order ever placed in the UK for mobile radio equipment has been received from Air Call by Marconi Mobile Radio, a division of MARCONI COMMUNICATION SYSTEMS (a GEC-Marconi Electronics company), for the supply of mobile radiotelephones and for new control systems for the expansion of facilities at 21 Air Call control centres, to meet the increasing demand for Air Call's 24-hour, nationwide car telephone service and new interconnect service.

MOWLEM AFRICA CONSTRUCTION has been awarded a £1.1m contract jointly with a Sudanese

company. It is to build a health training institute at Wau, southern Sudan, for a West German mission called the Sudan Catholic Bishops Conference. The institute will act as a treatment hospital and training centre for medical orderlies.

A fleet of 17 fork lift trucks is to be ordered for British Airways' Heathrow cargo centre at a cost of nearly £200,000 from LANSING BAGWALL. The trucks will be delivered in the summer for use in the export terminal.

The industrial finishing division of CARRIER ENGINEERING has been awarded a second contract worth about £100,000 for the installation of a finishing paint booth for Chieftain tanks. The installation forms part of a test facility where operative health and safety conditions are improved and more vehicles can be tested. The Carrier plant will force-dry the paint finish.

TRENT CONCRETE, producer of precast concrete structural components, has received three orders worth over £1m. The orders involved the supply of frames and concrete cladding and all are on schedule for completion. A £500,000 order, to supply and fix precast concrete cladding panels to the new headquarters of the Intergovernmental Maritime Consultative Organisation being built on the Albert Embankment, London, is

the largest of the three orders. The others are a £400,000 order to supply frame and cladding for a factory building for Tetra Park Rausing in Wrexham, and a similar specification valued at £200,000 for a new home improvement centre in Birmingham.

ALEXANDER HALL AND SON (BUILDERS), a subsidiary of Aberdeen Construction Group, has been awarded a £450,000 contract for the new shopping centre at Westhill, Aberdeen. Work is scheduled for completion in 14 months.

ROC OFFSHORE SYSTEMS, has won a contract worth about £70,000, to design and supply diving equipment for installation on Star Offshore's new diving vessel mv Star Perseus. Equipment includes an open diving bell, decompression chamber, diving control room—incorporating gas and hydraulic control consoles, and a skid unit on which will be mounted the hoisting winch and bell handling frame. The equipment will be operated by North Sea Diving Services, Great Yarmouth.

Two advance factories of 5,000 sq ft each are being built for the Department of Industry at Moulcott Cross, Ilfracombe, Devon. A contract worth about £166,000, including site development, has been awarded to R. HARRIS AND SON (BUILDERS), Barnstaple.

UK NEWS

Government seeking to extend debate on Companies Bill

BY ANDREW TAYLOR

THE GOVERNMENT, concerned about what it regards as deliberate delaying tactics by Conservative MPs, is seeking to extend the time allotted for debate for the Companies Bill.

Relations between Labour and Conservative MPs on the committee have become strained over the past 10 days, following the tabling of an amendment by Labour backbenchers which would make it less easy for UK public companies to donate funds to political parties.

The Standing Committee is due to meet on Tuesday and Thursday mornings but Mr. Robert MacLennan, Under Secretary for Prices and Consumer Protection, yesterday gave notice that he intends to propose a motion to extend the sittings.

"The Government is determined that this Bill should go through and we will seek to sit as long and as often as necessary to ensure that this happens," he said afterwards.

It had been thought that the amendment—which would give shareholders the same rights as trade unionists to contract out of political donations made by public companies—would have been debated this week. But progress within the committee has slowed considerably in the past three sittings.

Conservative MPs on the committee have repeatedly stressed

that the recent slow progress has not been deliberate but has occurred because important issues have been debated.

Britain to back Ulster project

A STUDY of the tourist potential of an Ulster border region announced yesterday will bring together the Irish and British Governments and local councils on both sides of the Irish frontier.

Each government will contribute £20,000 to the one-year project and the EEC will provide £40,000. The investigation will study the potential of the catchment area of the Erne system of navigable border lakes and waterways.

Pit tunnel road to raise output

THE COAL BOARD is to build an underground "motorway" at Gedling Colliery, South Nottinghamshire, at a cost of £3.5m.

The two-mile tunnel will connect the pit bottom with workings in the High Hazel seam, and the reduced travelling time should raise production by about 150,000 tonnes a year.

Microprocessors 'should be made easier to use'

BY DAVID FISHLICK, SCIENCE EDITOR

BETTER PROCESS control technology is likely to remain the most important application of microprocessors—chips—Professor John Westcott told the Royal Society in London last night.

Industrial efficiency would be strongly influenced by the extent to which the microprocessor was exploited, said Prof. Westcott, head of the Department of Computing and Control at Imperial College, London. He urged research not only into a better understanding of the new machine but also into making the technology easier to use.

There was the possibility of microprocessors which, when they found they could no longer control a situation, would reprogram themselves.

Prof. Westcott, speaking on uses for the microprocessor, said that 30 years ago, £5 would

have purchased one electronic amplifier using valves. Now one could buy 50,000 transistors on a single chip no larger than a tea leaf. By the early 1980s, 1m components on a single chip should be a commercial proposition.

Micro-electronics had already upset one of the established assumptions of computer technology, he said. Traditionally, what mattered were costly switching elements which were kept as few in number as possible.

With micro-electronics, switching elements were virtually free—it was the connecting wires which were expensive. "Furthermore, the switches act in no time at all, while signals dawdle down the wires at the speed of light," he said.

With micro-processors, the most significant thing was that

a component costing only about £10 could be programmed. This meant that a standard part, capable of many different functions, could operate in a number of roles.

The microprocessor had made scarcely any impact on small control functions in the factory. "It's penetration into the factory system has been remarkably low." But the microprocessor solved the problems these earlier systems could not and was cheap enough to put in a box "at every single point where you need to control some simple function."

In the home, Prof. Westcott predicted, there would be an average of seven to 10 microprocessors in the 1980s and it was only a matter of time before houses were built with a central console co-ordinating all their functions.

TV licence reform urged by TUC

REFORM of the broadcasting licence fee system was urged yesterday by the Trades Union Congress in its published comments on the Government's White Paper on Broadcasting.

But it expressed concern about whether a fourth channel devoted to cultural, educational and minority interests would be compatible with a dependence on advertising.

There should be no premature move away from financial sup-

port by the Government until the authority had firmly established the character of its programme coverage, the TUC said.

There was a likelihood that an under-financed Open Broadcasting Authority, which screened but did not produce programmes, could lead to a lowering of technical and programme standards and to increased casualisation of employment in the industry.

port by the Government until the authority had firmly established the character of its programme coverage, the TUC said.

There was a likelihood that an under-financed Open Broadcasting Authority, which screened but did not produce programmes, could lead to a lowering of technical and programme standards and to increased casualisation of employment in the industry.

Consumer chairmen seek more influence

By Maurice Samuelson

THE GAS, coal and electricity consumer bodies called yesterday for a bigger say in running their industries, saying their budgets should be increased, with higher salaries for part-time chairmen.

Chairmen of the three groups were commenting to a panel of the Commons select committee on nationalised industries. While generally welcoming a Bill to strengthen the consumer voice in the nationalised industries, they said that in some respects the draft legislation did not go far enough.

The Bill, implementing parts of the last White Paper on the Nationalised Industries, gives the recently-formed Electricity Consumers' Council statutory status, the Domestic Coal Consumers' Council a right to information about National Coal Board plans and makes the chairman of the National Gas Consumers' Council an ex-officio member of the British Gas Corporation.

Professor Naomi Mackintosh, chairman of the National Gas Consumers' Council, and Mr. Michael Barnes, chairman of the Electricity Consumers' Council, said there should be at least two consumer representatives on the industry boards.

Scottish Nationalists' Strathclyde pledge

STREAMLINING

Scotland's "costly and bureaucratic" local government system must be a priority of a Scottish Assembly, Mr. Iain MacCormick, the Scottish National Party's local government spokesman, said yesterday.

He said in Glasgow that an assembly would act to end chaos created by the "monster" regional authorities in Scotland. "The good news for half the population of Scotland is that Westminster's Frankenstein Strathclyde would be broken up into more practical divisions."

Mr. MacCormick, MP for Argyll, said the cost of the

assembly would easily be met by savings made in reshaping local government. Remaining savings would be spent on essential services.

It would be possible to reduce rates since the rate for a single-tier authority was likely to be considerably less than the combined rate for district and regional authorities.

"For a song we could have in the assembly an effective way of controlling expenditure, cutting red tape and bringing democracy once more back to the people."

The referendum on a Scottish Assembly is to be held on March 1.

Orkney rate rise cushion

ORKNEY ISLANDS Council has decided to use over £750,000 from its oil revenues to cushion the impact of rate rises from April.

This is the second time that oil money from the "disturbance fund" has been used for this purpose and it means that the ratepayer will be helped by 45p in the £, leaving him to pay 55p in the £—or 10 per cent more than last year.

The relief will not apply to the Occidental oil consortium in Flotta, the Islands Council, or government agencies such as the Post Office, which will pay the full rate.

A surplus of about £2m, which it is estimated will accrue

from this year to the end of March—is to be used to repay loan debts and to finance capital expenditure.

Productivity checklist

A CHECKLIST likely to help managers improve their companies' performance and productivity has been published by the British Institute of Management.

It is based on the work of 39 sector-working parties set up by the National Economic Development Office under the industrial strategy programme.

Notice of Redemption

Occidental Overseas Capital Corporation

9 1/2 % Guaranteed Sinking Fund Debentures Due March 15, 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of March 15, 1970 under which the above described Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Fiscal Agent, has drawn for redemption on March 15, 1979, through the operation of the sinking fund provided for in said Fiscal Agency Agreement, \$2,220,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$1,000, PRINCIPAL AMOUNT OUTSTANDING

36 9 1729 3173 5436 7025 8300	9832 10993 12374 13816 14582 16823 18519 19444 20882 21915 23079
41 1730 3174 5437 7026 8301	13829 15073 16828 18232 19493 20898 21927 23080
48 1732 3176 5439 7028 8303	23081 24234 25487 26740 27993 29246 30499 31752 33005 34258 35511
49 1733 3177 5440 7029 8304	35512 36765 38018 39271 40524 41777 43030 44283 45536 46789 48042
50 1734 3178 5441 7030 8305	48043 49296 50549 51802 53055 54308 55561 56814 58067 59320 60573
51 1735 3179 5442 7031 8306	60574 61827 63080 64333 65586 66839 68092 69345 70598 71851 73104
52 1736 3180 5443 7032 8307	73105 74358 75611 76864 78117 79370 80623 81876 83129 84382 85635
53 1737 3181 5444 7033 8308	85636 86889 88142 89395 90648 91899 93152 94405 95658 96911 98164
54 1738 3182 5445 7034 8309	98165 99418 100671 101924 103177 104430 105683 106936 108189 109442 110695
55 1739 3183 5446 7035 8310	110696 111949 113202 114455 115708 116961 118214 119467 120720 121973 123226
56 1740 3184 5447 7036 8311	123227 124480 125733 126986 128239 129492 130745 132000 133253 134506 135759
57 1741 3185 5448 7037 8312	135760 137013 138266 139519 140772 142025 143278 144531 145784 147037 148290
58 1742 3186 5449 7038 8313	148291 149544 150797 152050 153303 154556 155809 157062 158315 159568 160821
59 1743 3187 5450 7039 8314	160822 162075 163328 164581 165834 167087 168340 169593 170846 172099 173352
60 1744 3188 5451 7040 8315	173353 174606 175859 177112 178365 179618 180871 182124 183377 184630 185883
61 1745 3189 5452 7041 8316	185884 187137 188390 189643 190896 192149 193402 194655 195908 197161 198414
62 1746 3190 5453 7042 8317	198415 199668 200921 202174 203427 204680 205933 207186 208439 209692 210945
63 1747 3191 5454 7043 8318	210946 212199 213452 214705 215958 217211 218464 219717 220970 222223 223476
64 1748 3192 5455 7044 8319	223477 224730 225983 227236 228489 229742 230995 232248 233501 234754 236007
65 1749 3193 5456 7045 8320	236008 237261 238514 239767 241020 242273 243526 244779 246032 247285 248538
66 1750 3194 5457 7046 8321	248539 249792 251045 252298 253551 254804 256057 257310 258563 259816 261069
67 1751 3195 5458 7047 8322	261070 262323 263576 264829 266082 267335 268588 269841 271094 272347 273600
68 1752 3196 5459 7048 8323	273601 274854 276107 277360 278613 279866 281119 282372 283625 284878 286131
69 1753 3197 5460 7049 8324	286132 287385 288638 289891 291144 292397 293650 294903 296156 297409 298662
70 1754 3198 5461 7050 8325	298663 299916 301169 302422 303675 304928 306181 307434 308687 309940 311193
71 1755 3199 5462 7051 8326	311194 312447 313700 314953 316206 317459 318712 319965 321218 322471 323724
72 1756 3200 5463 7052 8327	323725 324978 326231 327484 328737 329990 331243 332496 333749 335002 336255
73 1757 3201 5464 7053 8328	336256 337509 338762 339995 341248 342501 343754 345007 346260 347513 348766
74 1758 3202 5465 7054 8329	348767 350020 351273 352526 353779 355032 356285 357538 358791 360044 361297
75 1759 3203 5466 7055 8330	361298 362551 363804 365057 366310 367563 368816 370069 371322 372575 373828
76 1760 3204 5467 7056 8331	373829 375082 376335 377588 378841 380094 381347 382600 383853 385106 386359
77 1761 3205 5468 7057 8332	386360 387613 388866 390119 391372 392625 393878 395131 396384 397637 398890
78 1762 3206 5469 7058 8333	398891 400144 401397 402650 403903 405156 406409 407662 408915 410168 411421
79 1763 3207 5470 7059 8334	411422 412675 413928 415181 416434 417687 418940 420193 421446 422699 423952
80 1764 3208 5471 7060 8335	423953 425206 426459 427712 428965 430218 431471 432724 433977 435230 436483
81 1765 3209 5472 7061 8336	436484 437737 438990 440243 441496 442749 444002 445255 446508 447761 449014
82 1766 3210 5473 7062 8337	449015 450268 451521 452774 454027 455280 456533 457786 459039 460292 461545
83 1767 3211 5474 7063 8338	461546 462799 464052 465305 466558 467811 469064 470317 471570 472823 474076
84 1768 3212 5475 7064 8339	474077 475330 476583 477836 479089 480342 481595 482848 484101 485354 486607
85 1769 3213 5476 7065 8340	486608 487861 489114 490367 491620 492873 494126 495379 496632 497885 499138
86 1770 3214 5477 7066 8341	499139 500392 501645 502898 504151 505404 506657 507910 509163 510416 511669
87 1771 3215 5478 7067 8342	511670 512923 514176 515429 516682 517935 519188 520441 521694 522947 524200
88 1772 3216 5479 7068 8343	524201 525454 526707 527960 529213 530466 531719 532972 534225 535478 536731
89 1773 3217 5480 7069 8344	536732 537985 539238 540491 541744 542997 544250 545503 546756 548009 549262
90 1774 3218 5481 7070 8345	549263 550516 551769 553022 554275 555528 556781 558034 559287 560540 561793
91 1775 3219 5482 7071 8346	561794 563047 564300 565553 566806 568059 569312 570565 571818 573071 574324
92 1776 3220 5483 7072 8347	574325 575578 576831 578084 579337 580590 581843 583096 584349 585602 586855
93 1777 3221 5484 7073 8348	586856 588109 589362 590615 591868 593121 594374 595627 596880 598133 599386
94 1778 3222 5485 7074 8349	599387 600640 601893 603146 604399 605652 606905 608158 609411 610664 611917
95 1779 3223 5486 7075 8350	611918 613171 614424 615677 616930 618183 619436 620689 621942 623195 624448
96 1780 3224 5487 7076 8351	624449 625702 626955 628208 629461 630714 631967 633220 634473 635726 636979
97 1781 3225 5488 7077 8352	636980 638233 639486 640739 641992 643245 644498 645751 647004 648257 649510
98 1782 3226 5489 7078 8353	649511 650764 652017 653270 654523 655776 657029 658282 659535 660788 662041
99 1783 3227 5490 7079 8354	662042 663295 664548 665801 667054 668307 669560 670813 672066 673319 674572
100 1784 3228 5491 7080 8355	674573 675826 677079 678332 679585 680838 682091 683344 684597 685850 687103
101 1785 3229 5492 7081 8356	687104 688357 689610 690863 692116 693369 694622 695875 697128 698381 699634
102 1786 3230 5493 7082 8357	699635 700888 702141 703394 704647 705899 707152 708405 709658 710911 712164
103 1787 3231 5494 7083 8358	712165 713418 714671 715924 717177 718430 719683 720936 722189 723442 724695
104 1788 3232 5495 7084 8359	724696 725949 727202 728455 729708 730961 732214 733467 734720 735973 737226
105 1789 3233 5496 7085 8360	737227 738480 739733 740986 742239 743492 744745 745998 747251 748504 749757
106 1790 3234 5497 7086 8361	749758 751011 752264 753517 754770 756023 757276 758529 759782 761035 762288
107 1791 3235 5498 7087 8362	762289 763542 764795 766048 767301 768554 769807 771060 772313 773566 774819
108 1792 3236 5499 7088 8363	774820 776073 777326 778579 779832 781085 782338 783591 784844 786097 787350
109 1793 3237 5500 7089 8364	787351 788604 789857 791110 792363 793616 794869 796122 797375 798628 799881
110 1794 3238 5501 7090 8365	799882 801135 802388 803641 804894 806147 807400 808653 809906 811159 812412
111 1795 3239 5502 7091 8366	812413 813666 814919 816172 817425 818678 819931 821184 822437 823690 824943
112 1796 3240 5503 7092 8367	824944 826197 827450 828703 829956 831209 832462 833715 834968 836221 837474
113 1797 3241 5504 7093 8368	837475 838728 840001 841254 842507 843760 845013 846266 847519 848772 850025</



The Peugeot 104 S. A Sporting Chance for the Young Family Man

Frequently the arrival of a new family means the departure of fun in motoring – but not any more. The new Peugeot 104 S enables you to take your family responsibilities seriously – and yet still enjoy your motoring to the full.

104 S – Power from advanced engineering.

Under the bonnet there's plenty of power from the new 1124cc light alloy overhead cam engine. This twin choke carburettor engine produces 66 bhp at 6200 rpm, and has a top speed of 97 mph, and takes just 15.4 seconds to reach 62 mph.

Powerful yet economical. Up to 46.3 mpg*.

The engine is mounted transversely driving the front wheels and is easy to maintain (main service intervals every 10,000 miles) and has been created using the best materials and technology and engineered for long life.

104 S – Performance with no complaints from the family.

The sophisticated all round independent suspension system incorporates front and rear anti-roll bars and has been developed to complement the car's sporty performance. A smooth ride with excellent road-holding is ensured, whatever the conditions. It enables each wheel to "soak up" roughness in the road surface and eliminates vibrations that would normally be transmitted to the passenger compartment. Each wheel cushions the car over the bumps yet remains firmly in contact with the road.

104 S – Fun in comfort.

The family travel in style in the 104 S. The attractive

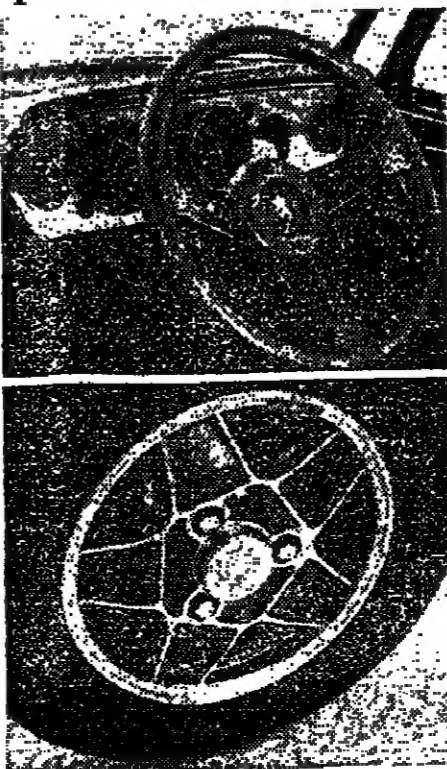


ensuring a much more comfortable ride. The front seats recline and have head restraints as standard equipment.

cloth covered seats are extremely comfortable and there's bags of leg room for front and rear passengers. The wheel-base is exceptionally long for a small car, enabling the passengers to sit in between the wheels rather than over them,

104 S – Comprehensive equipment is standard.

This sporting car is equipped to a very high standard. There is a small padded sports steering wheel, a modern dashboard with a comprehensive bank of instruments including a rev counter, alloy wheels, and to emphasise the sleek sporty look, there's the matt black finish to the sills, window surrounds and exterior driving mirror. Laminated wind-screen, inertia reel front seat belts, servo-assisted dual circuit braking system, heated rear screen, all combine to make the 104 S a



very attractive proposition.

We offer you the best of both worlds. A sporting chance, but with an eye to the practical problems of transporting a family and all their paraphernalia from place to place.

If you are looking for sporty driving, but with comfort, reliability and safety, the Peugeot 104 S is the car for you.

Why don't you test drive one today?

*Fuel consumption (in accordance with official Government testing procedures)

At a constant 56 mph (90 km/h)	46.3 mpg (6.11/100 km)
At a constant 75 mph (120 km/h)	33.6 mpg (8.41/100 km)
Simulated urban driving	30.6 mpg (9.21/100 km)

Finance and leasing facilities available through Peugeot Finance.

Please send me details on the Peugeot 104 S.

Name _____

Address _____

Send to: Peugeot Automobiles UK Ltd.,
333 Western Avenue, London W3 0RS.
Tel: 01-993 2331.



DAKS luggage from Simpson (Piccadilly) Ltd.

Milk tax Interest rates blamed on pay

proposal resisted

BY PHILIP RAWSTORNE

MR. JOHN SILKIN, the Minister of Agriculture, yesterday received assurances of Opposition support in resisting the EEC Commission's proposals for a progressive tax on milk production.

He described the proposed changes in the co-responsibility levy as highly discriminatory against the dairy farmers of the UK.

Endorsing this view, Mr. John Peyton, the Conservative shadow minister, agreed that it would be quite intolerable if the Germans—who were responsible for the lion's share of the surpluses—were to be allowed to be exempt from the rather fierce measures proposed while British dairy farmers felt the full force of them.

During exchanges about the proposals for the devaluation of the so-called green currencies, Mr. Silkin gave notice that if Italy secured devaluation of the green lira ahead of the price-fixing, he would reserve Britain's right to be given the same treatment.

Devaluation

Asked when the price review negotiations were likely to be finalised, he commented: "It may be quite a long summer."

There were some "little local difficulties" in the EEC which might have to be got out of the way first.

Agricultural prices will stay frozen until EEC food surpluses have been eliminated, Mr. Silkin said.

He had been urged by Mr. Doug Hoyle (Lab., Nelson and Colne) to continue to support the general price freeze on farm products.

Mr. Hoyle said that, if necessary, Mr. Silkin should also use the veto to protect the interests of British housewives, not those of "Euro-fanatics" on the Tory benches.

Euro-fanatics

Mr. Silkin replied that it was "the Euro-fanatics" in Brussels that were hindering him.

He assured MPs that not only would the Government maintain to the final degree "which might be a veto, but I hope not—a freeze on common prices this year, but we are going to do so until the structural surpluses have been eliminated."

Mr. Silkin agreed with Mr. Tom Torney (Lab., Bradford S) that the best way to get rid of the huge surplus of butter was to reduce the price.

When Mr. Max Madden (Lab., Sowerby) said that the way Mr. Silkin defended British interests commanded widespread support, Mr. Silkin replied: "It is my intention to go on and on year by year saying that the price does not rise until the surpluses have been eliminated."

Peer urges all-party coalition

A COALITION of all parties should be formed to deal with the industrial crisis, Lady Burton of Coventry, Labour, urged in the Lords yesterday.

She said during exchanges on the rejection of the council workers' pay offer that present disputes amounted to "a deliberate attempt to wreck industry and ruin democracy."

"Many men who have what they consider to be a genuine grievance find themselves caught up in a frenzy of self-destruction of the whole country as well as themselves. All parties should come together under the leadership of the Prime Minister, with no conditions attached, to prevent this catastrophe before it engulf us all."

Lady Stedman, Government environment spokesman, said that no number of political parties or organisations could achieve more than the Government was doing.

Lord Sandys, Conservative spokesman, termed the public workers' action a "strike against the nation."

For the Liberals, Lord Rochester said his party supported the Government's firm line, but was concerned at the fate of volunteers who broke the strike.

He wanted an assurance that "those who make or respond to such calls will be given the full protection of the State and, if necessary, in any case where there is a closed shop operation, through retrospective legislation."

Lady Stedman said she believed that the Government should stand by those who helped in the emergency. But she added that that was a personal reaction and could not be taken as "definitive."

In the last resort, the Government would use troops in the dispute to protect the public from health or fire risks if the local authorities could not find volunteers or private contractors to carry out the work.

BY PHILIP RAWSTORNE

MR. JAMES CALLAGHAN yesterday blamed uncertainty about the level of wage settlements for the steep rise in interest rates.

The Prime Minister also reiterated his warning that if public sector pay claims were pushed through, Government spending and borrowing would have to be cut. "There can be no escape from that," he declared.

Mr. Callaghan came under immediate attack from Mrs. Margaret Thatcher in the Commons for the increase in minimum lending rate.

"A potential disaster for home buyers," the Tory leader called it.

"Home buyers and small businesses are having to pay the price for this Government's economic failure," she snapped.

The Prime Minister retorted: "I am grateful to you for spelling out some of the consequences of the policies you have been advocating. Perhaps you will now support me more in the Government's determination to keep inflation down."

Slow progress on Crown Agents

BY IVOR OWEN

THE Government apparently does not intend to rush the steps needed to effect the process of disengaging the Crown Agents from the "own account" activities which led to the loss of about £200m through excursions into secondary banking and property.

A fairly lengthy period of disengagement offers the best prospects of reducing demands on public funds, Mrs. Judith Hart, Minister for Overseas Development, told MPs last night.

The House gave an unopposed second reading to the Crown Agents Bill, which regularises their constitutional relationship

with the Government and establishes a capital structure.

Mrs. Hart explained that the Bill provided for the maximum possible separation between the financial consequences of the Crown Agents' own account activities between 1987 and 1994 and the financial responsibilities undertaken in discharging their continuing traditional services to their principals—overseas Governments and other overseas bodies.

The Bill would establish a separate holding and realisation board and this would deal with the remaining unrealised assets arising from the own account activities, the largest of which was the investment in the Abbey Capital Property Group in Australia.

The Board would have the same management as the Crown Agent, but would be under direct and ministerial control, exercised by the Ministry of Overseas Development and the Chief Secretary to the Treasury.

Any surplus arising from the decisions of the holding and realisation board would be paid to the Consolidated Fund in recognition of the grants made (approximately £175m) as a result of the Crown Agents' losses on their own account business.

with the Government and establishes a capital structure.

Mrs. Hart explained that the Bill provided for the maximum possible separation between the financial consequences of the Crown Agents' own account activities between 1987 and 1994 and the financial responsibilities undertaken in discharging their continuing traditional services to their principals—overseas Governments and other overseas bodies.

The Bill would establish a separate holding and realisation board and this would deal with the remaining unrealised assets arising from the own account activities, the largest of which was the investment in the Abbey Capital Property Group in Australia.

The Board would have the same management as the Crown Agent, but would be under direct and ministerial control, exercised by the Ministry of Overseas Development and the Chief Secretary to the Treasury.

Any surplus arising from the decisions of the holding and realisation board would be paid to the Consolidated Fund in recognition of the grants made (approximately £175m) as a result of the Crown Agents' losses on their own account business.

Heseltine predicts big rates rise

MR. MICHAEL HESELTINE, shadow environment secretary, claimed in the Commons yesterday that the 8.8 per cent pay offer rejected by council workers would mean an average 15 per cent rate increase.

And he offered Mr. Peter Shore, Environment Secretary, Tory support in "resisting further escalation of the claim."

But though Mr. Shore recognised the council workers' settlement would be "very influential in terms of pay claims still to come, he warned that Mr. Shore's own calculations, they must reach an average of 15 per cent.

There could be no case for encouraging the unions to seek an extra settlement which the ratepayers would be expected to

pay, and not the Government, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Mr. Shore "cautioned" Mr. Heseltine not to go in for any assumptions about what may emerge over the level of rates likely to be struck by councils during the next few weeks.

He said he recognised that it would be a very influential settlement, but that those pay claims which would come after.

He thanked the Tories for supporting the 8.8 per cent offer. "I am grateful for any

support these days," he said. But the greatest support Mr. Heseltine and his party could have given, said Mr. Shore, was by not voting in the way they did in December, and not to have given rise in people's minds in the public sector to a sense of deepened unfairness between the private and public sector.

Labour Party treasurer, Norman Atkinson (Lab., Tottenham) said it was time to allow the National Joint Council to "fairly and independently" negotiate wages and then report back to the Government.

The experience of recent weeks showed that it was disastrous to negotiate wages across the floor of the House and for the Minister to be directly involved.

That method "converts public sector workers into economic regulators," said Mr. Atkinson.

Mr. Shore said he had gone beyond the period of history when these matters could be resolved by arbitrators. That way resulted in high inflation, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Mr. Shore "cautioned" Mr. Heseltine not to go in for any assumptions about what may emerge over the level of rates likely to be struck by councils during the next few weeks.

He said he recognised that it would be a very influential settlement, but that those pay claims which would come after.

He thanked the Tories for supporting the 8.8 per cent offer. "I am grateful for any

support these days," he said. But the greatest support Mr. Heseltine and his party could have given, said Mr. Shore, was by not voting in the way they did in December, and not to have given rise in people's minds in the public sector to a sense of deepened unfairness between the private and public sector.

Labour Party treasurer, Norman Atkinson (Lab., Tottenham) said it was time to allow the National Joint Council to "fairly and independently" negotiate wages and then report back to the Government.

The experience of recent weeks showed that it was disastrous to negotiate wages across the floor of the House and for the Minister to be directly involved.

That method "converts public sector workers into economic regulators," said Mr. Atkinson.

Mr. Shore said he had gone beyond the period of history when these matters could be resolved by arbitrators. That way resulted in high inflation, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Mr. Shore "cautioned" Mr. Heseltine not to go in for any assumptions about what may emerge over the level of rates likely to be struck by councils during the next few weeks.

He said he recognised that it would be a very influential settlement, but that those pay claims which would come after.

He thanked the Tories for supporting the 8.8 per cent offer. "I am grateful for any

support these days," he said. But the greatest support Mr. Heseltine and his party could have given, said Mr. Shore, was by not voting in the way they did in December, and not to have given rise in people's minds in the public sector to a sense of deepened unfairness between the private and public sector.

Labour Party treasurer, Norman Atkinson (Lab., Tottenham) said it was time to allow the National Joint Council to "fairly and independently" negotiate wages and then report back to the Government.

The experience of recent weeks showed that it was disastrous to negotiate wages across the floor of the House and for the Minister to be directly involved.

That method "converts public sector workers into economic regulators," said Mr. Atkinson.

Mr. Shore said he had gone beyond the period of history when these matters could be resolved by arbitrators. That way resulted in high inflation, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Mr. Shore "cautioned" Mr. Heseltine not to go in for any assumptions about what may emerge over the level of rates likely to be struck by councils during the next few weeks.

He said he recognised that it would be a very influential settlement, but that those pay claims which would come after.

He thanked the Tories for supporting the 8.8 per cent offer. "I am grateful for any

support these days," he said. But the greatest support Mr. Heseltine and his party could have given, said Mr. Shore, was by not voting in the way they did in December, and not to have given rise in people's minds in the public sector to a sense of deepened unfairness between the private and public sector.

Labour Party treasurer, Norman Atkinson (Lab., Tottenham) said it was time to allow the National Joint Council to "fairly and independently" negotiate wages and then report back to the Government.

The experience of recent weeks showed that it was disastrous to negotiate wages across the floor of the House and for the Minister to be directly involved.

That method "converts public sector workers into economic regulators," said Mr. Atkinson.

Mr. Shore said he had gone beyond the period of history when these matters could be resolved by arbitrators. That way resulted in high inflation, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Mr. Shore "cautioned" Mr. Heseltine not to go in for any assumptions about what may emerge over the level of rates likely to be struck by councils during the next few weeks.

He said he recognised that it would be a very influential settlement, but that those pay claims which would come after.

He thanked the Tories for supporting the 8.8 per cent offer. "I am grateful for any

support these days," he said. But the greatest support Mr. Heseltine and his party could have given, said Mr. Shore, was by not voting in the way they did in December, and not to have given rise in people's minds in the public sector to a sense of deepened unfairness between the private and public sector.

Labour Party treasurer, Norman Atkinson (Lab., Tottenham) said it was time to allow the National Joint Council to "fairly and independently" negotiate wages and then report back to the Government.

The experience of recent weeks showed that it was disastrous to negotiate wages across the floor of the House and for the Minister to be directly involved.

That method "converts public sector workers into economic regulators," said Mr. Atkinson.

Mr. Shore said he had gone beyond the period of history when these matters could be resolved by arbitrators. That way resulted in high inflation, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Mr. Shore "cautioned" Mr. Heseltine not to go in for any assumptions about what may emerge over the level of rates likely to be struck by councils during the next few weeks.

He said he recognised that it would be a very influential settlement, but that those pay claims which would come after.

He thanked the Tories for supporting the 8.8 per cent offer. "I am grateful for any

support these days," he said. But the greatest support Mr. Heseltine and his party could have given, said Mr. Shore, was by not voting in the way they did in December, and not to have given rise in people's minds in the public sector to a sense of deepened unfairness between the private and public sector.

Labour Party treasurer, Norman Atkinson (Lab., Tottenham) said it was time to allow the National Joint Council to "fairly and independently" negotiate wages and then report back to the Government.

The experience of recent weeks showed that it was disastrous to negotiate wages across the floor of the House and for the Minister to be directly involved.

That method "converts public sector workers into economic regulators," said Mr. Atkinson.

Mr. Shore said he had gone beyond the period of history when these matters could be resolved by arbitrators. That way resulted in high inflation, he said.

Mr. Heseltine was constantly interrupted by Labour left-wingers. Eventually, the Speaker, Mr. George Thomas, warned Mr. Dennis Skinner (Bolton) that he would be asked to withdraw from the chamber if he continued.

Mr. Heseltine said that inflationary wage settlements would do nothing to help the low-paid. "The public is in a mood to settle this matter within the existing offer, and you should advise local authorities that they should consider the use of volunteers and contractors to maintain essential services."

Shipyards probe sought

THE GOVERNMENT is being urged to conduct an inquiry into union representation in the shipbuilding industry after British Shipbuilders' decision to recognise the Engineers and Managers' Association.

The call was made yesterday by the executive of the Confederation of Shipbuilding and Engineering Unions, which is opposed to the extension of recognition to non-union organisations such as the EMA. Both the Department of Employment and the Department of Industry will be asked to take part in the investigation.

Mr. Alex Ferry, general secretary of the confederation, said it hoped that the inquiry would establish that, within the spirit and intention of the nationalisation Act, there was no need for proliferation of unions in the shipbuilding industry.

More than 100 members of TASS, the white-collar section of the Amalgamated Union of Engineering Workers at the Haverton Hill, Teesside, yard have refused to co-operate

with managers in the EMA since December.

The TASS members are now being instructed to resume normal working. Unless they agree a Bank Line order with British Shipbuilders is in danger of being lost to West Germany.

Yesterday's confederation reaction was comparatively muted. There had been warnings that recognition of the association would lead to serious industrial action; but the state of order books has clearly conditioned the confederation's response.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in turn would ensure higher employment.

There is no doubt that high interest rates, if sustained for considerable period, are damaging to industry and especially small firms," the Prime Minister agreed.

But if the Government maintained its efforts to keep inflation under control, that in

THE PROPERTY MARKET BY MICHAEL CASSELL

Eyes fixed on shy Canadians

AS THE DUTCH property group Wereldhave makes its renewed bid for control of English Property Corporation, an explanation of why it feels able to offer 9p more the second time around, most eyes remain fixed on Olympia and York Developments, the shy Canadian-based operation which could enter the bidding ring.

Shyness on the part of its joint owners and managers, Albert and Paul Reichman, has not, however, prevented Olympia from becoming what is claimed to be the largest privately-owned property company in Canada, with a fairly substantial presence in the U.S. to back it up.

Olympia has no interests in Europe, and although the acquisition of EPC would certainly change matters in this respect, its main preoccupation is with English Property's involvement on the other side of the Atlantic. In the shape of its Canadian Trizec Corporation associate, which represents about 60 per cent of the group's property assets.

Other parties

But a significant part of EPC's interest in Trizec is controlled by a partly-owned subsidiary and the result is that although the UK company has equity control it has neither voting nor management control. This lies with Carena, a subsidiary of Edper Investments, which is controlled by another of Canada's big property families, the Bronfmans.

Hardly surprising then that

"other Canadian parties" are said to be looking at the situation closely and may themselves consider going for EPC in order to wrest a large chunk of Trizec from the hands of foreigners or other Canadians.

It will be a few more days yet before Olympia makes any move, even if it is a decision to shy away from what seems to be a particularly complicated set-up. Representatives of the company have been doing a quick European tour of the most significant developments and investments and, earlier in the week, Olympia's London merchant bankers, Rothschilds, purchased 34m ordinary shares to protect its position.

Olympia has assets of well over £31bn following its acquisition last spring of a portfolio of seven New York properties — once looked at by British Land. It had earlier made an abortive bid for the Sears building on Broadway but pressed on in search of other New York properties because it believed the city was ripe for purchases.

Value disputed

Albert, aged 50, and Paul, 48, set up their property development business in Canada in the early 1950s, having come from Austria in 1938. Their first big development was in Toronto, and they have since put up landmarks like the Bell Canada Centre in Ottawa, the Shell Centre, Calgary and L'Esplanade Laurier in Ottawa. The company is joint owner with the Bank of Montreal of First Canada Place, Toronto, some of which is yet to be completed.

Back on this side of the Atlantic, yesterday's revised offer document from Wereldhave, which is still setting the pace with its 46p a share bid and capitalising on Eagle Star's conditional though tacit agreement that such a price is a fair one, devoted much of its attention to the Trizec situation.

It disputes EPC's valuation of its Trizec investment — given a book value of £52m against a total share capital and reserves figure of £71m — and points out that the £52m book value is arrived at not only by consolidating Trizec's figures in EPC's accounts, but also by revaluing

the associate's assets as far above the values shown in Trizec's own accounts.

EPC, the Dutch claim, has done this without providing for any tax consequences of sales at these revalued levels. Wereldhave says this must be wrong in the view of EPC's lack of control over Trizec.

The value of EPC's effective 50 per cent interest in Trizec could, says Wereldhave, be as low as £20m and a more conservative accounting treatment would set a very significant reduction in the published net asset value. Over to EPC.

Walker in Mayfair bid

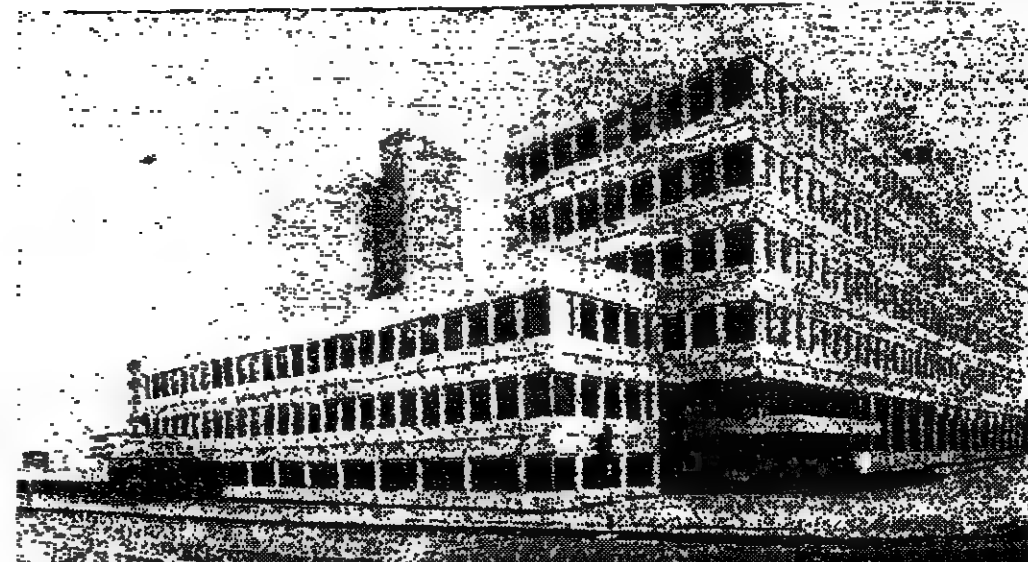
NOT CONTENT with his newly-opened hotel in Cairo, Mr. George Walker, chairman of Great Walker, the property and leisure group, is planning a big new hotel in the heart of Mayfair.

Speaking at the opening of an anti-climax as the Egyptian Minister for Tourism failed to turn up, Mr. Walker said he had made an offer for the Mayfair property — a listed building. It has been accepted and planning application will be submitted in the next week or so. The project is likely to cost £11m and Mr. Walker claims to have alternative sources of finance, one of which is the Middle East bank, Artoc, which has backed the Cairo scheme and will be involved in Great Walker's other plans in Egypt.

RANK XEROX says it has not taken any space in Commercial Union's Hagley Road, Birmingham, development, as reported here two weeks ago.

THE REMAINING 70 years unexpired lease in 59 Brompton Road, London SW1 — one of the properties included in the sale of the Knightsbridge Estate — has been sold to the freeholders, the BP Pension Fund, for about £825,000. The head lease was owned by a private client of agents Elliott Son and Boyton, who managed the property. Debenham Tewson and Chinnocks acted for BP.

A BIG part of the City's Jubilee Centre, which straddles Upper Thames Street has now been let. One of the City's last remaining office developments



Hanover Property Trust has acquired the remainder of the Raglan interest in Jubilee House, Putney, West London. The 100,000 square feet office development is let to the Metropolitan Police on a 15-year lease at £700,000 a year with five-year rent reviews. Hanover, which owned the freehold, had a maximum commitment of £4m until the building had been completed to its satisfaction, against which Raglan had been paying interest during the development period. Hanover is now paying about £4.1m for Raglan's leasehold interest, less a small retention for minor works outstanding, which capitalises the income on a 10 per cent basis. This means that the overall initial yield to Hanover on its £8m investment is over 8.5 per cent. Knight Frank & Rutley advised Hanover and Healey & Baker represented Raglan.

of more than 50,000 sq ft, it was originally built as an office and hotel complex, but has since been converted into offices, showrooms and self-contained flats. More than 30,000 sq ft have gone to a solicitor and an insurance broker at asking rent of £8.50 a sq ft and another 25,000 sq ft have been taken by a fur trading company. Joint agents Sinclair Goldsmith and Michael Saunders say there is 20,000 sq ft left.

Still on a regal note, Cardiff's Jubilee trading estate has been sold in two lots to British Steel Corporation and HTV Property for a total sum of about £350,000. Agents: Debenham Tewson and Chinnocks.

SOLAR LIFE Property Fund has paid £182,000 for a shop property in Crewe. Net yield is 5 1/2 per cent after allowing for 4 per cent for acquisition costs. Agents: Peter Hunter.

BIGGIN HILL airport in Kent is to house a new £2.5m industrial and warehouse complex. Now one of the busiest light aircraft airfields in Europe, the airport is to follow the U.S. trend by incorporating an industrial and trading estate as part of its facilities. The complex will be developed jointly by Dimsdale Developments (South East), Lovell Developments and the London Borough of Bromley. The project is being funded by unnamed institutional clients of Healey and Baker, who, with Henry Butcher, have been retained as joint letting agents for the 126,000 sq ft of space available.

WHAT IS claimed to be England's first purpose-built department store, put up in 1877 in Brixton Road, South London, has been let to property company Ivory Towers on a 33-year lease from the John Lewis Partnership. The price: over £150,000 a year exclusive for the 90,000 sq ft, which will house a variety of tenants under licence. Druce and Company were the agents.

Agents and brokers confident

THE SEASON of reviews and forecasts by brokers and agents is in full swing. A few selections from their predictions:

Brokers Vickers de Costa believe the property sector will continue to be a dominant stock market performer in the next few years, although after last year's strong showing the outlook for 1979 is not outstanding. "The next economic upswing — say from the mid-1980s — will be met with a very limited supply of space and the consequent impact on rents in money and real terms should be extremely favourable."

Agents Fletcher King and Morgan do not subscribe to the view that the impending age of the microchip is likely to make large London office blocks redundant. Microchip technology is not, they believe, an "overnight miracle" but provides an aid to productivity rather than a replacement.

"We do not believe that they will have any greater effect on potential office occupation than computers. Indeed, our belief is rather the reverse, that they will be aids that will tend to concentrate more demand for offices in central areas."

Chamberlain and Willows says it is inclined — in relation to prime industrial property — to support the optimistic attitude of institutions that have chosen to ignore industry's problems, relying on the prospects of higher rents and future industrial prosperity to offset rising land and building costs and to secure profits.

The agents say there has been a healthy increase in demand for well located, quality factories and warehouses.

INDUSTRIAL AND BUSINESS PROPERTY

01-930 9731

Offices To Let

EC2	7,000 sq.ft.
WC2	8,000 sq.ft.
SE1	4,300 sq.ft.
WC1	925 sq.ft.
W1	320 sq.ft.

Clients' requirements

Offices
Victoria.....3,500-4,000 sq.ft.
W1.....1,000-1,200 sq.ft.

Showrooms
WC1, WC2.....2,000-3,000 sq.ft.

Mayfair/St. James's self-contained office building approx. 5,000 sq.ft. leasehold.

DRIVERS JONAS

18 PALE MALL LONDON SW1Y 5NF

SOVEREIGN HOUSE
212/224 Shaftesbury Avenue, WC2.
SUPERB REFURBISHED OFFICE SUITES
TO LET

FROM 800-15,500 SQ. FT.
Excellent self-contained suites, with lift, central heating, great entrance, modern kitchen, and bathroom. NOW READY TO MOVE INTO. New 20-year leases. For full details apply to the Agents.

MICHAEL KOOPMAN AND PARTNERS
33 Upper Brook Street, London, W1
Tel. 01-463 1286/7

EDDISONS
In Prime Motor Traders' Location
LEEDS
Close Inner Ring Road and Motorways
CAR SHOWROOM & REPAIR GARAGE
14,000 sq. ft.
FOR SALE
TELEPHONE LEEDS 30101

LIMITED ATTENDANCE
U.S.A. PROPERTY SEMINAR
PALM BEACH, FLORIDA
APRIL 10-17—DISCOVER:
* How to make proper and tax-wise investment decisions, and
development opportunities. Total trip cost under £200.
Ask for brochure - Tourist Options
Key Institute, 701 Florida
Florida Palm Beach, FL 33408 U.S.A.
Tel. (305) 848 6138

EARLSFIELD HOUSE

17-27 Garratt Lane London S.W.18

MODERN OFFICE BUILDING

TO LET

26,700 sq.ft.

Available in smaller units if required

- Substantial Car Parking
- Central Heating
- Close to B.R. Stations
- Excellent Natural Light

JONES LANG WOOTTON
Chartered Surveyors
100 Strand Street, London W1Y 6AS
Tel. 01-463 6040 Telex 23958

Richard Ellis
Chartered Surveyors
6-10 Bruton Street London W1X 8DU
Tel. 01-499 7151

WILLIAM H. BROWN & SON
Chartered Surveyors, Land Agents, Auctioneers & Estate Agents.
15 Albemarle Street London W1
Tel. 01-499 5261

K for Industry

AYLESFORD, Nr. Maidstone
Warehouse
11,450 sq ft
LEASE FOR SALE

CAMBERLEY
17,217 sq ft
Warehouse To Let
IMMEDIATE OCCUPATION

CENTRAL BRISTOL
Factory/Warehouse
6,223 sq ft
TO LET — IMMEDIATE OCCUPATION

FELTHAM (Heathrow)
Modern Single Storey Warehouse
52,000 sq ft incl. 11,000 sq ft Offices
TO LET — NEW LEASE

LONDON, E.6
Refurbished Single Storey Factories
5,000 sq ft and 9,500 sq ft
TO LET — IMMEDIATE OCCUPATION

LONDON, E.14
60,000 sq ft Warehouse with yard
(Mainly S/S and G/F)
Will Divide
SHORT TERM LET

WOLVERHAMPTON
Last Remaining Warehouse Units
7,000-14,000 sq ft
TO LET

CLIENTS REQUIREMENT
5,000/10,000 sq ft Factory/Warehouse
North London Postal Districts
Freshfood Preferred

King & Co
Chartered Surveyors
1 Snow Hill, London, EC1
01-236 3000 Telex 885485
Manchester, Leeds and Brussels

55 Bishopsgate London EC2

Third floor 1,000 & 3,100 sq ft
Fourth floor 6,790 sq ft
Fifth floor 6,230 sq ft
Air conditioned offices To be let

Debenham Tewson & Chinnocks
Chartered Surveyors
Bancroft House, Paternoster Square
London EC4P 4ET
01-236 1520

CRAWLEY
GATWICK AIRPORT 2 MILES
NEW OFFICES
5,500 sq. ft.
TO LET
OR MIGHT SELL

PJA Philip James Associates
12 HIGH STREET, CRAWLEY, WEST SUSSEX, RH10 1BJ
TEL: CRAWLEY (0293) 21156

MIDDLETON ST. GEORGE COLLEGE
COUNTY DURHAM

Integral with TEESIDE AIRPORT
4228 sq. m. teaching space
9760 sq. m. residential space
28 ha. of grounds

Further details:
County Land Agent and Valuers Dept.
County Hall
Durham
Tel. 64411 ext. 369

Worton Grange, Reading

A strategic new site for industry

70 acres of industrial land to be developed by Haslemere Estates Limited and Cruden Developments Limited to provide new factory and warehouse units to be let

BB
0734 57341

Peter Taylor
01629 9869

MATTHEWS GOODMAN & POSTLETHWAITE
01-248 3200

دعواتنا من اجل

APPOINTMENTS

Reed consultancy reorganisation

DEVELOPMENT SERVICES, a UK consultancy company in the Reed International group, has been reorganised into two main divisions—one covering process and the other civil works and building.

Each division will have a sales and marketing director to co-ordinate market research, consumer liaison and world-wide development. Mr. David Butters has been appointed sales and marketing director, process, and Mr. John Sanderson Watts to a similar post with civil works and building.

Mr. John Sanderson Watts developed with his brother, Mr. Bill Sanderson Watts, a consulting engineering practice in Liverpool working for clients in the pharmaceuticals, atomic energy, petrochemicals and urban development. Mr. Bill Sanderson Watts has been made director of engineering mainly responsible for the execution of contracts and both brothers remain jointly responsible for the operation of that division, based in Liverpool.

Mr. Donald Young, deputy chairman of North Thames Gas since July 1977, has been appointed director (operations) of the production and supply division, BRITISH GAS headquarters from March 20.

Mr. Peter W. Bedford, Mr. Barry J. Blacker, Mr. Roger East and Mr. Michael J. Small have joined FENCHURCH INSURANCE HOLDINGS and have been elected to the Board of that company, which is a wholly-owned subsidiary of the Guinness Peat Group.

Mr. A. W. Squibb has been appointed a director of WILLIS FABER AND DUMAS.

Mr. G. G. Stockwell, chairman of Iraq Petroleum, has joined the Board of CCP NORTH SEA ASSOCIATES in the non-executive position of chairman. He succeeds Mr. P. A. V. Cooper, who has resigned as a director and chairman and becomes president.

Mr. W. W. McPhillips, who retired as financial director of Imperial Group in 1977, has been appointed a non-executive director of CCP North Sea Associates.

Mr. A. W. W. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

Mr. David Ingham, a deputy chairman of ICI Plastics Division, has been appointed a non-executive director of NEGRETTI AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERDALE NEW TOWN DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Besson, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

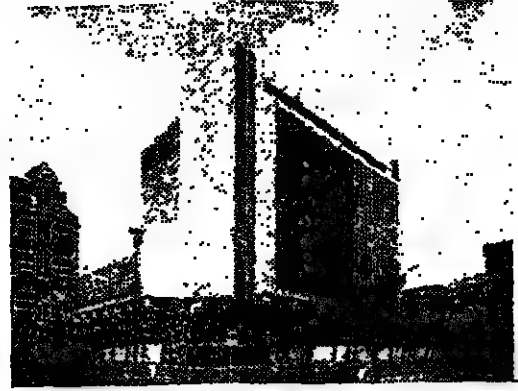
Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

BAIN DAWES has appointed the following divisional manag-

ing directors: Mr. A. E. Briggs, North American non-marine; Mr. T. W. L. Brittan, overseas non-marine; and Mr. T. R. Coulter, UK non-marine. Mr. R. H. W. Dover becomes joint managing director with Mr. B. R. Wakelam on the marine division.

30,000 sq. ft.

Air-conditioned Offices



TO BE LET

Broad Street House, London EC2. Units from 5,900 sq. ft.

Joint Letting Agents:

Hampton & Sons

9 Dowgate Hill, EC4
01-236 7831

Richard Ellis

64 Cornhill, EC3
01-283 3090EC3
Offices

Vigers

5,900,
2,535
1,800 sq. ft.

TO LET

SEPARATELY OR
TOGETHER4 FREDERICK'S PLACE
LONDON EC2R 8DA

01-606 7601

Seven-Storey Building in
Centre of Florence

FOR SALE

Large roof terrace. Variable projects
for conversion into Business, Hotel
Premises. Flats available and
authorised. Written enquiries—
John C. Doorman, 69a Royal
Hospital Road, London SW3.

On instructions of the Norwich Union Life Insurance Society

75 Shoe Lane EC4
6,800 sq ft Self Contained
Building To Let

- Central Heating
- Fully Carpeted
- Automatic Passenger Lift
- Modern Building
- Immediately adjacent to
the London International Press Centre
- PABX telephone system installed

Lander Burfield

36-38 Lamb's Conduit Street
London WC1N 3LL

01-831 6311

MACCLESFIELD

Substantial Industrial Premises
44,500sq.ft. For Sale.Also suitable for office redevelopment.
Prominent central position
adjoining station and bus station.

Joint Agents:

GF Singleton & Co

53 King Street, Manchester M2 4LR.
Telephone: 061-832 8371
also in London and Blackburn.

Edwards Bond & Co.

26 Princess Street,
Knutsford, Cheshire WA16 6BB.
Tel: Knutsford 52611/4
also in Prestbury and Holmes Chapel.SHOPS AND
OFFICESFREEHOLD HEADQUARTERS
BUILDING

LONDON N.W.2

Offices 5,500 sq. ft.
Warehouse 20,000 sq. ft.

Might Let

STEPHEN GALLOWAY
AND ASSOCIATES33 The Broadway, London, NW7.
01-959 5939

WANTED

WANTED by National Company, 7-10
acres, Class IV industrial land in North
West/Cambridgeshire area with 30-40,000
sq. ft. warehouse and possibility of planning
permission for further 20,000 sq. ft.
to be developed or leased. Details in
confidence to retained agents Wilton
& Partners, Commercial Department,
5, St. George's Parade, Northampton. Tel.
108041 22817.SHOPS AND
OFFICES WANTEDREQUIRED IMMEDIATELY
OFFICE SPACE800-1,000 sq. ft.
Preferably, but not essential, in
central area Victoria. Lease up to
10 years.Write Box 7, 9015, Financial Times,
10, Cannon Street, EC4P 4DF.

INVESTMENT FOR SALE

FREEHOLD OFFICE INVESTMENT. Close
Tunbridge Wells. Let to Kent County
Council. House Ltd. Keble Ltd. Pro-
cesses 612,274 sq. ft. net. Adey Street,
High Street, Tunbridge Wells (0893) 2341.TUNBRIDGE, WILTSHIRE. High Yielding Free-
hold Commercial Investment 14,000 sq. ft.
light industrial offices to produce
£3,000 p.a. 25 year P.F.I. lease.
years revenue £20,000. Street & Parker,
Commercial Dept. (Rel. West), 41, Wil-
ling Street, Salisbury. Tel. (0723) 28741.MODERN SHOP AND OFFICE INVESTMENT.
Central London. W.1. Let to
one tenant. productive £47,500 p.a.
freehold. For sale. Goldenbridge and Co.
58, Brunel Place, London, W.1. 01-497 0171.FREEHOLD INDUSTRIAL INVESTMENT.
Southwest. S.W.1. 4,500 sq. ft. Part
let. Productive £11,500 p.a. net. Ex-
cellent market return. £100,000. Ref: PAC, Edward
Symmons & Partners, 59/62, Wilton
Road, London SW1V 1DH. Tel. 01-834 8454.FACTORIES AND
WAREHOUSESMACINNAMIS LOCATION. Register of prop-
erty in regions served by these
McLewney, Audley Court & Co., Windsor
0758 51251.Bristol
E & W SHEDS

An opportunity to refurbish

Two former dockside transit
sheds in the heart of the city

TO LET

BY TENDER

Lease for 99 years

Providing approx. 46,000 sq ft (gross)

Wide range of uses considered

Particulars

from: CITY VALUER.
The Exchange, Corn Street,
Bristol BS1 1JQ
Tel.: Bristol (0272) 20021 (ref. RW)CLOSE TO LONDON AIRPORT
FREIGHT H.O. BUILDING

TO LET

OFFICES 9,000 sq. ft.

and

WAREHOUSE 11-17/355 sq. ft.

Excellent Specification and Finish
Just Completed

MELLERSH & HARDING

33, JAMES PLACE
LONDON S.W.1
Tel. 01-493 6167
TELEX 91302KIRKBY INDUSTRIAL
ESTATE LIVERPOOLImportant Major Single Storey
FACTORY/WAREHOUSE
COMPLEX

241,000 sq. ft. on 11-8 acre site

Headroom 16' 8" to 24' 0"

For sale or to let—may divide

EDWARD SYMMONS
& PARTNERS59/62 Wilton Road, London SW1V 1DH
Tel. 01-834 8454

1.75 Acres

INDUSTRIAL
LAND

FOR SALE FREEHOLD

ERITH, KENT

Consent for
warehouse of
39,613 sq. ft.

Baird & Co.

Telephone 01-623 1351

WOOLWICH SE 18

Factory/Warehouse Units: 3,000,
4,000, 8,000, 16,000, 25,000, 33,000
and 53,000 sq. ft. lofty, mainly
single-story buildings on a site of
over 25 acres. Good loading
from 900 p.p. a. 1. rental of £8.50 p.p.a.
freehold. Apply—

HENRY BUTCHER & CO.

Tel. 01-405 8411

38
BIG ONES
IN HIGH HOLBORNThat's 38,000 square feet of
prime office space at
St Giles House to let in one
of the most accessible
parts of London.For more information
please contactMATTHEWS GOODMAN
& POSTLETHWAITELONDON LIVERPOOL & PARIS
01-248 3200 72 UPPER THAMES ST LONDON EC4R 3UARESIDENTIAL
BUILDING LAND

6.2 acres

WITH OUTLINE PLANNING CONSENT
FOR 42 UNITS
AT WHITSTABLE, KENT

Offers invited for the Freehold

Sole Agents:

17 New Dover Road, Canterbury. Tel: 0227 51155

74 Grosvenor Street
London W1X 9DD
01-491 2768

Cluttons

SAVILLS

BANBURY

28,000 sq. ft. Single Storey
Warehouse/Workshop Premises

FOR SALE

FREEHOLD

Ref:AIT

01-499 8644 120 GUY'S CLIFF LONDON W1X 0HQ

PROPERTY APPOINTMENTS

THE ROYAL INSTITUTION OF
CHARTERED SURVEYORS
is looking for an
ASSISTANT EDITOR

to help in the future development of the RICS Journals under the new Editor-in-Chief, Michael Hanson. The successful candidate will join a team working on the production to two monthly journals and a new quarterly journal to be launched in the spring, with a combined circulation approaching 60,000. A knowledge of the construction industry or the property world is considered essential, and the post would suit a keen young journalist writing for a technical journal in these fields.

Salary scale £4,700-£8,300 p.a. according
to ability and experience.

Applications with C.V. to the Personnel Officer, RICS, 12,
Great George Street, Parliament Square, London, SW1P 3AD.

مكتبة
الكتاب

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Key role of the line manager

THE IMPORTANCE of an effective management development programme to the success, if not survival, of the company needs little emphasis and is widely acknowledged. Getting top management thoroughly and consistently interested in management development above the day-to-day pressures upon them may often be difficult but the underlying commitment of the chief executive is usually present.

The aims of a management development programme—in terms of providing competent people to meet succession and expansion requirements and of developing individuals to their limits so as to provide earning power and satisfaction—now usually feature, loftily or otherwise, in most statements of corporate personnel policy.

Elements not recognised

There are many major companies which operate excellent performance appraisal and potential reporting systems. But these companies do not necessarily have effective management development, because they have not recognised that the single most important element in the whole process is the role of the line manager—of each employee's supervisor.

Even as top management throughout such firms complete the annual process of performance appraisal and begin to take stock of their inventory of management resources, there is often confusion as to where responsibilities for management development lie, as between line management and the personnel function.

There are two principal levels of responsibility involved in management development: the primary one rests with line management—with each individual's manager and with his management. Right up the line to the chief executive. The other level of responsibility rests with the personnel function.

Line management's role. An

Dennis Bexson, while acknowledging that numerous companies operate excellent systems to appraise performance, argues that important elements of management development are often overlooked

integral part of management's task is the management of people—including organisation, recruiting, development and training—and this line role is only limited by the established policy of the firm. The responsibilities of the line manager include:

Fostering a high level of performance-awareness among subordinate employees, including the provision of assistance to overcome failure.

Encouraging and motivating those employees to develop and realise their true potential.

Actively assisting employees by regular counselling on performance—against objectives and by making recommendations on individuals training and development.

Identifying promotional and development opportunities and planning the moves and appointments which are necessary to exploit them.

These tasks involve discussion throughout the year between supervisor and supervised wherever opportunity arises on all aspects of performance and potential (including, uncoincidentally, this may be to many managers, individuals' limitations). The annual process of reporting, form filling and presentation should be regarded merely as a summary, a formalisation of what goes on throughout the year.

Above all, for management development to be truly effective, in finding and developing talent at all levels and not merely the grooming of one or two directors every couple of years or so, there must exist in the management team the leadership qualities that recognise that primary responsibility for developing people rests with the managers who are responsible for them. The line manager is in a unique position to ensure employee growth; he and he alone can create assignments to reinforce learning and to increase knowledge; only he can encourage participation in training; and nobody else in

the firm should be able to assess as well as he can each employee's promotability and potential.

Personnel management's role. The principal personnel task is to promote, throughout the company, the proper attitude to management development and develop the appropriate mechanisms to achieve this. The task includes:

Helping to create an environment in which the importance of individual performance is stressed and maintained.

Promoting attitudes so that individual ability is recognised, and developed and used, to the maximum.

Creating and co-ordinating the procedure that accomplish management development.

Providing line management with aids for management development such as career path models, rotational placement plans and training support.

Ensuring that line management has made provision for future resources by thorough succession planning and that weaknesses in succession reserves have been identified early enough for effective corrective action to be planned and taken.

Difference in role

The essential difference between the role of the line manager and that of the personnel function is that the former is concerned with management development on the basis of individuals whereas the personnel manager is also concerned on a total-organisation basis. Only line management can see that each employee is encouraged to perform to the maximum of his ability and that his achievement targets are raised progressively as his ability grows.

It is clearly vital that all managers understand that lack of management resources is not caused by natural scarcity but

will have been brought about by poor planning and by lack of attention to their individual management development responsibilities.

Realisation at all levels of the importance of management development as an essential ingredient of the business planning of the firm, and of the techniques involved in developing people, is fundamentally a matter of training—training in what has always been known as leadership.

Many programmes have been developed for leadership training and the essential elements are:

Planning, organising and leading; assigning and structuring work; setting standards of performance; obtaining commitment; recognising motivational needs.

Managing by results: specifying desired outputs; quantifying them in volume, quality, timing and cost; realistic objective setting.

Communicating work information: keeping employees informed; providing the information needed to perform fully; methods of communication; direct and indirect communication.

Delegating responsibility and authority: planning delegation; linking delegation with development; maintaining control.

Appraising performance: monitoring results in relation to objectives; reviewing achievements; setting improvement objectives.

Identifying and realising potential: finding high potential; realising potential; setting development objectives; reinforcing learning.

Counselling and assisting: value of feedback; isolating causes of failure; discussing performance and difficulties; preparing for promotion and career development; encouraging and using self-evaluation.

Forecasting and assessing strengths and weaknesses; identifying resource requirements; career paths and development plans.

Training and developing: skills and needs analysis and priorities; specifying on-and off-job training needs; work assignments and coaching; obtaining participation in training; controlling and evaluating training performance.

However, refined and advanced its management development policies may be, the company that neglects leadership training does so at its peril.

Meeting the need for future resources—whether for succession, for new business opportunities or for correcting existing management weaknesses—requires a culture throughout the company from supervisor upwards which demonstrates continual development activity by trained and accomplished managers. Given time and good planning, any company can acquire capital, construct facilities and produce a well-researched and acceptable product. The only major long run advantage that a company can have over its competitors is the sheer excellence of its employees measured by the quality of their contribution to the business.

Opportunities are limitless

Today in industry, more than ever before, there are limitless opportunities for good people provided talent is identified, encouraged and given the means to develop and grow. Only trained line management can do this, however well designed the company's management development procedures may be and however accomplished the personnel manager's co-ordination and presentation of the annual management development review. The personnel department can provide only the policy and procedural base, on which to lay real personnel plans, but it is what every director, manager and supervisor actually does to train and develop people, and not what the company's management development policy may imply that they do, which will determine success or failure in developing the future management resources.

Dennis Bexson is a partner with the Corporate Consulting Group management consultants, which specialises in corporate strategy and management appraisal. He was previously a director of Leyland International and director of organisation at BL.

Sue Cameron talks to a man who has made a most unusual move into a senior position at ICI

See all—but say nowt

DR. BILL DUNCAN, who left Smith Kline and French to become a deputy chairman of Imperial Chemical Industries' pharmaceuticals division at the beginning of the year, has been modelling himself on the three wise monkeys during his first weeks in his new post.

This policy of see all, hear all and say nowt has been forced on him by his highly unusual change of jobs. Until the end of last year Dr. Duncan was vice-president in charge of research at Smith Kline and French, the U.S.-based pharmaceutical group, and it is rare for a man in this particular field to move to another company at such a senior level. Dr. Duncan says he cannot think of anyone else who has made a similar switch.



Dr. Bill Duncan, encountering a different atmosphere, but similar problems since taking over as a deputy chairman of ICI's pharmaceuticals division.

Precedents

ICI itself admits it is unusual for the group to make such a senior appointment from outside but it stresses that it has "no inflexible rule on these matters." It points out that there are some strong precedents for outside appointments—Sir Paul Chambers, a former ICI chairman, came from the Inland Revenue. The group adds that its aim is always to appoint the best candidate for the job—whether from inside or outside ICI.

The potential dangers of such a move are clear—a research director going from one drug company to another is in a position to confer considerable commercial advantage on his new employers. But Dr. Duncan says ICI was as concerned as Smith Kline and French that there should be no breach of business ethics.

"People are afraid of breaches of confidentiality and those in the pharmaceutical field have to give up their own, immediate research interests as soon as they know they are going to another drug company," he says. "Now that I have moved I have to be careful what I say. What is required is mental discipline. It would be quite unethical to give away another company's secrets."

"At ICI I have been involved in a few conversations

time." He says it is highly effective and he points out that it also gained acceptance by national drug regulatory authorities far more quickly than most new medicines.

He is planning to make some changes now that he has taken over the running of ICI's pharmaceutical research. He says most drug research departments strongly reflect the attitudes of their senior management. Smith, Kline and French reflected his approach. But "ICI does not—yet."

Concentrate

Dr. Duncan states that research departments mainly differ in the breadth of their objectives. He himself prefers to concentrate on narrow fields.

ICI's research department employs over 700 chemists, which means it is more than twice the size of the Smith, Kline and French UK research operation. But although there are considerable differences between the two companies, it is unlikely that Dr. Duncan will experience any difficulty in adjusting to ICI. For he is no stranger to the group.

He originally joined ICI in 1966 and stayed there for eight years with only one brief break when he went to the National Institute of Health at Bethesda in the U.S. He became head of ICI's pharmacology department in 1982 and then went to Smith, Kline and French in 1985 becoming its research vice-president in 1987.

Dr. Duncan says he had "14 good years" at Smith, Kline and French but at the end of that time he felt "ready for a move." He had a number of job offers but most of them would have meant moving to the U.S. which he did not want to do.

"I wanted to stay in the UK and I liked the idea of moving to a British company," he says, adding in a deadpan Scots way: "It's hard to explain why I wanted to stay in the UK. I can only say that I know of no other country in the world that can offer such beautiful weather, so many little industrial difficulties and such high taxation."

Atmosphere

Dr. Duncan says the atmosphere at ICI is different from that at Smith, Kline and French although the problems of research are inevitably similar. The two companies specialise in different types of pharmaceuticals. ICI deals chiefly in the development of heart drugs while Smith, Kline and French is probably best known for its H₂ receptor antagonist, branded as Tagamet, on which Dr. Duncan worked while he was there.

Tagamet, the first drug of its kind, is used in the treatment of peptic ulcers. Dr. Duncan claims it has been "the most successful new drug of all

Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

HEATING

Boilers from Norway

NORWAY'S Kvaerner engineering group is putting on the market a new type of boiler, the Kvaerner-Ostbo, which is claimed to incorporate the first significant developments in boiler design since 1896.

Designed by Swedish engineer Nils Ostbo and extensively tested by a projects group at Stockholm Royal Technical University, it will be produced in two versions—a small model (up to 25 kW) for home heating, and a large one (7 MW) for industrial purposes.

Two contracts for the industrial model are expected to be signed shortly, and Foster Wheeler is considering making the boiler under licence in Britain.

Initially the industrial model will be produced by Kvaerner Brug in Oslo, and by a Swedish firm, Grundbergs Mek Verkstad, in Trollhättan, Sweden. Grundbergs has already built a 7 MW Kvaerner-Ostbo for a district heating plant in Helsingborg, Sweden.

The home heating model will be made by Thune-Eureka, a Kvaerner subsidiary, at its plant in Lier, near Oslo.

Advantages claimed for the Kvaerner-Ostbo boiler are fuel economy and cleaner emissions, as a result of virtually complete combustion of the oil burned, and lower operating costs through simplified maintenance

and automatic regulation of the combustion process.

Burning of the fuel, oil takes place in two stages and both incoming air and water are preheated by combustion gases. Air feed is tightly controlled and the gases released are exceptionally free of major pollutants. Their content in the exhaust gas is as much as 80 per cent below the amount allowed by Norway's current strict regulations.

The Stockholm Technical University tests showed that a Kvaerner-Ostbo industrial boiler producing 15 tonnes of steam per hour would be 92 per cent efficient, compared with about 86 per cent for a conventional boiler with similar output.

This means—assuming six months per year full operation—that fuel costs (oil-fired) for the Kvaerner-Ostbo would be about £25,000 per year less than for the conventional type.

The boilers can be adapted, at low cost, to burn solid fuel, wood shavings, sawdust and similar, instead of oil.

The new product is an indirect result of the world shipbuilding slump. Kvaerner became interested in Ostbo's design ideas in 1975, following the steep fall in demand for ships' boilers after the 1973-74 oil crisis.

Further from Kvaerner Industries, Post box 3610 GB, Oslo 1, Norway. **FAY GJETER**

RESEARCH

Reducing aerial heights

AN INTERESTING development has been made at the Royal Military College of Science where it has been found that, for aerial length reduction at hf and vhf a thin cladding of ferrite can be as effective as the customary thicker coating of pure dielectric material.

The work could be important because, when dielectric cladding is used, the thickness needed to achieve a given proportion reduction in aerial length increases with decreasing frequency until, at under 100 MHz, the cladding becomes impractically bulky.

To achieve the same result the ferrite cladding, which could be a coating formed in situ, or from sliding beads on the conductor, can be much thinner. Maximum reduction of length is made by making the central conductor as thin as possible in relation to the cladding. A useful side effect is that aerials thus constructed tend to

have a higher impedance, easing the problems that frequently occur when matching to the associated receiver or transmitter.

With the range of ferrites that are available and the lack of loss types at high frequencies, the upper working limit is about 100 MHz; the lower limit is about 5 MHz, determined by bulk of the ferrite cladding needed.

The work at the College has had the backing of the National Research and Development Corporation and manufacturers who might be interested in making such aerials should contact Jim Strutt at 66 Victoria Street, London SW1 6SL (01-828 3400).

Although the major applications are expected to be in monopole whip aerials, the technique may prove useful in other arrangements such as dipoles, Yagi arrays and wire grid wide-band structures, possibly with different ferrites on different elements.

ELECTRONICS

Automated circuit production

ITT SEMICONDUCTORS, which recently became the corporate world centre for memory devices and announced it was to spend £10m at the Foots Cray, Kent, plant over the next three years (with a 25 per cent contribution from the Government), has now indicated how some of the money will be spent.

The reorganised management team under Dr. Gerry Thomas is convinced that the maximum use of automated production equipment "of the right choice" is the only way to the minimised costs and sound products that will keep work in the UK rather than the Far East.

Some remarkable machinery, developed by the sister ITT company in Freiburg, is chip mounting and wire bonding, is now being installed in the considerable empty space recently created by the removal of older lines.

One of these machines can take a four-inch silicon wafer, precision sawn but unseparated, pick up only the good chips with a tiny pneumatic arm (ignoring the tester-marked bad ones) and

glue them on to lead frames which are passing by from a bandoller.

Previously the operation consisted of manually taking each chip and mounting it on a lead frame. The new machine does the job at about one chip per second with precision application of minute amounts of conductive epoxy.

Chopped lengths of the bandoller containing eight chips in their frames are next fed to a unit which welds each of the hair-fine connection wires from chip to frame at the rate of about two welds per second, or about one device every 10 to 15 seconds. No operator action is needed to make the welds.

Footscray will have its own variety of 64k RAM in production "later this year," with 300 chips on a 4 inch wafer, yielding the somewhat astonishing total of 45m transistors. ITT has followed its own design philosophy with this component which means that it will probably be at the "starting gate" with the other makers in world markets; previously it has taken a second source approach.

INSTRUMENTS

Fast check on voice channels

DEVELOPED BY Hewlett-Packard at South Queensferry, Scotland, is an instrument to check multiplexed telephone equipment in a few minutes.

This integrated test system has taken more than five years to develop and represents a new concept in automated measurement of voice channel apparatus. Comparable in size with a laboratory scope, the new primary multiplex analyser (HP 3779) is able to replace two large racks of test equipment and to sequence through an exhaustive series of tests, calculate and display the results automatically.

PRINTING

Tough litho plates

MAKING THEIR debut at the Northprint '79 exhibition at Harrogate (March 20-23) are both negative and positive pre-sensitised aluminium-based litho printing plates from 3M, Bracknell (0344 26726), aimed at the medium and long run markets.

The positive plate, called Tartan ORL, is capable of consistently producing runs up to 200,000, depending on Press and plate room variability. With baking this can be increased two or three times. Advantages claimed include a wide latitude on both exposure and development, the latter

As well as characterising the analogue-to-analogue performance of pulse code modulated channel banks, separate tests of analogue-to-digital and digital-to-analogue performance can be made. And additionally, the analyser can be used to check-out frequency division multiplexed terminals and time division multiplexed switching equipment.

Standard measurement masks are stored in read-only memory and facilities are provided to allow an operator to store his own masks in non-volatile memory. Operational variables, such as measurement limits, frequencies, etc. are entered via

a keyboard orientated towards voice channel users.

Over 40 different measurements from gain, through intelligible crosstalk to local alarms can be assembled into a test sequence defined by the user. Results are presented on the instrument's display in easy to read tabular form. This information is made available for external use through a digital interface to drive printers and voice channel selectors.

Further from Hewlett-Packard, King Street Lane, Wokingham, Wokingham, Berkshire RG11 5AR (Wokingham 784774).

HANDLING

Protects the edges

MANY TYPES of goods stored and transported on pallets need protection from damage. Sometimes it is only necessary to protect the edges and corners of the goods.

For this purpose, Lawco, 60 Vauxhall Road, Liverpool, L69 3AU (051 237 1232), is offering angled plastics protectors called Edgeguards. Made from recycled material they prevent strapping from cutting into or marking the goods and also stop sharp edges from cutting into the strapping.

COMPONENTS

Fuse link usage report

IN IEC publication, 292-1A recommendations are made that three basic types of fuse link be utilised for both international and national markets—a first move towards rationalising the many different types used throughout the world and arriving at a standard.

Internationally, standards for current-limiting fuses are not only numerous but also extremely varied, particularly with regard to dimensions. Manufacturers using standards

issued by their national bodies face both technical and economic difficulties when marketing their product in other countries.

The IEC (International Electrotechnical Commission) says that considerable research has gone into the types in use, ignoring non-official standard practices.

The report costs S.Fr. 10 and is available from the Commission at 1 Rue de Varembe, 1211 Geneva 20, Switzerland.

DATA PROCESSING

Computer politics

SINCE senior British ministers announced that they had discovered microelectronics, a new factor has been injected into the process of forecasting the future of data processing in Britain.

It is timely, therefore, that Infotech is planning a three-day conference on "Politics and Computing," to take place in London from March 26 to 30.

Protection and national support will be one of the thornier topics. And who better to speak on it than Revy Atkinson, who, while he was at the Government's Central Computing Agency, was in the thick of the problems such protection policies create for those who have to buy computers for use in Departments.

Peter Walker, MP, will give his audience an insight into how politicians themselves view computers and the data processing revolution.

There will be sessions on modernisation in Europe, the challenge from Japan and demands from the Third World. Handling the discussion on employment in the "information economy" will be Mike Cooley of Lucas Aerospace who is also chairman of AUEW (TASS) for UK sites, which should guarantee a lively exchange of views from opposite poles.

More from Infotech International, Nicholson House, Maidenhead, Berks SL6 1LD, Maidenhead 35031.

MATERIALS

Seals the oven door

HIGH temperature resistant (250 degrees C continuous) circular sealing material made from silicone elastomer coated glass fibre with an internal stainless steel wire reinforcement is the latest product to be offered by Marling Insulations of Tean, Stoke-on-Trent ST10 4EA (058-85 2265).

Apart from many industrial applications, the material can be used for such domestic appliances as ovens for which it can be used in place of asbestos rope and braid and other types of seal.

Marling says the material, called Marseal 903, is available in four nominal sizes—6.5, 8, 10 and 11mm external diameter. It adds that the material has been subjected to oven door sealing tests to 30,000 opening and closing operations without appreciable loss of resiliency. This is reckoned to be equivalent to about 15 years of operation with seven opening and closing operations per day.

quest

Automated Drafting Systems for Electronic Production

Quest Systems, Phoenix Road, Farnham, Dorset, BH14 2BQ. Tel: (0206) 299 1111. Telex: 412358

PACKAGING

Prints on two sides

RIBBON LABELS appear to be popularly used for tagging those net bags in which are packed fruit and vegetables. The label carries the price of the product, and often has additional messages like its country of origin.

Now comes a machine which makes more economical use of the reinforced laminated paper ribbon employed—messages can be printed on both sides.

Another benefit of this system is that it provides the consumer with a strong carrying handle, previously unobtainable on this type of pack says BIF British Industrial Fastenings, BIF House, Gatehouse Road, Aylesbury, Bucks. HP19 3DS (0296 81311).

SERVICES

Operations extended

MAIN PURPOSE of the decision by Morgan Grenfell to move to a large dual ICL 2960 computer array is to expand the sophisticated financial modelling services it is providing to clients.

Cost to the bank is around £1m and it is planned to replace two existing machines now supporting the customer service as well as the bank's own internal operations. These are a 1902T and 1903A with 60m character disc stores. They will ultimately be superseded by a 3 Mbyte 2960 with eight 100 Mbyte disc stores in which all key elements are duplicated and made switchable to safeguard essential on-line services.

Because of ICL's delay problems on some of the operating routines for its new generation

of big machines, the bank made a particularly exhaustive study of its new move. But ICL showed that existing work would run unchanged on the new machines so that the data processing department would be able to concentrate on development work to support the extension of the important on-line financial modelling service that is being planned.

Other manufacturers' equipment, including mainframes, came under consideration during the bank's study. However, consultants John Hoskyns and Co., confirmed the suitability of the big 2960s for the work Morgan Grenfell is doing or planning.

Further from ICL, ICL House, Putney, London SW15. 01-755 7272.

electrical wire and cable?

NO MINIMUM ORDER **ANIXER** NO MINIMUM LENGTH

Thousands of types and sizes in stock for immediate delivery

LONDON 01-561 8118 • ABERDEEN (0224) 724333

GLASGOW (041) 332 7201/2 • WARRINGTON (0925) 810121

TRANSFER CALL CHARGES GLADLY ACCEPTED

24HR. EMERGENCY NUMBER 01-637 3567 E. 409

LOMBARD

We need debate, not dispute

BY DAVID FISHLOCK

WHEN Mr. Anthony Wedgwood Phipps sacked his chief scientific adviser 18 months ago there was some worry in the energy industry that the Secretary of State for Energy would replace the sensible if sometimes crisply phrased counsel of Dr. Walter Marshall with advice more in tune with his well-known sympathies for coalminers, environmentalists, and other underprivileged groups. They need not have worried.

Uncertainty

He knows just how long it can take and how difficult it can be to translate scientific ideas into systems that really work. He also brought intimate experience of nuclear weapons, an industry which for security reasons shuns the advice of such influential nuclear policy-makers as the Energy Secretary. And Sir Hermann brought a brand of advice as blunt as that of his predecessor, often spiced with a wit uniquely his own.

Very much belongs to the anti-nuclear school, he told an energy technology conference in London last week. But his job, he said, was not to tell people whether they were right or wrong in opposing nuclear projects, new coalmines, offshore oil activities, overhead power lines, etc. His job—part of it, anyway—was to evaluate the consequences of different decisions: cost, environmental consequences and—most difficult of all—the risks. The difficulty here was that public understanding of statistics was so poor—how poor is illustrated by the fact that almost every newspaper finds it worth publishing an astrology column.

But when he tried to peer into the future, he found it clouded by uncertainty—about demand, resources, costs. And one of the biggest uncertainties lay in the aim of the less privileged parts of the world to become richer. That, he said, must imply a major increase in world energy

usage—massive if there is to be economic advance, of that I have no doubt.

Here at least we can be certain of two things, believes Sir Hermann. If their progress is poor it will not be a very happy world. And if their progress is good, the energy supply situation will become more difficult for the richer parts of the world, especially for rich countries poor in energy resources.

But we were already reaping the advantage of major trends in energy saving. One example, arrived at "almost fortuitously," was micro-miniature electronics, which underpins modern life. It was being used to save space and improve reliability but which turned out to consume almost no energy. However, energy conservation, he warned, was not a route to be pursued regardless of other consequences. It raised its own resource problems—cash was certainly one.

His own recipe for meeting the uncertainties of the future is simply to open as many options as Britain can afford. He counsels against blind enthusiasm for any single solution.

Commonsense

The nuclear industry is now confidently expecting a replay of much of the evidence of Wind-scale's opponents at the Vale of Belvoir inquiry starting in April, into the National Coal Board's plans to open a big new coalmine in the Midlands. Even after five years of supercharged dispute over energy policy in Britain there is still plenty of room for more of the blunt commonsense of Sir Hermann Bondi. Let us hear it from the leaders of individual energy industries from other industrialists and senior civil servants, above all from politicians who for too long have dithered on the sidelines of this debate.

IT IS hardly surprising that Sir Dick Hodges, chairman of the Brighton Marina Company, and his fellow directors feel like a corporate Moses.

Fifteen years, two town referendums, two planning inquiries and two enabling Acts of Parliament after the idea for the marina at Prince's old watering hole was first mooted, the sea has now been rolled back on one side and a tide of environmentalists and other opposition on the other.

But the company and its institutional backers are still not home and dry.

Construction of the marina began in earnest in 1971 amid a chorus of protests which were to last for several years. One school of critics claimed that it would lead to ecological disaster; another claimed it would lead to the end of the royal spa town as we know it; others saw a white elephant; a few had less charitable visions of triangular flats cantilevered off the Black Rock cliffs. What they suggested, was to prevent the company at a time of rapidly rising property prices building highly profitable flats contained in the marina plan, the company was being run out of funds before the marina itself and other leisure facilities of benefit to the town could be completed.

But we were already reaping the advantage of major trends in energy saving. One example, arrived at "almost fortuitously," was micro-miniature electronics, which underpins modern life. It was being used to save space and improve reliability but which turned out to consume almost no energy. However, energy conservation, he warned, was not a route to be pursued regardless of other consequences. It raised its own resource problems—cash was certainly one.

His own recipe for meeting the uncertainties of the future is simply to open as many options as Britain can afford. He counsels against blind enthusiasm for any single solution.

IT IS hardly surprising that Sir Dick Hodges, chairman of the Brighton Marina Company, and his fellow directors feel like a corporate Moses.

Fifteen years, two town referendums, two planning inquiries and two enabling Acts of Parliament after the idea for the marina at Prince's old watering hole was first mooted, the sea has now been rolled back on one side and a tide of environmentalists and other opposition on the other.

But the company and its institutional backers are still not home and dry.

Construction of the marina began in earnest in 1971 amid a chorus of protests which were to last for several years. One school of critics claimed that it would lead to ecological disaster; another claimed it would lead to the end of the royal spa town as we know it; others saw a white elephant; a few had less charitable visions of triangular flats cantilevered off the Black Rock cliffs. What they suggested, was to prevent the company at a time of rapidly rising property prices building highly profitable flats contained in the marina plan, the company was being run out of funds before the marina itself and other leisure facilities of benefit to the town could be completed.

But we were already reaping the advantage of major trends in energy saving. One example, arrived at "almost fortuitously," was micro-miniature electronics, which underpins modern life. It was being used to save space and improve reliability but which turned out to consume almost no energy. However, energy conservation, he warned, was not a route to be pursued regardless of other consequences. It raised its own resource problems—cash was certainly one.

His own recipe for meeting the uncertainties of the future is simply to open as many options as Britain can afford. He counsels against blind enthusiasm for any single solution.

On the last point in particular, the opposition has proved well wide of the mark.

When the Queen arrives formally to open the marina on May 31 it will be just that—two-thirds of a mile long, half-mile wide harbour for 2,200 boats from 6 to 30 metres in length. All ancillary facilities are installed from boatyard to plug-in points for each boat providing telephone, electricity and water. The yacht club, a converted Isle of Wight ferry, is operating with bar and restaurant facilities. Chandeliers and other shore services are housed in a 100-yard-long temporary structure which also contains the company's administrative offices.

The breakwater arms—comprising 110 caissons each the height of a four-storey building and weighing 625 tons—enclose a total area of 126 acres, making the marina Europe's largest. The arms themselves have been designed to withstand hurricane force winds and waves of 60 feet. Within them, 1,400 craft can berth safely in the outer harbour, another 800 or so in an inner basin reached via a 350-foot-long system of locks some 30 feet wide.

But there is no sign of the flats—the number of which in 1974 was cut from 1,450 to 850—the proposed hotel and leisure



facilities. There is only the 90-metre wide spine of made-up land running the length of the marina a few hundred yards offshore and on which the bulk of the flats and facilities will now be built instead of, as originally proposed, on the shoreline.

Beneath this spine—or "the strand," as the company now prefers to call it—all the drainage and services for the land development have been installed. Discussions continue on the form in which they might finally take. But until the ratio between construction and financing costs, and potential selling price, improves, a start on their construction is unlikely. "I'm more optimistic about them now than I was a year ago but, quite frankly, we cannot say when they might be started," Mr. Hodges said last week.

Originally, the marina was to be completed as one project,

in which the land-based developments could be expected to provide the lion's share of the investors' return on capital. "But costs escalated to the point where we had to say we must cut back to the basic harbour as one phase—and then treat the rest as a separate development where each part would have to prove its own viability," Mr. Hodges says.

NaWest, EMI, Royal Insurance, Electricity Supply Nominees—the Electricity Council's superannuation fund and Mr. Hodges' Westmoreland Properties have between them financed more than 80 per cent of the project so far. It has cost between £40m and £50m against the £13m estimated at the start of the 1970s. At current prices it is calculated that completion in full could cost double this amount. Some critics have questioned whether superannuation funds should be involved at all in such a project, but the marina's backers are undeterred. While the exact degree of further financial support would depend on each individual proposal, one source within Electricity Supply Nominees said last week: "Come hell or high water, we're sticking with the project."

The marina has throughout been staunchly supported by Brighton Corporation, which brought forward by 10 years part of an orbital road system to provide access to the marina. The company, which holds a 125-year lease from the Corporation on the seabed on which the marina is built, has contributed £350,000 to the £2m cost. In return, the Corporation stands to gain 30 per cent of any profit above a 12 per cent return on capital after 11 years. When fully developed the marina should also be a substantial ratepayer. The Corporation's chief executive, Mr. Morgan, said last week: "It is a tremendous contribution to Brighton's prosperity. Opponents of the marina, by delaying it without halting it and thus forcing up costs, have achieved the opposite of what they wanted," he asserts.

The marina is starting to fill up and the company is already exploiting a number of other ways of maximising revenue apart from mooring charges. Ranging from £300-plus a year for a 6 metre boat to £1,700-plus for one of 30 metres, it should be bringing in £2m a year by 1980. Mr. Hodges expects all the moorings to be let by the end of 1979 (600 have been taken already).

Another major income is expected to be provided by day visitors. Some 200,000 people

brought forward by 10 years part of an orbital road system to provide access to the marina. The company, which holds a 125-year lease from the Corporation on the seabed on which the marina is built, has contributed £350,000 to the £2m cost. In return, the Corporation stands to gain 30 per cent of any profit above a 12 per cent return on capital after 11 years. When fully developed the marina should also be a substantial ratepayer. The Corporation's chief executive, Mr. Morgan, said last week: "It is a tremendous contribution to Brighton's prosperity. Opponents of the marina, by delaying it without halting it and thus forcing up costs, have achieved the opposite of what they wanted," he asserts.

The marina is starting to fill up and the company is already exploiting a number of other ways of maximising revenue apart from mooring charges. Ranging from £300-plus a year for a 6 metre boat to £1,700-plus for one of 30 metres, it should be bringing in £2m a year by 1980. Mr. Hodges expects all the moorings to be let by the end of 1979 (600 have been taken already).

Another major income is expected to be provided by day visitors. Some 200,000 people

brought forward by 10 years part of an orbital road system to provide access to the marina. The company, which holds a 125-year lease from the Corporation on the seabed on which the marina is built, has contributed £350,000 to the £2m cost. In return, the Corporation stands to gain 30 per cent of any profit above a 12 per cent return on capital after 11 years. When fully developed the marina should also be a substantial ratepayer. The Corporation's chief executive, Mr. Morgan, said last week: "It is a tremendous contribution to Brighton's prosperity. Opponents of the marina, by delaying it without halting it and thus forcing up costs, have achieved the opposite of what they wanted," he asserts.

paid 30p each to visit the marina between last July and October—even in its unfinished state. This year, the company believes that far more of Brighton's expected 6m-7m day visitors will pay 50p to visit the marina.

This expectation is based on a number of factors: the publicity boost from the opening by the Queen, the staging of a major boat show in the spring; a planned race for Americas Cup-class yachts later in the year—and a development of potentially great significance for Brighton as a whole—the start in April of a cross-Channel hydrofoil service between the marina and Dieppe. The service is to be run by a London-based private company, Jet Link Ferries, which is renting the site for its terminal and from which the marina company will also receive a percentage of fares.

Another potential earner was discovered by accident: someone opened a manhole in one of the half-hollow caissons to find shellfish and other fish thriving in the darkness. As a result the company and the Ministry of Agriculture have started a joint study into the commercial viability of farming a variety of seafood from oysters to flat fish.

Snowtown Boy could be hard to beat in Newbury hurdle

CAPTAIN FLAK, Norfolk County, Snowtown Boy and Chokwara feature in this afternoon's Stroud Green Hurdle at Newbury and punters are in for a difficult time sorting out the form.

Despite Shokwara's strong claims, I intend opposing the

form. Snowtown Boy, a 10-year-old gelding, has been the favourite in this race since his victory in the £20,000 Challow Hurdle at the last meeting here was no fluke. Driven into the lead on the run-in, the grey Lewes four-year-old produced a useful turn of foot to collar and pass Norfolk Arrow. That was a smart initial effort and I believe any improvement will

fade two flights from home in Kempton's three-mile Working Hurdle. Although that was disappointing on paper, I have little doubt that his poor showing was due to the distance—the three miles was almost certainly beyond him and I anticipate a far better display today.

Oranmore, a smart performer in the 1976-77 campaign, but a disappointment last term, has made just one appearance this season. A month ago at Wincanton he ran respectably for a long way over a distance short of his best in the two-mile Jamboree Hurdle and today I shall take a chance on Oranmore pulling off a surprise win.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour, Pardon and Oranmore.

Water Colour, a good-looking son of French Beige and the 1978 Great Metropolitan winner, has proved himself one of the county's best staying hurdlers. Although better suited to longer runs than today's half-mile shorter one, Water Colour—probably a fair way short of peak fitness on his seasonal debut at Nottingham on December 18—seems sure to give a good account of himself.

Pardon, eight pounds beneath Water Colour, gained just one success from seven appearances last season. However, he has been more than paying his way this term with his third success in four outings in the valuable Ramsbury Hurdle on December 29.

In his only race since, Pardon

see the grey difficult to contain. Another tricky event is the Cricklade Hurdle, in which a chance can be given to most of the runners. Here the three who interest me most are Water Colour,

THE ARTS

The dark side of L.A. by NIGEL ANDREWS



Cinema

Remember My Name (AA)
Screen on the Hill
Mon Oncle (U) Scala
The Amazing Captain Nemo (U)
Leicester Square
from February 15th
The First Time (X) Gaiety

Los Angeles has found its definite film-maker in Alan Rudolph. Better than any of his contemporaries, Rudolph has captured the mysterious essence of that sun-occured corner of America where East Coast adrenaalin is shaken off in favour of a dreamy serenity. Or at least an appearance of it. Rudolph's last film *Welcome to L.A.*, seen a year ago in London, presented the sweet-smelling bouquet of Los Angeles life but also suggested there might be green-fly attacking the blooms.

The green-fly are out in force in his new film *Remember My Name*: a sexual melodrama in which the camouflage of L.A. langour conceals some fairly primal emotions. The story is redolent of a 1940s film noir, trading in archetypal jealousies and passions. But Rudolph slows and refracts the narrative, presenting its tragicomic excesses through the prism of a glass of his vision of Los Angeles.

Geraldine Chaplin, a scare-crow sylph in shirt and jeans, plays a young woman newly released from prison who homes in, for reasons initially obscure, on a middle-income house in leafy L.A. suburbia. Here she takes to watching the male occupier (Anthony Perkins) and occasionally perpetrating petty acts of annoyance like uprooting the flowers, breaking up windows or scaring his wife. She also follows Perkins to the construction site where he works during the day, and to the bars he haunts in the evening.

The reason is in time made clear. She used to be his wife and has come to claim vengeance for—or at least a humbling recognition of—his desertion of her. The quiet mania of her delayed-action retribution sets the tone and tempo for the whole film. The plotline harks back to all those "A-Woman-Scorned" Hollywood melodramas in which Barbara Stanwyck or Joan Crawford strode across the screen with squared shoulders and inexorable eyebrows. But the treatment is quite different: times have changed and so have movie heroines. Miss Chaplin is a cinematic Medea for the 1970s; gawky, oddball, in manner simultaneously mad and matter-of-fact.

Rudolph gives the scenes between her and Anthony Perkins—grey-haired, but as lanky and nervy as in *Psycho*—a spring-heeled tragicomic tension more vibrant and precise than anything in *Welcome to L.A.* There have been few better reworkings of classic Hollywood forms than this *Woman's Melodrama* for the 1970s; and as a protégé of Robert Altman (who has produced both his feature films), Rudolph's work is beginning to suggest that the pupil is overtaking the master.

Good timing may be a vital component of good comedy, but it is no guarantee of it. The return of Jacques Tati's *Mon Oncle*, made in 1956 and now revived at the Scala cinema, confirms what I have felt about Tati ever since—but not including *M. Hulot's Holiday*: that his timing is far better than his material. The comic build-ups in this film are exquisitely paced and choreographed, but they keep building up to... nothing. Instead of the slow crescendo of comic incompetence—Tati achieved in *M. Hulot's Holiday*, *Mon Oncle* potters from one rectilinear misfire of a gag to another. Yet genius won't quite lie down. The film's story of a French couple whose delusions of suburban grandeur—they live in a Modernist-Chic house

complete with sparse and hideous furniture, electronic gadgets and a mosaic-like garden—are constantly sabotaged by the visits of the wife's down-at-heel brother (Tati) has glorious possibilities and never quite sinks into mediocrity. One reason is that Tati himself is on hand: that balloon-coated figure with bird-like legs, quizzical pipe and a permanent lean to windward. Another is that if the comic climaxes disappoint, the digressions and the marginalia do not. Tati's powers of comic conjuring are a delight: in one night-time scene two circular lighted windows, in which two moving heads are silhouetted, become a pair of giant eyes with roving pupils. And Tati can make comic capital from a casual aside like the scene in which the couple's sartorially outré female neighbour appears at their gate, wearing a rain-bow-hued and voluminous poncho, and is shooed rudely away being mistaken for a carpet-seller.

If only the set pieces—a disintegrating garden party, a runaway hose in a factory-matched incidental gag. But Tati's native delicacy seems to fight shy of overt slapstick, and in the big scenes an air of apology tends to hang over the comedy, stifling laughter at the instant that it tries to rise up.

So you thought that Captain Nemo of the *Nautilus* was dead? Quite wrong: he has merely been in a trance for the last hundred years aboard his submarine. And now, thanks to two intrepid U.S. navy frogmen (played by Tom Hallick and Burt DeBenning), he has been woken to spearhead the adventures in *The Amazing Captain Nemo*.

Apart from minor changes in how he looks and sounds—he used, if you recall, to resemble James Mason, he now sports the



Geraldine Chaplin and Anthony Perkins in 'Remember my Name'

bloodhound features and echo-chamber growl of Jose Ferrer—he comports himself with much the same unstoppable underwater brio. Signed up by the American navy, he here conducts a watery campaign to stop mad professor Burgess Meredith, operating from a rival submarine, from blowing up Washington DC. On hand to help and/or hinder him are Mel Ferrer (treacherous physicist), Lynda Day George (loyal physicist) and Horst Buchholz (fitchingly dressed in red toga and sandals as the King of Atlantis). In films like this,

folies come not single spies but in battalions: but if you can weather the initial assault of inanities you will probably survive, and even enjoy, the rest.

Claude Berri's *The First Time* is another French testimony to the indefatigable dual obsession that country has with sex and exams. Purportedly autobiographical, the film recounts the pre- and post-initiation adventures of a 17-year-old boy whose mind is wholly given over to thoughts of sex, despite the attempts of his father to concentrate it on exams. Since the father is played by Charles Denner, that gravel-voiced and Gothic-featured perennial of French cinema, a touch of class is lent the film which it sorely needs. Elsewhere story, direction and acting coast along on the well-oiled stereotypes of the sexual bildungsroman; and one has only to see this film in close proximity to *Mon Oncle* to realise that genius gone wrong is still a more stirring experience than banality gone right.

Vaudeville

Aspects of Max Wall

by MICHAEL COVENEY

The renaissance of the incomparable Max began just over four years ago, and this is the fourth time I have seen his show. It remains a treasure trove of the comedian's art, a unique and delightful experience in the company of our greatest vaudevillian, who is now to our stage what Bert Lahr was to Broadway in his latter years. After the cod balletic entrance: the cough, the freeze and the throwaway, "I must get a room tonight."

"You mustn't worry if I go off at a tangent," he confides, jabbing an elbow at the stalls and waiting for the laugh: "Just think of me as a scribbler, by Samuel Beckett." If you really want to know what Beckett meant by the alienation effect—or even if you don't—here is its most glorious practical demonstration. —Wall presents his

material with a reluctant shrug and stands back from it to take the consequences. As he says, after some exasperating remark about a record of his that never sold because they forgot to put a hole in the middle, "how desperate can a comedian get?" He staves off dismay by being so distraught. "Some of my stuff's very subtle. I don't understand half of it myself." The eyes roll, the teeth move around the lips, the hands stay stiffly in their pockets. As Professor Wallofski, he still has a go at sharp minor before launching into Liszt's Hungarian Rhapsody No. 2, "if you'll pardon the expression." It is not just a question of meeting up again with an old friend; here is a chance to be reborn in the theatre in the company of a most precious and individual craftsman.

Wigmore Hall

Manning/Bennett

by MAX LOPPERT

The recital that Jane Manning and Richard Rodney Bennett gave on Wednesday was of 20th century English song. It began with Britten (*On this island*) and ended with Walton (the three Edith Sitwell songs), thus marking off a level of authority and expertise not quite reached by some of the other composers in a worthy and well-performed programme. Ten songs of Peter Warlock were, for at least one member of the audience, about six too many; John McCabe's *Requiem Sequence*, receiving its first performance, made an impression of prosy colourless competence at length; and in Collier, an earnestly Berliozian piece for solo voice by the New Zealand born, London resident Barry Anderson, the sense of *deja entendu* was strong.

But there was also Elizabeth Maconchy's *Sun, Moon and Stars*, a short cycle of four songs for soprano and piano on poems and meditations of T. S. Eliot. The vocal writing arches out more bravely, more expansively, than is sometimes the case in the work of a composer noted

for her fastidious restraint; it achieves an atmosphere of metaphysical rapture that does honour to the composer's poetic instinct. And in *Orpheus*, Gauguin (the three Edith Sitwell songs), this marking off a level of authority and expertise not quite reached by some of the other composers in a worthy and well-performed programme. Ten songs of Peter Warlock were, for at least one member of the audience, about six too many; John McCabe's *Requiem Sequence*, receiving its first performance, made an impression of prosy colourless competence at length; and in Collier, an earnestly Berliozian piece for solo voice by the New Zealand born, London resident Barry Anderson, the sense of *deja entendu* was strong.

All the music was undertaken by the soprano with that combination of unfappably secure musicianship and winning presence that makes her such an admirable performer. (Not all the singing was perhaps as pure as the best of those softly floated high notes, but it was always confident.) Mr. Bennett, though in Walton's "Consider" his fingers proved a trifle sticky for its fast-flowing figuration, was likewise a spirited and characterful pianist. His rhythm comes the song's way too rarely,

Open Space

Brimstone and Treacle by B. A. YOUNG

Dennis Potter's play has altered a bit since I saw it in the Crucible Studio at Sheffield last year. Martin, the young man who bluffs his way into the Bates household intent on a little burglary and accidentally turns their "vegetable" daughter by raping her, was outwardly an ordinary suburban young man in Sheffield, even if he did smell a little of sulphur and provoke angry thunderclaps when he addressed the Almighty in prayer. As Richard O'Callaghan plays him in this production under Robert Chtwyn's direction, he is clearly not quite human from the moment of his arrival.

The Bates family is pretty average material. Mr. Bates is a solid petit bourgeois citizen, inclining towards the National Front in theory but not when the logical ends of their policies is pointed out to him. (Mr. Potter has put in too much about this; no doubt in the process of turning his unbroadcast television script into a two-hour play. It has little to do with anything else that goes on.) Mrs. Bates is a simple, decent housewife. The only exceptional thing about her home is that their daughter, Patsy, has been bit by a car and remained helpless ever since, lying in bed in their sitting room, moaning and incontinent.

Martin's original object in embarking on his course of flattery and subservience to lift up his fingers proved a trifle sticky for its fast-flowing figuration, was likewise a spirited and characterful pianist. His rhythm comes the song's way too rarely,



Margery Mason, Richard O'Callaghan and Lynsey Baxter

gets through to Patsy. At the climax of their second session, she regains her faculties with a shrill cry: "Mother and Father down from their beds. Mr. Potter, being a Christian, can't accept that Martin's evil may bring good. Patsy's first

memory after recalling the accident is that her father was having it off with her girl-friend Susan. I thought this a melodramatic conclusion, even if it does round off the author's drift.

He is less consistent elsewhere. If Martin is really a devil (though not, I think, the Devil)—and this is what Mr. O'Callaghan's splendid, half-artificial performance suggests—then a speech like the soliloquy about looking for jewels is out of character. Mr. O'Callaghan is best when he is parashuman,

darting his conspiratorial glances at the house, relishing the exaggerated dialogue ("This is precisely my requirement") that Mr. Potter has given him when he feels like it.

George Cole's impatient bad temper as Mr. Bates, a man drained of all good-humour by his misfortune, is truthful and sad; and Margery Mason, though she has nothing to play but stereotype, does it movingly. As Patsy, Lynsey Baxter looks wonderfully attractive as she lies in bed moaning.

Scottish Ballet to stage rock adventure

A triple bill *Underground Rumours*, described as a rock adventure, opens Scottish Ballet's 10th anniversary year at the Theatre Royal, Glasgow on March 7.

Ian Anderson of Jethro Tull and brother of Scottish Ballet administrator Robin Anderson has provided the music for *The Water's Edge*, Jon Anderson of Yes has written the music for *Utopia*, and *Such Sweet Thunder* invokes Duke Ellington's *Shakespearean Suites*.

Scottish Ballet has created this programme to appeal to young audiences, and is hoping it will build up a new generation of ballet-goers.

The Glasgow season continues with performances of *Napoli*, premiered in the autumn, and the company's individual and widely acclaimed views of *Giselle* and *Tales of Hoffman*.

After the Glasgow season the company transfers to the King's Theatre, Edinburgh, for two weeks from April 3. Guest artists for both seasons will be Gyula Harangozo of Hungarian

tingham Playhouse on March 18, and at the Birmingham Rep on March 23. They mark the opening of an ambitious phase of developments in the region, and echo the Jazz Centre Society's conviction that the Midlands has much to offer the developing national jazz scene.

Fuller details from Paul Kelly, JCS, c/o Birmingham Arts Laboratory, 80 St. Street, Birmingham B7 4BA.

All-day jazz events for Midlands

American trumpeter Cheek Baker, British trumpeter Kenny Baker, American saxist Bud Freeman, and British saxist Barbara Thompson are just four of the big names going to the Midlands in March as part of two special events being presented by the newly established Midlands branch of the Jazz Centre Society.

The events, which take the form of two all-day Jazz Sundays, will take place at Not-

Festival Hall

Sanderling

Kurt Sanderling gave very urbane accounts with the BBC Symphony Orchestra on Wednesday evening of two—in their own different ways—very turbulent symphonies. Hardly a breath of *sturm und drang* ruffled the smooth surface of the outer movements of Beethoven's 9th Symphony No. 9; the best was sure; every gesture in place. The music moved with easy elegance; there was intellectual tension only, and formal clarity, to the delivery of the opening allegro—but little of lyrical and dramatic force.

One may ideally prefer a higher temperature throughout the course of Mahler's Ninth Symphony than Sanderling, even at the most anguished climaxes, ever achieved: more fever to the dictum, more fire to the punctuation. But there are as many readings of Mahlerian language as there are

conductors; and there were pleasures to be had all the same from Sanderling's broad and cultivated, and above all lucid, interpretation.

It was an unyielding, uncompromising view: perhaps the austerity of the Haydn Symphony could now be seen as part of the same, larger plan. The focus became ever closer, and the grip firmer, as the symphony unfolded. The very lack of rhetoric, and "interpretative" inflexion, missed in the first movement, surprising in the second, created its own momentum: an exciting rondo, brilliantly coloured, all hysteria grimly suppressed, every dynamic shift tautly controlled, and the adagio finale, very slow and grand, darkly glittering—here more than merely the climax of the symphony, but its very heart, all passion spent.

DOMINIC GILL

Premieres at RFH

There will be four British premieres at the Festival Hall in London next month, thanks to a special subsidy from the Arts Council. On March 9 the Philharmonic Orchestra and Chorus will perform Cristobal Halffter's cantata "Yes speak out yes," a work written in 1968 to celebrate the twentieth anniversary of the Universal Declaration of Human Rights.

On March 16 Peter Maxwell Davies' "Dances from Salome"

the music for the ballet first performed in Copenhagen last autumn, receives its UK premiere at the hands of the LSO, conducted by David Atherton, and on March 23 Sinopoli's "Requiem Hashshirim" is to be given by the John Alldis Choir. The world premiere of John Tavener's "The Immurement of Antigone" takes place on March 30. It will be played by the RPU, which commissioned the work with funds made available by the Arts Council.

Benson and Hedges award panel

The panel of judges for this year's Benson and Hedges Gold Award, the final stages of which will be held at Snape Maltings from September 26 to October 6, has been announced. As last year the chairman will be Sir Peter Pears who will be joined by three newcomers to the com-

petition, Gerhard Hüsch, Allen Tully and R. Koster. The remaining members of the panel, who have served in previous years, include Hugues Cuénod, the Swiss tenor, Nina Dorliak, the Russian lyric soprano and the English mezzo-soprano, Nancy Evans.

Swindon offers you more room for improvement

DEVELOPMENT SITES AVAILABLE

The facts speak for themselves. Since 1953, nearly 300 companies re-located in Swindon. Firms like British Leyland, Burmah Oil, Hambro Life and W. H. Smith.

With a hundred and one promising alternatives, why Swindon? Simply because no other area can match us for location, communications, facilities and human resources—unique assets which can offer you a speedier, more substantial return on your investment.

Factory space, office space and development sites are immediately available. O.D.F.s are not required and you'll get L.D.C. support. Talk to our development team now. With over 25 years' experience behind them, they'll move mountains to make your move a smooth one.

For the brochure which is your Passport to Profit, contact: The Industrial Adviser, Thamesdown Borough Council, Swindon SN1 2HL. Tel: 0793 26161 Telex: 44833

SWINDON

Incentives no government can offer.

European Ferries Limited

(CDR's)

Townsend Thoresen

Referring to its advertisement of 25th January, 1979, regarding payment of the interim dividend for the year 1978 the undersigned announces that as from 12th February, 1979, 3 (three) Concessionary Coupons no. 2 (detached from the CDRs representing Ordinary Shares of European Ferries Limited) may be exchanged for a Registered Certificate, which will entitle the individual CDR-holder to apply for a fare concession on Townsend Thoresen Car Ferries in respect of the period from 15th October, 1979, to 14th March, 1980, inclusively.

For the exchange to take place, the three coupons bearing the relevant coupon number must be sent to:

Townsend Thoresen Car Ferries
Department SC
Leidsestraat 32
1017 PB AMSTERDAM

before 11th March, 1979, and must be accompanied by the applicant's name and address, which will be reproduced on the Registered Certificate.

Rules of the Scheme as applicable to holders of CDRs are available at the above-mentioned address and a copy will be sent with each Registered Certificate issued, Amsterdam, 5th February, 1979.

AMSTERDAM DEPOSITARY COMPANY N.V.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telegrams: Finantime, London F54. Telex: 585341/2, 583897

Telephone: 01-248 8000

Friday February 9 1979

Just the bare minimum

THE BANK of England's essentially passive move on minimum lending rate, which simply brings the official rate into line with the market, has made it possible to resume some official sales of Government stock; but there is nothing to suggest that this marks the turning point which is needed if monetary growth is to be controlled.

Parallels

It is only too easy to draw parallels with funding crises of past years, when Government reluctance to act firmly enough on interest rates led to temporary loss of control, and the necessity for disruptive measures later. Any system of monetary control which depends on the sale of fixed-interest stock is prone to such crises, as we have repeatedly argued before. However, the technical problems are on this occasion only of minor importance. The underlying crisis at present is not essentially financial, and it certainly cannot be met by purely financial manoeuvres. Monetary control is essential, but it cannot be achieved by purely monetary means.

Heavy burden

There are two reasons for this. First, interest rates are in real terms much higher than they have been in previous crises. Assuming any success at all for an anti-inflation programme, the cost of credit is already at a level which argues against even short-term investment, and servicing long-term Government stocks at such rates is a heavy burden for future taxpayers. To push rates up still further would do real damage to an economy which is already weakened by industrial strife.

Further, it is not certain that such a move would actually achieve monetary control. In the present crisis, unlike previous ones, sterling has remained quite strong, thanks largely to the rising production of North Sea oil, whose value has been enhanced by the events in Iran. Indeed, the latest reserve figures show that funds have been flowing in; high interest rates would help to attract further flows.

It follows, therefore, that in order both to avoid further damage to the productive economy and to achieve effective control, the problem must be tackled from the fiscal rather than from the monetary end. Here again there has been

no lack of resolute statements; the Chancellor has repeatedly restated his commitment to hold public sector borrowing within the limits already stated. As with his monetary commitments, these statements will not carry much conviction until it is known by what means the aim is to be achieved.

Some influential voices in the City are already calling for an immediate fiscal package to consolidate the situation. The Treasury argues quite reasonably that it is difficult to devise convincing measures to meet an unknown future. The likely movement of public sector costs and real incomes should be much clearer by April.

No excuse

However, the fact that it is too early to produce cut-and-dried measures is no excuse for simply dithering. The broad outlines of what will be needed in April are already perfectly clear: public sector borrowing will have to be cut sharply in real terms if the Chancellor's monetary commitments are to be met. A still sharper cut would be needed to achieve what the economy really needs—a reduction in the monetary burden of public borrowing.

If this is not to mean tax increases on a scale which would be almost as damaging as still higher interest rates, spending will have to make its contribution. Indeed, this was already clear last month, when the spending White Paper appeared. Yet Ministers have yet to concede how unreal that White Paper had become while it was still in the printing works. The Prime Minister's admission at Question Time yesterday that spending might have to be cut if wages continued to rise was a glimpse of reality.

Credible cuts

The truth is that the need for such cuts is not conditional on anything. It has been clear throughout 1978, when excessive borrowing and interest rates hampered recovery before there was any talk of a wage explosion. There is little enough time between now and the Budget to plan such cuts. A firm statement that a review of spending is now being put in hand would promise realistic and credible cuts, and do more to help monetary control than any technical manoeuvres in the markets.

A return to Camp David

THE UNITED STATES yesterday proposed to Egypt and Israel that they should get together again at Camp David later this month. President Sadat has already accepted Israel's proposal, and President Carter may be able to reproduce the atmosphere of good will which surrounded last September's meeting, but the prospects of a breakthrough do not look immediately promising.

That meeting unexpectedly produced two framework agreements. One dealt with the Middle East generally. The second, and that is what the U.S. is hoping will end in a peace treaty at Camp David, concerned Egyptian-Israeli relations. Since then there has been a depressing round of negotiations, which have shown few signs of breaking the diplomatic deadlock—even though both Egypt and Israel are apparently still keen to conclude a treaty.

Interpretation

The lack of success of Mr. Alfred Atherton, the U.S. special envoy to the area, in his last round of negotiations can be attributed to three main factors. The first stems from the interpretation of the framework agreements. Egypt has been trying to establish a defined link between the two, which would bind Israel, after signing the bilateral treaty, to go straight on to negotiations over the West Bank. At the same time, there have been problems over the question whether the Egyptian-Israeli treaty would take precedence over Egypt's defence commitments to Arab countries.

Israel objects to this interpretation as it opposes any steps which could lead to the formation of a Palestinian state. It also fears that the way might be opened to Egypt reneging on the bilateral treaty.

The second difficulty arises from inter-Arab relations in particular the emergence to the east of Israel of a remarkable alliance between Iraq and Syria, after many years of hos-

tility. Thirdly, there has been the isolated position of Egypt in the Arab world. Mr. Sadat and his officials remain committed to obtaining a deal on the West Bank which would eventually lead to Palestinian autonomy. At the same time, Egypt remains nervous of suffering damaging economic sanctions from such aid givers as Saudi Arabia, if it concluded a bilateral treaty which other Arab states regarded as a total sell-out.

Israel still appears not to be over concerned at the lack of diplomatic progress. It is true that in Paris, Mr. Moshe Dayan, the Foreign Minister, said that "time is working against the Israel-Egyptian peace agreement." But he claimed that the crisis in Iran was in part to blame for Egyptian hesitancy. At the same time, the longer the negotiations seem deadlocked, the more the feeling is growing in Israel that there is no pressing need for a treaty.

Thus it would not be realistic to expect easy solutions at Camp David. Nevertheless, the attempt should be made—and not just because to abandon this approach would represent another major reverse, after Iran, for U.S. policies in the Middle East.

West Bank

Success will come only if Israel makes firm commitments than hitherto on the timing and holding of elections on the West Bank, which would permit Palestinian autonomy there. In broader terms, success will come only if the parties refuse to become bogged down in legalistic detail and instead concentrate, as they seemed to do last September, on the major issues.

If those two fundamental conditions prevail, then a precedent will have been set for peace treaties between Israeli and Arab states. It could, eventually, even interest such countries as Jordan and Syria and the Palestinians. But at this stage those prospects look very remote indeed.

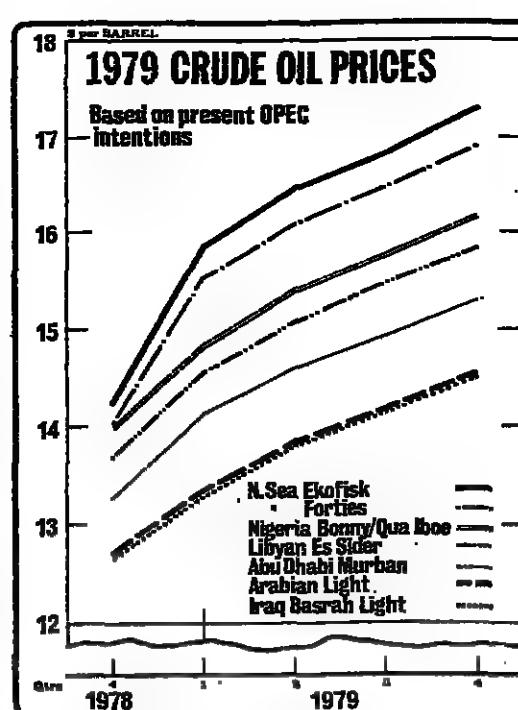
AS LONG as Iranian oil exports are lost to the world market the present wave of price rises is unlikely to subside and the problems confronting world supplies can only worsen. For several days world oil markets have been dominated by rumour. Deals have been struck on the flimsiest basis of sentiment rather than fact, but for the oil consuming nations what facts there are all point in the same gloomy direction.

The dangerous state of world oil supplies has been given official recognition this week with the admission by Dr. James Schlesinger, the U.S. Energy Secretary, that the present world oil crisis is "prospectively more serious" than that created by the 1973-74 Arab oil embargo. Ever since that crisis the world's energy planners have been trying to forecast the point in the 1980s or 1990s when world oil demand would start to outstrip available production. At some point in the next two decades, it is argued, oil supplies would no longer be able to meet incremental world energy demand. Over a brief period of less than 20 years other energy sources, principally nuclear power and coal, would have to be developed to a point where they could begin to take over the task of balancing world energy demand. Most forecasts include a factor to take account of political uncertainty, but few if any would have chosen 1979 as the first year when world oil supplies would reach the crunch.

The oil industry is still clutching at straw in the wind, but increasingly the signs are pointing to the possibility of OPEC producers insisting on further oil price increases later this year over and above the 14.5 per cent rise that was agreed in Abu Dhabi in December.

Already a crude oil auction sale has taken place in Abu Dhabi, stirring uncomfortable memories of the auction held by Iran in December 1973. Ironically it was the National Iranian Oil Company that held the sale which had such damaging results for the West. The highest bid came in at \$17, chiefly from a group of independent oil companies, and a strong support to the OPEC argument that the posted price was far too low.

The recent Abu Dhabi auction for about 2m barrels of "extra" Murban crude available this month reportedly brought a bid from a Japanese buyer of \$18 a barrel. A Gulf producer but not a member of OPEC, has seized its chance by increasing its prices above the 5 per cent OPEC rise for the first quarter. Other OPEC producers are reported to be claiming a premium for part of their production, some to the extent of 80 per cent over official OPEC first quarter prices. According to one oil trader in New York, this is already happening in Syria, Algeria, Abu Dhabi and Iraq. Abu Dhabi in addition has made clear its view that the



quarterly oil price increases announced in December were merely indicative rather than final.

(According to the OPEC agreement reached in Abu Dhabi crude oil prices will rise by an average of 10 per cent during 1979, but by the fourth quarter, because of the staged increases, prices will have risen by a total of 14.5 per cent over the level at the end of 1978.)

Perhaps the most significant rumour to sweep oil markets over the last week was the suggestion that Saudi Arabia was to bring down its crude oil production from the recent level of well over 10m barrels a day to a quarterly average level of 8.5m barrels a day. Last year's production limit of 8.5m barrels a day would still apply, but an "extra" 1m barrels a day would be allowed in the first quarter to be charged at fourth quarter 1979 prices.

Winter demand

In recent months Saudi Arabia has boosted its production dramatically by more than 3m barrels a day, partly due to the normal increase that would be expected to meet winter demand, but more importantly to make up, at least in part, for lost Iranian production.

Saudi Arabia still holds the key to the state of world oil supplies, although even its massive production capacity would be up against the technical limit before it could make good all the loss of Iranian oil exports. (Iran, the world's second largest oil exporter, was producing at between 5m and 6m barrels a day before the oil field strikes began at the end of October. Present production is running at about 650,000

barrels a day, less than even domestic needs.)

The present technical limit of Saudi production is believed to be between 11m and 12m barrels a day, but there is clearly no political will in Saudi Arabia to increase production to this limit. It is anxious to maintain stability in the world economy, but it must also take account of the politics of OPEC and of internal domestic pressures for greater conservation of reserves.

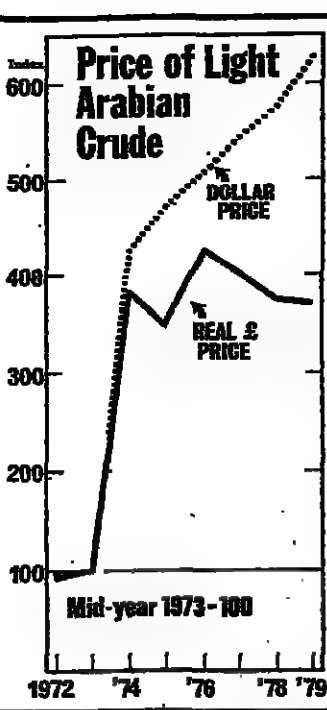
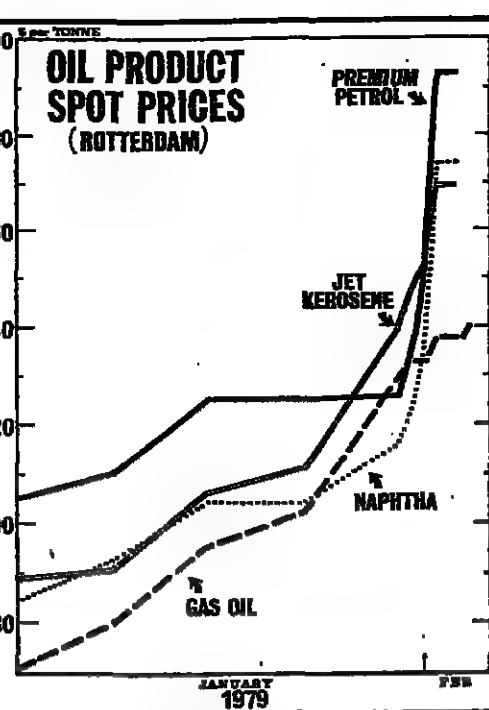
There are indications that the country is profoundly concerned about the effects that the turmoil in Iran could eventually have internally. It is anxious about the many recent political developments that have occurred in the region, not only in Iran, but also in the Horn of Africa and in Afghanistan, where there have been significant Russian advances. As Dr. Schlesinger observed recently in London: "Whatever the intent, the pattern of events has created the perception in the Gulf states of the prospect of encirclement."

There is an acute awareness in Washington of Saudi Arabia's nervousness about external threats and of the sensitivity of the particular level at which it pitches its present oil output. With the complete halting of crude exports from Iran on December 28 the world oil market was denied about 5m barrels of oil a day. Since October there has been a cumulative loss of more than 375m barrels of Iranian crude, but this has been reduced to a net loss of about 150m barrels as a result of higher production elsewhere, principally in Saudi Arabia.

For 30 to 40 days the major consuming nations in Europe, North America and Japan, did not feel the effects of the cutbacks in supply because it was reflected only in the smaller numbers of tankers loading in the Gulf and putting to sea. The

Why there will be oil—at a price

BY KEVIN DONE, Energy Correspondent



major oil companies. The purchases are seen as an attempt by them to assure their subsidiary companies of the lengths they are going to secure replacement crude supplies for them.

Spot product prices have shown similar alarming increases. Since the beginning of the year spot naphtha prices have shot up from \$190 a tonne to \$275, premium petrol has risen from \$205 to \$300 a tonne, gas oil from \$170 to \$240 a tonne and even heavy fuel oil prices have moved from \$82 to \$95 a tonne.

Spot prices of this order are unlikely to be paid by UK oil companies, where retail prices are controlled by both Government restrictions and, a very competitive market. This means that those parts of the British market which have traditionally relied on spot supplies—characteristically the small independent oil companies—will be squeezed very hard by the current crisis. If shortages in the retail market develop they will probably appear first among these marginal suppliers.

The majors are suffering a reduction now in crude supplies—BP must be worst hit—but none of them have yet warned their customers of impending cut-backs in refined products. For the moment the oil companies are living off their stocks, which are still said to be above the minimum level of 70 days required normally by the British Government.

North Sea crude

Shell UK Oil, for example, which raised its wholesale product prices by an average of 8.9 per cent this week, said that it expected to be able to continue through to at least the end of June without cutting deliveries to customers. The impact of Royal Dutch/Shell's 15 per cent cut-back of crude oil supplies to its subsidiaries and outside customers in the second quarter will also be cushioned for Shell UK because of its independent access to UK North Sea crude.

Shell UK receives about 50 per cent of its crude oil needs from the North Sea. About 60 per cent of these North Sea supplies is Shell equity crude and the rest comes from deals with other companies such as the British National Oil Corporation, Hamilton Brothers, ICI and Amerasia Hess. There is a danger that one of these might try to declare force majeure, but the effect would be minimal.

The main result in the UK of cut-backs of crude will be that the majors, with stretched supplies, will be unable to make-up any loss of supplies from the small independents. Deliveries of some products could be delayed, because of limitations on refinery runs, but with a little sensible conservation, product supplies should generally be assured until the middle of the year at least.

MEN AND MATTERS

Getting in the Euro-swim

Uncomfortably aware of the Community's reputation as a rich man's club, the European Commission has decided to move its London headquarters—shared with the European Parliament—a little closer to the rest of the world, if that is the right expression for the House of Commons and Fleet Street.

At present ensconced in an elegant mansion in Kensington Palace Gardens, the London end of Western Europe sits cheek-by-jowl with the embassies of Eastern Europe.

If the Commission manages to secure the building it wants in Victoria Street, it will have an 11-year stub of lease to dispose of in Millionaires' Row. The offices are ideal for keeping an eye on the Russian embassy, which is just across the road. It is thought the move could take place by September: an incentive for getting on with it being the first direct elections to the European Parliament in June. With most of the new Euro-MPs having no seat in Westminster, the London Eurocrats will be in a better position to keep them informed from a vantage point closer to the centre. Meanwhile their present remoteness seems all-too-clearly reflected in an invitation I have just received. It is for a briefing on the European Programme. It is at 11.15 am. Unfortunately no date is specified.

Brie's new flavour

It is no longer merely cheese that the fortunes of Brie depend upon. As crude prices climb inexorably, the oil beneath the fields in this area east of Paris help France absorb the shock a little. Brie may be no rival to the North Sea, but it now has 11 derricks and produces 250,000 tonnes of oil a year. For Parisians the derricks are becoming a sight-seeing curiosity—a modest hint of la gloire.



"Things could be worse—at least they haven't deserted us!"

After all, Brie did save the French exchequer £60m last year. As Maurice Jeantet, exploration director of Elf, puts it: "The situation—'A further strike, are worth putting on the market immediately."

A spoken misprint

James Callaghan's warning in Sheffield on the perils of printing money attracted the attention of a heckler with a stylish sense of timing. The occasion for Callaghan's speech was his acceptance of the Freedom of the City of Sheffield, whose citizens he politely pronounced "practical, resolute, and self-confident."

"And skint," added the heckler—demonstrating all three qualities, and at one stroke derailing the Prime Ministerial train of thought. In a somewhat incoherent departure from his prepared speech, Callaghan went on to offer a choice between putting up with "these difficulties"—a reference to the Mounting Crisis—or yielding to them as it would be totally wrong to do so.

a system in which I could ask the Chancellor of the Exchequer to say to the Governor of the Bank of England 'please go down to Waterloos just down the road and get them to print some banknotes. . . ."

Waterloos said yesterday it was "surprised" that the Prime Minister's information should be so out of date—the company has not printed banknotes for 17 years, and never British ones. The Bank of England was also taken aback, since it prints all the nation's money at its own printing works in Essex, and—says a spokesman—has done so "for donkey's years, however long donkeys live."

New look at Cook

When the massive exhibition to mark the bi-centenary of Captain Cook's death opens in London next week, one of the rarest objects on show will have been borrowed from a Viennese museum. Acquired by Cook in the Pacific, this "feather temple" reached Austria in 1806 in a fashion almost as curious as its own religious purpose.

The miniature temple, made from the plumage of a rare bird, was revered by the Hawaiians—who also first greeted Cook as a god. The English navigator brought it home and sold it, with countless other items, to Sir Ashton Lever, who opened a museum in Leicester Square.

When Lever went bankrupt, he ran a lottery at a guinea a time: the prize was the museum, and the winner was a barber. Seventeen years after Cook's death in Hawaii, the barber auctioned off these treasures—and an agent for the then Austrian emperor bought up a large selection and bore it off to Vienna.

The British Museum and British Library, jointly mounting the exhibition in Burlington Gardens, are putting on show much "Cookiana" never displayed before. But one object the crowds will not see is a unique Hawaiian figure sold by Lord Brooke ten years ago for less than £10,000—and auctioned

to a foreign buyer last year for £240,000.

Chemical reaction

To be chairman of a company with sales of \$7bn a year might seem a fair handful. But after only eight months, 56-year-old Zoltan Merszei is quitting his job at Dow, third largest of the American chemical giants. Merszei says he has "not been satisfied with the role," and adds: "There are many challenges elsewhere in the business world."

But his departure does not come as a surprise to some chemical industry analysts at Wall Street investment houses. They think Merszei was less happy handling Dow's worldwide business than he was in heading the European division. He returned to the U.S. in 1975 as executive vice-president, then was made successively president and chairman.

Concurrently with his going, Dow is appointing a new non-executive director: Paul W. McCracken, who was head of the council of economic advisers under Nixon. He is expected to be a member of the board's audit committee. Until now the only outside director at Dow has been Professor Melvin Calvin, a Nobel prizewinner for chemistry.

Problem solved

From Andorra comes news of a breakthrough in accounting methods. The tax inspectors called on a local businessman and remarked that his books seemed to contain an awful lot of rubbing out. "What sort of system is that?" they enquired with some scepticism.

"Very simple, my dear fellows," said the businessman. "When I sell something for 200 francs, I put down: Mr. X owes me 200 francs. When he pays me, I rub out the entry."

Observer

Dear Finance Director

Although you trust your advisers, do you also like to work things out for yourself? Take your pension fund.

Are you now starting to ask such questions as: Is the cost properly assessed? Is our money sensibly invested? Can we give better protection to pensioners? Were we right about contracting out?

These subjects are covered in our half day seminars on pension scheme finance now being held monthly in London and elsewhere for invited groups. We use slide presentations, invite discussion and there is no charge.

Please write or telephone for particulars.

Yours sincerely,

M. Paterson

MARTIN PATERSON ASSOCIATES LIMITED
10 Buckingham Place London SW1E 6HT
Telephone 01-828 7343/9

also at Edinburgh (tel: 031 225 3324) and
Dublin (tel: Dublin 682988)

1520/201

The stifling of industrial innovation

VIEWS of the BBC serial Telford's Change last Sunday would have been a severe bank manager give a local factory owner some bad advice. Just how bad is plain from a government report published yesterday and expected to be discussed by the Cabinet before the end of the month. After a brisk walkabout in a fairly primitive factory casting valves for the gas industry, the bank manager urged his client to diversify, invent some new products, in fact, to set up a research and development programme. And the factory owner agreed, although nothing that was seen or heard by the viewer gave an inkling that either of them understood the implications of the advice.

The interview in the factory owner's office was a microcosm of the discussions between government and industry which have been taking place since World War II. Every British government has believed unswervingly that Britain is simply bubbling over with ideas which industry has merely to gather and turn into novel products. Didn't Churchill do this with great success during the war: atomic energy, the jet engine, radar, penicillin, etc? Thus the big national laboratories, nurseries where ideas can be fostered like seedlings in glasshouse conditions. Governments spent prodigious sums in their own laboratories trying to repeat the wartime achievements. The scientists debated what portion of the national product should be devoted to "R & D". Even though Britain tended to spend more than other industrial nations, it was never enough to satisfy them. Yet the flood of new products never materialised. The most ingenious ideas tended to be buried in new products for Britain's own state-owned industries — weapons, energy

systems, transport systems etc. — but drew little interest overseas. Also much of the work done in national laboratories received no attention at all from industry.

The reason is set out starkly in yesterday's report. Industrial innovation, from the Government's Advisory Council for Applied Research and Development (ACARD), a body which is important enough to have a Cabinet Minister—Lord Peart, Lord Privy Seal—as its chairman. Innovation is not some new trick of management that British industry is wilfully refusing to use. Innovation must be an integral part of any industry that hopes to keep selling against international competition. Yet no matter how inventive British scientists are, their brainchildren will almost inevitably be strangled in childhood.

Four forms

Industrial innovation takes the following four forms:—

1. Improvement and development of existing products.
2. Improvement and development of existing processes.
3. Introduction of novel production methods based on new technology.
4. Introduction of novel products based on new technology.

But in Britain it has been seen since the war as a separate passage, sometimes called "high technology" which only perfected would be so irresistibly alluring that users would beat a path to the laboratory door.

As a result of this total misconception of innovation, successive governments virtually ignored the need for special incentives to encourage the use of innovation. Worse still, they

stubbornly retained measures which quite evidently work against innovation. They failed to perceive the need for a coherent national strategy to ensure that innovation in all four of its forms flows smoothly from the laboratory into the factories and the international markets.

Our big trading rivals—Japan, France, West Germany, the U.S.—all recognised this need for a coherent industrial strategy for innovation. Probably most single-minded of these were the Japanese who, says yesterday's report, "formulated a national plan in the 1950s which concentrated on a narrow range of export industries and stressed the application of highly advanced and innovative technology to production engineering and product design."

At the heart of any such strategy must be a clear perception that the real risks do not lie in research at all. They lie "downstream" in the massive sums of "patient money" tied up for long periods in developing and exploiting innovation; typically 20 to 100 times the original research investment. They lie in the high risk of failure inevitably associated with innovation. The backer— whoever he is—will be backing the man as much as his brainchild. The National Enterprise Board made this point clearly last year when it decided to put 150m into Immos, the new micro-electronics company.

Above all, the point ACARD wishes to get across to ministers is that there should be no such thing as a cover by a third party in innovation. Set out to get it, says one council member, and the best you can hope for is second-rate innovation. To underscore this point they reproduce in its entirety an essay submitted in evidence to the Wilson Committee on the workings of the City by Mr. William Kingston, lecturer in

Finance for Growing Companies

If you are a growing company requiring between £25,000 and £50,000, you should consider the following:

- 1. Water Filter/Purifiers
- 5. A Windmill Electricity Power Generator

CHARTERHOUSE

Charterhouse Development Limited, 1, Portico Road, St. Pauls, London EC4A 3DF. Tel: 01-4790 01-343 3999

SOLARFLAME NUCLEAR COMPANY LTD.

VISTAR 2000 NUCLEAR POWER STATION

VISTAR 2000 NUCLEAR POWER STATION technology in energy supply sector.

£55,000

Investment in a company which, it firmly believes, will soon become market leaders. It is now considering selling up to £1m of the equity to oblige the production and future development of the company.

£37,500

A group, including a former vice-chairman of BPB Industries Ltd., an engineering and a planning consultant, have formed a company to take the windmill power generator. They are seeking to raise £37,500.

MULTI MILLIONAIRE/CORPORATION REQUIRED

To take your share in U.K. growth, the company requires a multi-millionaire/corporation to take a 45% share.

innovation at the University of Dublin—apparently the only man to hold such a post in these islands.

"If there is to be a private sector at all," begins Mr. Kingston, "it should be a healthy one, and no private sector can be healthy without the constant establishment of businesses that are really new, and not just affiliates of old ones." Managements will be deterred from colluding to put up and keep up prices, and from fighting off pressures from within to launch new products, only by the constant threat from new companies launched by new men based on new ideas. Stifle this flow of new companies and what can you expect but stagnation?

Lack of finance, Mr. Kingston believes, is the central reason for the paucity of new companies in post-war Britain. He isolates four reasons. The first is that, as Britain has become

more "institutionalised," the number of decision points for investment in new businesses has been drastically reduced. This increases the risk for each decision-maker and thus the likelihood that he will come out against the investment. Second, as we have become more institutionalised, we have placed more emphasis on rationality—which must work against positive decisions in high-risk situations.

Third, as financial institutions become more bureaucratic, investment decisions fall increasingly upon people who, having never "done it themselves," lack any intuitive sense of the kind of new business which just might succeed. And fourth, financial backing for individual innovators has virtually disappeared in Britain, in spite of overwhelming empirical evidence that behind every successful piece of innovation is one man without whom it would never have happened.

Mr. Kingston is particularly persuasive in his portrayal of the "inefficiency" of the hired investment manager who now fills the vacuum left by the disappearance of the individual investor—the "angel of innovation," so to speak. But the hired investment manager, no matter how able, cannot avoid the fact that he is not spending his own money, and that there will be quite insurmountable career pressures on him to try to avoid failures. Profit—the only significant incentive for innovation—gets supplanted by third party gains as the criterion of investment. Support goes to the lowest risk—hence the second-rate.

One specific form of third party cover is practiced increasingly by the National Research Development Corporation, the government agency originally set up as patron of the inventor. This is the joint venture in a new idea with an established

company. Nowadays, arousing this third-party interest may well be a condition of winning NRDC backing. But, as Mr. Kingston points out, this is throwing the decision straight back to the established companies in the status quo, instead of catalysing the growth of new companies.

"If the top management of a firm can be virtually sure that there is no chance of people lower down finding finance to get out and do it themselves if their ideas are not taken up, then it is under correspondingly less pressure to do something about their new ideas. And the timescale of innovations is such that it is rarely possible to pin the blame for missed chances on anyone." To this I would add that NRDC's oft-repeated claim that no idea is as ever turned down has made profits for another investor sounds less convincing when one appreciates that for most inventors in the private sector it is—sadly enough—the finance house of last resort.

But ACARD, although privately sceptical of the performance of many of Britain's present institutions involved in innovation—finance houses, trade associations, research associations, etc.—is not seeking to overturn the entire system. Rather, it wants the Government to redirect the mechanisms that already exist towards reducing the obstacles to innovation. Its report is not so much a blueprint for success as a powerful indictment of present malpractice. No British industry is praised (although privately the working party thought more highly of the food and chemical industries than any others). But it doubts whether a single blueprint for success could ever cover industries as disparate as say these two and building.

ACARD wants to get across to ministers not just what innova-

tion really is, but how product innovation differs from process innovation and how vitally important the latter can be. It wants to get over the importance of what has been christened the new technology based firm (NTBF), and how British institutions are systematically stifling at birth companies for which the infant mortality rate is inevitably high anyway. It wants to get over the message that innovation is merely a means to an end, and that end is to sell. Decisions here cannot be left to minds trained, for good reasons, to think: "I cannot be held accountable for a failure."

This is the second of a trio of ACARD reports, the first of which was on micro-electronics, published last autumn. Still to come is one on the social impact of technological change. Taken together, council members say, they afford a fresh insight into Britain's industrial problems.

Their problem is to get the message accepted in Whitehall where it can only be read as saying some important decisions—and thus certain people—have been wrong in the past. The Treasury, for instance, finds the message about innovation and why investors have lost the zest for a gamble all very new— "which is very depressing," one ACARD member comments. Unlike other major government departments these days, the Treasury has no chief scientist through which ACARD might operate. As the council sees it, it needs not so much a chief scientist as a chief engineer— "someone who appreciates more than cash flow."

Industrial Innovation is published for the Cabinet Office by the Stationery Office, £1.

Malcolm Rutherford's Politics Today will appear on Saturday.

Letters to the Editor

New Zealand butter

From the London Director, New Zealand Dairy Board

Sir,—In the Financial Times of February 8, Mr. Majgaard, chairman of Butterdane said that New Zealand has unfair advantages in the British butter market and should be forced to compete on equal terms with Community suppliers.

Freedom to compete on equal terms would be more than welcome to New Zealand.

The conditions under which we are permitted to sell butter in Britain are, however, governed by the EEC Commission. The Commission fixes a levy on New Zealand butter and in effect fixes the minimum price at which our produce may be sold.

At present New Zealand butter is subject to a levy equal to about 80 per cent of the cost at which it is landed in the UK. The levy at present is about £690 a ton or 30p a pound. Danish and other Community butters are admitted free of levy.

The Dublin agreement to which Mr. Majgaard refers requires that "a special levy shall, so as to ensure that the annual quantities specified are effectively marketed, be fixed at a level permitting the sale of butter at a consistent rate without disrupting the market in Community butter."

The quantity of butter that New Zealand can sell has been fixed by the European Council and New Zealand is required to observe a minimum selling price. Fluctuations in our rate of sale arise from changes in the levy.

If New Zealand were to increase the price above the minimum the effect in short order would be an increase in the levy. Frequent levy adjustments would actually run counter to the objectives that Mr. Majgaard evidently wishes to achieve.

We would like to see the levy-setting system improved to permit a more even rate of off-take and that is an objective we share with Mr. Majgaard. But it would not be achieved by frequent levy adjustments.

New Zealand has traditionally been a major supplier to the British market. Prior to Britain's entry to the Community, New Zealand supplied on average about 180,000 tons a year. The tonnage this year has been reduced to 120,000. Dairy production is not something that can be turned on and off like a tap. The New Zealand dairy industry could not operate with quotas set annually.

It needs to be able to see production requirements several years ahead. Quantities set five years in advance would be desirable and would provide a better basis for planning by the European dairy industry.

Stan Murphy,
St. Olaf House,
Tooley Street, SE1.

Incentives essential

From Mr. P. McMenamy

Sir,—The inability of the present Government to raise sufficient funds to pay a living wage to our public service workers is directly related to the poor performance of British

industry to create new wealth for the nation.

Our level of productivity is ridiculous for a great nation—less than half of that achieved by our American cousins. The industrial strategy has provided a useful exercise in communications through the sector working party. We all now know that a higher level of efficiency would be easy to obtain if there were less people doing more work. We cannot expect, however, that members of trade unions will accept a reduction in meaningful levels resulting from higher rates of productivity unless there is new investment, creating new and better jobs for those made redundant. But without productivity this new investment will not happen. A way must be found to break this vicious circle. If it is not broken we will become less competitive every year, and as firms after firms close down, there will be fewer jobs and less wealth to support those in the public service who depend on industry's earnings for their wages.

When we recognise that our tax system results in our workers earning little more in productive industry than they can obtain with a family on social security, and that our leaders of industry are among the most heavily taxed in the industrial world, the remedy becomes obvious. The Chancellor should, in his next Budget, reduce the upper tax limit on earnings to competitive levels with other industrial nations. He should also introduce new measures to encourage high productivity by returning a proportion of corporate taxes as an annual bonus to those engaged in productive industries related to the profits they produce. This is the only foolproof productivity deal and the only way to ensure that it is self-financing.

I would suggest that from the taxes levied on industry, the Government should return a sum of money to each company, equal to a quarter of pre-tax profits of all private, public and nationalised industries, to be divided equally as an annual bonus between all those engaged in the company during the year in which the profits were made, with suitable deductions for absenteeism and unofficial strikes. Under PAYE the system exists to effect this tax change. These payments should be tax free if invested in shares or national savings for a minimum of two years.

This plan would have many useful side effects. It would discourage excess profits; it would redistribute new wealth more fairly; it will benefit those who are willing to contribute to the national effort, and it will attract labour away from the over-manned public services industry.

The only temporary loser in this scheme would be the Chancellor, but given only a reasonable improvement in productivity, he would soon recover lost revenue from the higher level of business activity which would result. When all those engaged in our industries co-operate to create new wealth for themselves as well as the nation, new investment would flood into this country with its unique sources of energy, and ingenuity, and its stable political and social systems. In the last three years the Chancellor has spent literally billions of pounds sterling giving tax concessions on new plants, new buildings and stock replacement. If tax

allowances could be paid to the people in industry, instead of to the buildings, we might get a response from the people who have to make our investments work.

We must provide the financial incentive necessary to create a new attitude to our work and thus raise the standard of living, which today is obviously unsatisfactory for large numbers of the population.

P. G. McMenamy,
Woodwood, 45 The Woodlands,
Market Harborough, Leics.

Breeding wheat

From Mr. B. Read

Sir,—The article (January 31) on the problems of the common agricultural policy by Chris Parkes was interesting and informative. The points made may be common knowledge to those of us involved in agriculture but it is necessary to educate others about the problems and to explain why, in a community of individual countries, and a society of individual people, we cannot have a "common" agricultural policy. Could we in this country accept that a detailed social and financial programme laid down by central government determining exactly how the citizens of Norwich should conduct their affairs, would necessarily be the right policy for, say, the citizens of Newcastle?

I refer to the recognition in the article of the case for special treatment of strong North American wheats which are necessarily imported into the UK to produce the type of bread demanded by the consumer and which at present carries an unnecessarily high levy. This in turn increases the cost of bread to the consumer without any benefit to EEC farmers.

The article, however, was less than fair to European wheat breeders in referring to the declining quality of EEC grown wheat. It is also somewhat contradictory in suggesting that this wheat is of little use to flour millers yet accepting that half the wheat used in British bread is EEC wheat.

In France the miller produces flour for the French baker from 100 per cent French wheat and this is acceptable for the systems of production and distribution in that country. For many reasons, including those of taste, of habit and of deliberate Government policy, this type of bread is acceptable in France but cannot be adopted in the UK.

It is that wheat breeders have developed high yielding varieties which are unacceptable for flour milling but this has been a deliberate policy particularly in the UK to fulfil a demand and maximise farmer's return. The compounders, it must be remembered, take half the UK wheat crop and its protein quality is irrelevant to them.

Breeders have recognised the needs of flour millers and millers recognise that it is not possible to produce a wheat with the quality of North American strong wheats and yet give an acceptable yield for the farmer. Therefore varieties such as Flanders which now represents about 15 per cent of the UK wheat crop have been bred and further work has produced newer varieties such as

Armada and Bounty with a higher yield. These wheats have a better quality and a yield only about 5 per cent below the highest yielding wheats suitable for animal feed.

Millers in their turn have developed techniques which enable them to use up to 50 per cent of these better quality wheats and yet to maintain the quality of the end product. The bread is adequate production of the new quality wheats sometimes called "filler" wheats will help the British miller to increase the use of British wheat even further, and reduce imports from France, though it will not reduce the requirement for some imports from North America.

So do not let us knock all EEC wheat and let us give credit to breeders and recognisers that part of the lower quality referred to in the article was a deliberate and acceptable policy to maximise the farmers' return.

Bryan C. Read,
Read Woodrow,
PO Box 9,
City Flour Mills,
King Street,
Norwich.

Rising standard of living

From Mr. R. Mortimer

Sir,—Mrs. N. Ings' letter (February 2) does lead to some further thought. Indeed, if the bankers, etc., to whom she refers—and I add the scientists, technologists, and innovators, etc.—who are all the driving force of an advancing society—were to suffer demise tomorrow—or merely go on strike—the nation would not experience the misery of the union strikes but they public service workers or others who over the years have caused suffering to the nation.

The unions give the impression that as their members are vital to the nation in the daily operation of the nation's business and can cause serious disruption within days of withdrawing their labour, then the value of their labour is in some proportion to their immediate necessity. In recent years the country has shuddered from the strike infliction of the miners at least the last 30 years—due to their innovators, technologists, progressive managers, etc., whose demise would not affect rising standards for some time to come.

That inflation must be overcome is stated firmly by all moderate thinkers and the letter of February 1 from the director of Help the Aged makes a strong point on the desperate situation of the elderly—so often championed by Mr. Jack Jones.

If therefore inflation is such an evil then any inflation is an evil even 1 per cent, let alone that of any single figure. As the unions and the nation as a whole look to further increases in living standards the solution must be in lower prices, and the ingrained attitudes of unions in seeking annual increases in wages must be adjusted to thinking in terms of assisting industry to lower prices.

An immediate step must be a wage freeze after which the unions must agree among themselves what they will accept as to the differentials between classes of employees and thereby end the leap-frogging and the annual—or continual—wage confrontation. Industry would surely then have a stable basis on which to expand, increase its efficiency, and by this and by competition steadily reduce prices. In this more rational situation would not the pound increase on the foreign exchange and reduce import costs; interest rates fall and the gearing up of industry reduce unemployment?

I have not noted any such suggestions being made but following continual wage increases since the last war and several devaluations the march to the abyss has been continual and some fresh thinking must now be done.

Robert Mortimer,
Alderbury, Sleeples,
North Yorkshire.

Motorcycle accidents

From Mr. F. West-Oram

Sir,—You report (February 9) that medical researchers hope to check the number of motorcycle accidents "by studying the effectiveness of crash helmets." What inspired idiocy! The way to check motorcycle accidents is to prevent them happening, not minimise their effect. This can be achieved in two ways.

The first is to ensure that motorcyclists get basic training on private ground before being allowed on the public highway. While excellent voluntary schemes have existed for many years and are being extended, only a small minority of riders have used them. Successive Transport Ministers have shown culpable negligence in not making such training compulsory. The remedy is clear.

The second is to ensure that other road-users, especially car drivers, become more conscious of the presence of motorcyclists. The recent well-designed television series on this subject can have only limited effect because of the couldn't-care-less attitude of many drivers; and distinctive motorcycle clothing must be of diminishing value. The only really effective measure would be the proper enforcement—backed by publicity—of existing traffic laws and codes, especially urban speed limits, with the rather obvious objective of making available more thinking, seeing, and avoiding-time. This would be perfectly feasible with existing police resources. It would, of course, benefit all road-users, but particularly motorcyclists, who are the most vulnerable in collisions. Strangely, the police seem reluctant to act. Again, the remedy is clear.

Frank West-Oram,
161, Chester Road,
Northwich, Cheshire.

Today's Events

GENERAL

UK: Pay negotiations resume for 33,000 manual workers in water industry.

TUC meets Cabinet Ministers at 10 Downing Street.

Sir Kenneth Cork, Lord Mayor of London, attends lunch with Court of Assistants of the Mercers' Company, Mercers' Hall, Ironmonger Lane, EC2, followed by a meeting with the Joint Grand Gresham Committee.

Two-day Crafts Dog Show opens at Earl's Court.

Overseas: Mr. Harold Brown, U.S. Defence Secretary, leaves Washington for Middle East tour.

visiting Saudi Arabia, Jordan, Israel and Egypt.

International Commission for Study of Communications Problems, meeting in Belgrade, ends five days of talks on free information flow and protection for journalists.

OFFICIAL STATISTICS

Treasury publishes central Government financial transactions (including borrowing requirement) for January.

PARLIAMENTARY BUSINESS

House of Commons: Private Members' Bills.

COMPANY RESULTS

Final dividend: Glasgow Stockholders Trust. Interim figures: Ewart North Eastern.

COMPANY MEETINGS

Edridge Pope, Dorchester Brewery, Dorset, 12.15. Arthur Lee, Tipton Hall, Shoo Lane, Sheffield, 12.30.

LUNCHEON MUSIC, London

Organ recital by Gareth Green at St. Paul's Cathedral, 12.30 pm. Recital by Barbara Rodway (soprano) and Ann Price (mezzo-soprano) at Guildhall School of Music, 1.10 pm.

Choral concert by Saterello Choir at St. Martin-in-the-Fields, 1.15 pm.

Today's Events

visiting Saudi Arabia, Jordan, Israel and Egypt.

International Commission for Study of Communications Problems, meeting in Belgrade, ends five days of talks on free information flow and protection for journalists.

OFFICIAL STATISTICS

Treasury publishes central Government financial transactions (including borrowing requirement) for January.

PARLIAMENTARY BUSINESS

House of Commons: Private Members' Bills.



WHERE IN THE WORLD WILL YOU FIND STANDARD CHARTERED?

How many full branches does your bank have in Singapore? The Chartered Bank has 20, and has been established there for over 100 years.

By direct contact between our U.K. branches and our branch network in Singapore, we eliminate intermediary delays and extra bank charges. Through Chartered's long experience of Singapore we can solve most problems for you almost before they arise. Ask Keith Skinner on 01-623 7500 to prove that point for you today and also ask about Standard Chartered's international merchant banking capabilities.

Standard Chartered Bank Limited

helps you throughout the world

Head Office: 10 Clements Lane, London EC4N 7AB Assets in excess £2,400 million

Imps' better second half pushes profits to £131m

AS forecast, the Imperial Group improved profits in its second half—from £81.62m to £72.08m—to finish the year ended October 31, 1978 with a pre-tax figure of £131.09m compared with £129.12m previously.

In their interim report, the directors said they were also looking for a total dividend approaching that of 1976-77 as well as an improvement at the attributable level.

In the event, the trading surplus after interest and depreciation improved from £108.59m to £109.62m and the attributable figure, after minorities and extraordinary items, was higher at £123.15m (£109.36m).

Trading results for the first three months of the current year show a useful improvement over the same period last year, the directors say.

Sales for the year increased from £3.2bn to £3.43bn. Excluding extraordinary items, pre-tax earnings per share are shown at 18.5p, against 16.2p, and 14.6p (14.7p) net. The final dividend is 4.0p lifting the total to 5.66p to 6.32p—total dividends will absorb £44.64m (£39.97m).

Extraordinary items of £20.4m show a significant increase over the £5.3m last year and include a profit of £8m from the sale of the group's share in The Glenlivet Distillers as well as £10.2m profit from the sale of properties, mainly in the brewery division.

Plastics interests, however, increased their profits, as did the associate Mardon Packaging International.

In difficult trading conditions in the UK the food division's surplus fell from its 1977 level, despite a strong second-half recovery.

A severe weakness in the domestic egg market, aggressive price-cutting by retailers, and the abundant supply of cheap, fresh vegetables were among the factors which adversely affected margins.

Profits from broiler U.S. interests were substantially better than last year, and sales by overseas companies, as well as exports from the UK, showed further increases.

The brewery division's trading surplus was higher than in 1977. Courage gained sales in the free trade and take-home sectors while sales through massed houses also showed a better trend.

Wines and spirits interests benefited from a recovery in consumer spending during the second half.

Capital investment in 1978 was £105.4m after grants and sales at cost or valuation, but excludes the £39.8m in the acquisition of J. B. Eastwood during the year.

New capital investment of some £100m is being provided for this year, the major slice of which will be taken by the brewery nearing completion near Reading.

HIGHLIGHTS

The Authorities have followed the trend in the money market by holding MLR to 14 per cent, thus allowing the Government broker to reactivate his long but at a sharply lower level. Imperial Group has had a reasonably good second half, making up for the first-half setback to leave pre-tax profits marginally ahead at £131m. In a surprise statement yesterday Phillips has announced that it is considering plans for a reconstruction of Pye, its 60.7 per cent owned subsidiary. Elsewhere the first-half figures from Town and City Properties show that rising interest rates are offsetting much of the benefits from last year's £120m refinancing scheme. Meantime, ML Holdings' profits rise is fairly modest at 10 per cent but the directors had already warned that the year would be one of consolidation.

Long-established brands in other sectors showed considerable resilience, and group share of the non-king size market improved overall.

The surplus in the paper, board, packaging and plastics division declined marginally from the record level in 1977, principally because of weak trading conditions in the paper and board markets, especially the latter.

Plastics interests, however, increased their profits, as did the associate Mardon Packaging International.

In difficult trading conditions in the UK the food division's surplus fell from its 1977 level, despite a strong second-half recovery.

A severe weakness in the domestic egg market, aggressive price-cutting by retailers, and the abundant supply of cheap, fresh vegetables were among the factors which adversely affected margins.

Profits from broiler U.S. interests were substantially better than last year, and sales by overseas companies, as well as exports from the UK, showed further increases.

The brewery division's trading surplus was higher than in 1977. Courage gained sales in the free trade and take-home sectors while sales through massed houses also showed a better trend.

Wines and spirits interests benefited from a recovery in consumer spending during the second half.

Capital investment in 1978 was £105.4m after grants and sales at cost or valuation, but excludes the £39.8m in the acquisition of J. B. Eastwood during the year.

New capital investment of some £100m is being provided for this year, the major slice of which will be taken by the brewery nearing completion near Reading.

Short-term borrowing at October 31 were down by £27.5m on last year's figure. However, due to the new duty structure on tobacco products, the group has been able effectively to reduce borrowings by about £100m and save some £8m on interest charges.

See Lex

Hill and Smith on target

AS FORECAST at the time of the rights issue, Hill and Smith raised taxable profits above the £1m mark in the year to September 30, 1978. The group increased profits before tax from £926,666 to £1,053,968. At the advanced stage the group advanced from £372,946 to £461,829.

The directors say that turnover in the first quarter of the current year is ahead of the comparable period last year. But they add that it is too early to make forecasts for the full year in view of national strikes, rising costs and cheap imports of road safety barriers.

The group made a one-for-seven rights in September last year and, as forecast then, the total dividend payment for the year is raised from 2.19p net to 3p after a final of 2.25p. In September the Board said that it expects to raise the total payment for 1978-79 to 3.5p.

Turnover for the period under review rose from £12.73m to £14.33m.

Earnings per 25p share, on the increased capital, are 6.21p, against 5.13p in the period before the rights issue.

Comment

M. L. Holdings had already forecast a year of consolidation so the interim outcome—pre-tax profits 10 per cent ahead on sales a fifth higher—confirms

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total last year	Total this year
Amal. Distilled	0.25	Mar. 14	0.5	0.75	0.75
Arden & Cobden	3.45	Mar. 30	3.1	3.16	3.1
Berwick T. 2nd	0.28	Apr. 3	0.9	—	2.99
Elbief	0.28	Apr. 10	0.35	—	1.13
Gen. Funds Invest.	1.45	Apr. 12	3.2	5.45	4.7
Hilton Hldgs.	0.25	Apr. 6	0.9	—	2.3
Hill and Smith	2.25	Apr. 2	1.44	3.1	3.19
Imperial Group	4.07	Apr. 3	3.41	8.93	5.66
McCaig's	3.5	Apr. 2	2.75	5	4.31
M. L. Hldgs.	2	Apr. 9	1.5	—	2.06
Plastic Contrs.	1.56	Apr. 6	1.16	—	3.14
Wm. Ramsay	1.3	Apr. 17	2.65	4.9	4.15
St. Andrew Trust	2.9	Apr. 10	1.85	1.7	4.3
Tribune Invest.	1.15	Mar. 31	1.65	—	4.03
Watsham's	0.5	—	—	—	—

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Making 1.76p to date.

ML Hldgs ahead to £0.3m at halftime

TAXABLE profits of ML Holdings, manufacturing engineer, rose by 9.6 per cent from £276,743 to £303,456 in the six months to September 30, 1978. And the Board is confident that in the year of consolidation the group should exceed last year's record profits of £708,501.

Turnover for the period rose from £5.32m to £5.94m.

At the time of the three-for-10 rights issue in November, 1978 the directors said the current year would be one of consolidation, and they anticipated paying total net dividends of 8p—a 39 per cent increase.

The interim dividend is raised from 1.5p net to 2p on the increased capital.

Mr. Ralph Price, chairman, says in his half-year report that the companies concerned with aviation and defence business continue in a satisfactory manner.

There is an increased level of activity at the company in Plymouth, not only in its signalling systems work but also in the machining and fabrication business.

The "Vacuum" process foundry in Northampton is now operating in the new premises and work at the 75-year-old foundry has ceased.

The pre-tax figure for the half-year is down after depreciation and interest charges of £135,254 (£84,233). Tax takes £125,000, against £144,069, leaving net profit at £145,458, compared with £132,743.

Stated earnings per 25p share, on the increased capital, are 6.21p, against 5.13p in the period before the rights issue.

Comment

M. L. Holdings had already forecast a year of consolidation so the interim outcome—pre-tax profits 10 per cent ahead on sales a fifth higher—confirms

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

few surprises. In any case the half time figures mean little in view of the long term nature of most contracts but the company appears on target for a full year total of around £1m. This would put the shares, which fell 5p to 150p yesterday in a narrow market, on a prospective fully taxed p/e of 11.4 and a 23.48m against £10.8m, leaving net loss down from £2.82m to £4.18m. Again, interim dividend is to be paid—in 1977-78 a

Town & City cuts midway deficit to £7.66m

FOR THE half year ended September 30, 1978, Town and City Properties reduced its pre-tax deficit from £10.97m to £7.66m, struck after reduced interest of £11.61m compared with £14.46m. In the previous full year, the company incurred losses of £17.32m.

Gross property income for the six months reached £17.54m (£16.4m). Net property income fell from £2.14m to £1.79m, but this was more than offset by increased income from other sources which rose £0.81m to £2.16m.

Realised capital profits for the period amounted to £3.52m (£1.88m losses) which were transferred to capital reserve (from reserve).

These comprised a £10.07m surplus of sale proceeds over original cost of property, less capital gains tax; less £5.6m excess of cost of acquisition over book value of net tangible assets of subsidiaries written off in respect of sales, and £0.64m net capital losses.

The surplus on sale of properties has no regard to valuation surpluses in previous years amounting to £10.51m which were included in capital reserve and have been written off.

Tax relief included was £3.5m (£1.2m) and was limited by reference to the amount of offsettable chargeable capital gains. Significant losses remain available to be carried forward against future revenue profits.

Since last August's preliminary announcement, the company has sold a further £20m of property with a book value of £16.5m. This brings the sales total since March 25, 1978, to £47m with a book value of £39.5m.

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme. With each percentage point rise in interest charges costing about £1m a year, yesterday's jump in MLR is a further setback. Although the Ganges and Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme. But while the first half loss looks daunting, the result is a substantial improvement over the previous comparable period. The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to between £12.5m and £13.5m pre-tax (£17.3m) for the year. At 14p the company's market value is around £38m.

SSAP
ANNUAL REPORT
depreciation

Ref: K.R. Easter F.R.I.C.S.
33 King Street
London EC2V 8EE
Tel: 01-606 4060

JONES LANG WOOLTON
as part of their valuation service "Depreciable Amounts" for property assets under SSAP 12.

Investors meet over Moran allegations

INSTITUTIONAL shareholders of Christopher Moran, the insurance broker being investigated by the City of London Police Fraud Squad over reinsurance transactions conducted in the mid-seventies, met yesterday afternoon at the offices of the company's stockbrokers, Capel Cure Myers.

Institutional shareholders were seeking clarification of the allegations that had been made against the company and which led to the investigation by the authorities.

Mr. Casket has no plans to sell his shares in the company and use more will not affect the business contacts of future developments of the company. A grandson of the founder of the company, and son of Mr. Jack Casket, a joint managing director, he has left on amicable terms to pursue his own interests.

comment

comment



Mr. Henry Aron, chairman of the Plastics Constructions group, with a fume scrubbing and odour removal unit produced by the company's Midland fabrication division in Birmingham.

Plastic Constructions hit by Israeli associate

INCLUDING a reduced contribution of £18,016, against £54,561, from its Israeli associate, pre-tax profits of Plastic Constructions dropped from a record £507,629 to £452,302 for the year ended September 30, 1978. Sales increased £1.57m to £8.69m.

When reporting first-half profits, excluding the associate, down from £214,446 to £187,537, Mr. H. Aron, the chairman, said that with a record order book the group could look forward to a much improved second six months.

In the event, excluding associate results, second half profits rose £7,827 compared with the same period of the previous year.

Mr. Aron now reports that turnover for the first quarter of the current year is well ahead of the corresponding period last year, and the group is maintaining a healthy order book, in particular for its fabrication division.

Attributable profits for the 1977-78 year fell from £232,000 to £208,016, after tax of £235,261 (£273,498), a 23.7% minority credit last time, and exchange losses of £8,884 (£2,608).

Translation differences are now taken to reserves and comparative figures have been adjusted accordingly.

Stated earnings per 10p share were 4.59p (adjusted 4.86p) and the dividend total is effectively lifted from 2.07p to the maximum permitted 2.32p, with a 1.56p final. Payments absorb £77,852 (£89,250) after waivers of £31,797 (£28,519).

The directors have continued the programme of expansion by investment in plant and equipment and the planning of a new 25,000 square feet factory and warehouse in Bolton.

Bond Street Fabrics warns on half-year

Half-year results will be significantly below those for the corresponding period last year, made worse by the industrial climate, warn the directors of Bond Street Fabrics in their statement with the accounts.

In the current year to date, say the directors, the Jersey division has not found trading easy, although the Carmodek division has continued to trade satisfactorily. The Currie division has not improved as quickly as was hoped, even after a substantial re-organisation last October.

A statement of sources and application of funds shows that working capital increased by £180,528 (£358,010). The value of exports amounted to £425,947 (£492,888). Meeting at Leicester on March 1.

Guinness starts well but warns on rising costs

AT the annual meeting of Arthur Guinness Son and Co. yesterday, the Earl of Iveagh, chairman, said that in Great Britain, Guinness stout trade for the first three months of the new year had been maintained at about the same level as last year.

However, the continual rise in costs and the need to fund substantial expenditure on the replacement and improvement of essential plant would oblige the group to increase the selling price, the first increase since March last year.

In Ireland sales of all products—stout, ale and lager—were up in the first quarter, while the year had opened well for overseas brewing operations and the demand for group products throughout the world continued to increase.

The chairman pointed out that the Irish National Budget showed that the Government were committed to growth in the economy, which should be reflected in growing beer sales this year despite the increase in

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are ordinary or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY	
Interim—R. and W. Hawthorn Leslie.	
Finals—Alcan Aluminium (UK).	
Finals—American General.	
Glasgow Stockholders' Trust.	
Construction.	
FUTURE DATES	
Interim—	
Guinness Property	Feb. 15
James (John)	Feb. 16
Pullman (R. and J.)	Feb. 21
Finals—	
Allied Insulators	Feb. 22
Anglo American Securities	Feb. 22
Brookstone Investment Trust	Feb. 22
Mechanisms (London)	Feb. 22
Nottingham Manufacturing	Feb. 22
Moyd	Feb. 22
Wigan Finance	Feb. 26

excise duty amounting to 2p a pint.

Guinness Retail Holdings had started the year well and profits from this subsidiary—as well as those from Guinness Morison International—were expected to

equal in the current year those for the 17 months included in the accounts under review.

In plastics and materials handling the board expected a prosperous year but this would depend on the return to stability of the UK industrial climate.

Although existing holders of Guinness stock were not affected by the new Irish exchange control regulations following Ireland joining the EMS, restrictions had been placed on the purchase of Guinness stock by Irish residents in common with shares of other British registered companies.

The chairman said he would regret it if Irish residents could not purchase Guinness stock as freely as they had in the past and representations had therefore been made to the Central Bank of Ireland.

It was too soon to give a profit forecast for the current year as there were too many uncertainties, the chairman added. In 1977-78, the group reported pre-tax profits up from £39.5m to £44.5m, on turnover of £542.7m (£493.5m).

Noble Grossart up to £1.12m and sees further progress

PROFITS BEFORE tax of Noble Grossart, Edinburgh-based merchant banker, rose from £1.01m to £1.12m in the year to January 31, 1978.

Mr. Angus Grossart, managing director of this unquoted company, says in his annual statement that steady progress was made in all activities during the year. Banking profits exceeded expectations and in a period of generally high liquidity the company began to benefit from higher interest rates in the last two months of the year.

The company's efforts in the energy sector were particularly concentrated in North America where relative values were attractive and the active interest in that area is expected to continue.

Particularly progress was made in investment banking. Although little of this is reflected in the profits for the year, says Mr. Grossart, it is clear that the company will benefit from the prudent use of its increasing resources in this area.

He adds that the company enters its second decade in strong spirits and he is confident that its successful progress will continue.

The dividend for the period under review is 11.1p to £1.12m, a 10% increase on £1.01m (£1.01m). Retained profit stands at £489,578 against £479,083. Total assets amount to £24.31m (£24.8m).

Wm. Ransom improves at six months

From unchanged turnover of £12.2m, taxable profits of William Ransom and Son, manufacturing chemist, rose £28,000 to £288,000 for the half year to September 30, 1978.

The directors say sales in the second half are running slightly ahead of last year, but add that they do not know what effect on current round of industrial disputes will have on the year's results.

For the previous full year, pre-tax profits reached a record £289,578.

Half-yearly tax takes £134,180 (£120,640) leaving stated earnings per 10p share up from 7.44p to 8.27p. The net interim dividend is lifted to 1.297p (1.181p)—the 1977-78 final was 1.974p.

Crowther & Nicholson

In a letter to shareholders, the liquidator of Crowther and Nicholson says he has now realised all the assets of the company, including the remainder of

Warner Estate puts property value at £23m

A directors' valuation of the properties of Warner Estate Holdings having regard to current and potential income and experience of residential property sales, resulted in a £23m estimate at September 30, 1978, compared with the balance sheet figure of £9.55m after depreciation.

In the annual report, the directors say it is still the policy of the group to sell residential properties whenever they become vacant.

The value of such property, subject to rent control, is very much higher when vacant than when it is let, they add.

Reinvestment continues in commercial properties, which now account for 63 per cent of the group's gross rental income, and it is in a strong position to take advantage of further opportunities.

As reported on January 18, pre-tax profits advanced from £78,250 to a peak £1,006,781 for the September 30, 1978 year, on turnover of £5.34m (£4.69m).

J. F. Nash to expand by acquisition

In his annual report, Mr. J. F. Nash, chairman of J. F. Nash Securities, tells shareholders that prospects for the current year are encouraging.

The group will not make acquisitions for their own sake but the chairman hopes there will be at least one major addition to the group this year.

To facilitate possible acquisitions, the directors are recommending an increase in the

Transport strike hits Richards

The effects of the transport strike forced Richards, the synthetic yarn manufacturer, to lay off some 500 workers for two weeks, Mr. A. R. Robertson, chairman, told shareholders at the annual meeting. He added that "our industrial textiles divisions, which produces tarpaulin canvas for road haulage, has been doubly hit and reduced to single shift working. There must also be some doubt about the pattern of consumer spending for the remainder of 1978."

The current year had made a promising start, he said, and the board had been looking for a "figure similar to that of our previous record in 1976, but obviously that must now be out of the question."

Due entirely to the transport strike, he concluded, "our 1978 year's results will probably be lower than at March, 1978."

BENN BROTHERS

The turnover of Benn Brothers rose from £4.13m to £4.77m in the six months to December 31, 1978. In yesterday's report the figures were inadvertently transposed.

reduced profit is largely attributable to the lower return from fixed term loans.

As a group—the first quarterly distribution of National Association of Almshouses Common Investment Fund for the period to November 5, 1978, will be 6p per share (1.06p) payable on February 26, 1979. The first quarterly distribution of the National Association of Almshouses Common Investment Fund (Charitable) income shares for the period to November 5, 1978, will be 2.5p payable on February 26, 1979.

WATSON AND PHILL (distributors of foodstuffs)—Results for year to October 27, 1978, with comments on prospects reported January 25. Fixed assets £2.25m (£2.22m). Net current assets £2.55m (£2.11m). Meeting, Dundee, March 8.

BIRMINGHAM PALLET GROUP (light engineering)—Results for year ended October 31, 1978. Group fixed assets £24,088 (£27,504), net current assets £33,358 (£28,342). Decrease in net liquid funds £2,621 (£14,028). Chairman says level of sales to date has been reasonably good. Meeting, Birmingham, March 1, at noon.

NEW THORNTON TRUST—Capital loan stock valuation at February 6, 1978, net asset value per £1 of capital loan stock 157.85p.

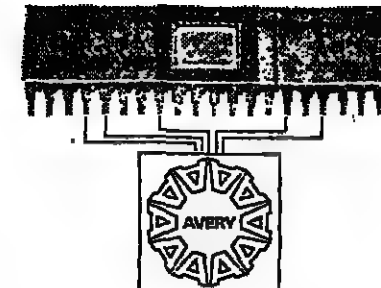
EVANS AND OWEN (fashion boutique operator)—For half year to September 30, 1978, turnover £734,256 (£577,531). Pre-tax profit £78,563 (£20,443). Tax £13,475 (£8,781). Added extraordinary items £12,250 (deduct £18,404). Attributable profit £77,458 (£12,552). Earnings per 25p share 13.5p (4.5p). No dividend. There have been substantial initial start-up costs involved in new ventures. Evans and Owen (Wholesale), which may adversely affect full-year results. However, long-term benefits expected to accrue.

ABRUPTLY SECURITIES TRUST—Net profit 108,774 for six months to January 31, 1978. Interim dividend announced. Board expects dividend for year to July 31, 1979 will total at least 12.5p.

PROFIT FOR YEAR TO DECEMBER 31, 1978, £281,287 (£258,500) after tax of £184,404 (£171,755). Final dividend 1.5p (1.4p) (1.1p). Net asset value 348p (329p) per share.

STEWART AND WRIGHT—Turnover for half year to September 23, 1978, £141,501 (£132,725). Group profit £8,567 (£10,887) after tax of £5,155 (£6,403). Interim dividend 7p (5p) payable March 10.

Some industries are thinking microprocessors. We are using them



There's a lot more to weighing than beams and levers. Look at the Avery 1750 in your local shop. Deep inside the world's leading digital scale, there is a microprocessor carrying out all control and processing functions. Result: higher performance and reliability.

fully automated industrial weighers. Load cells, solid-state physics, digitizers, and microcomputers have made weighing a high-technology business. Big or small, in factory, shop or process plant, our scales can be engineered to feed computers, control handling gear, accurate recorders, command remote displays...

Electronic Weighing Today is Avery Today

AVERY

W & T Avery Ltd, Smeethwick, Warrley, West Midlands, B86 2JF, England. Telephone: 021-558 1112. Telex: 330658. A member of the Avery Limited Group of Companies

CALEDONIAN HOLDINGS LIMITED

Offer by LONDON & MIDLAND INDUSTRIALS LIMITED

Copies of the Offer Documents have now been posted to persons who were allocated shares under the Offer for Sale of ordinary shares of Caledonian Holdings Limited.

If you are a Caledonian shareholder and do not receive a copy of the Offer Documents through the post, you should obtain a copy as soon as possible from any of the addresses below or by completing and posting the coupon:

Morgan Grenfell & Co. Limited
New Issue Department
4 Throgmorton Avenue
London EC2P 2NS
Telephone: 01-588 4545 ext. 2294/5

Morgan Grenfell (Scotland) Limited
35 St. Andrew Square
Edinburgh EH2 2AD
Telephone: 031-556 6982

OR
Laing & Cruickshank
10th Floor, The Stock Exchange
London EC2
Telephone: 01-588 2800 ext. 138

Please send me a copy of the Caledonian Offer Documents

Name _____

Address _____

Tel. No. _____ FTI

Arthur Lee & Sons Ltd.

Producers and Stockists of Bright Bars, Cold Rolled Strip, Wire and Wire Rope in Carbon and Stainless Steels.

RESULTS: Year ended 30th September	1978	1977
Turnover	63,418,000	63,486,000
Group Profit before Taxation	1,888,381	2,856,850
Group Profit after Taxation and Minority Interest	1,148,322	789,839
Earnings per 12p Share	4.68p	3.61p
Dividend per 12p Share	1.54p	1.45p

Group turnover for the year at £63,418,000 was almost identical in value with that of the preceding year, the lower sales tonnage implied and some narrower margins being responsible for most of the drop in profit before taxation from £2,856,850 to £1,888,381. The profit for the year was, however, achieved after a charge of £748,000 was levied for Additional Depreciation (Current Replacement Basis).

Two new subsidiary companies, Lee Steel Strip Ltd. and Lee Steel Wire Ltd. have taken over, as from 1st January, 1978, the operations formerly carried out by the Strip and Wire Division. These companies will have greater autonomy and accountability than heretofore.

Firth Cleveland Ropes Ltd. was acquired with effect from 28th October, 1978, this doubling the capacity for the manufacture of wire ropes within the Group.

Demand for certain products at the beginning of the new financial year was relatively subdued, but the effects of price and cost levels, together with labour disputes, on a national basis, cause some concern.

Copies of the Report and Accounts may be obtained from the Secretary, P.O. Box 54, Sheffield S9 1HU.

Hawkins and Tipson, Limited

INTERNATIONAL ROPEMAKERS

The results for the year ended 31st August	1978	1977
Turnover	19,084	17,647
Pre-tax profits	1,101	1,225
Earnings per share	14.42p	15.74p
Dividends per share (including Tax Credit)	6.65p	6.65p
Issued Capital (6,934,489 shares of 25p each)	1,736	1,736

Our profits are slightly reduced from last year. Several factors have acted to cause this interruption in our growth; I do not normally like making excuses but there are several firm reasons for this hesitancy. We have had two shocking summers and this has had an ultimate effect on the sales from our three areas which are seasonal.

ROPE DIVISION The large rope sector is highly competitive and our dependence on this division has been reduced by expansion elsewhere. Nevertheless we continue to develop the highly technical offshore field where we have maintained our share of the market.

MARLOW ROPES Marlow has been affected by the bad early summer but new plant has been installed which will enable any foreseeable demands to be satisfied and is well placed to resume its advance in sales both at home and abroad.

WIRE DIVISION Because the Wire Division has some consumer companies to help it, and because some of the wire it makes is used in consumer industries, the Division has been able to some extent to withstand the substantial decline in this industry. It has been able to hold its considerable export business although at some small cost to margins owing to currency problems.

DOMESTIC This Division has had an exciting year. Rainbow, while slightly seasonal, has been thoroughly integrated into Hawking. It has proved a top class acquisition although very difficult to handle in the early stages, but the most important fact has been the purchase of the Lister's wood garden seat business from Hawker Siddoley.

J. E. HAWKINS, Chairman

FIDELITY AMERICAN ASSETS N.V.

INCORPORATED UNDER THE LAWS OF NETHERLANDS ANTILLES

The Directors have declared a dividend of 46 cents (U.S.) per share the record date of which is January 31, 1979 payable February 14, 1979.

Holders of bearer shares should present Coupon No. 3 at the Head Office of the Bank of Bermuda, Hamilton, Bermuda or Kredietbank S.A. Luxembourgise at 43 Boulevard Royal, Luxembourg.

Registered shareholders of record January 31, 1979 will have their dividend cheques mailed to their address.

Hamilton, Bermuda C.T. Collis, Secretary
January 25, 1979

American Express International Banking Corporation

London Branch

US \$35,000,000

Negotiable Floating Rate London Dollar Certificates of Deposit

Maturity Date: 9th August, 1983

Notice is hereby given pursuant to the provisions of the above mentioned Certificates of Deposit that the rate of interest (calculated as therein provided) for the next interest period (as therein defined) from 9th February, 1979 to 9th August, 1979 is 11 1/2 per cent per annum.

NATIONAL WESTMINSTER BANK LIMITED
9th February, 1979.

Companies
and Markets

CURRENCIES, MONEY and GOLD

Sterling and
dollar erratic

Trading in yesterday's foreign exchange market appeared to be fairly orderly until the last half-hour, when sterling reacted strongly to a statement by Mr. Denis Healey, Chancellor of the Exchequer, that UK gold reserves, SDRs and other convertible currencies would be revalued on every March 31. From an opening level of \$2.0110, sterling improved to \$2.0150 but came back to \$2.0100 at around 3 pm. In the next 30 minutes it fell to its low for the day of \$1.9960. Mr. Healey's statement it rose sharply to \$2.0075 and closed at \$2.0040-2.0060, a fall of 90 points from Wednesday's close. Conditions towards the close of trading were extremely confused with correspondingly wider spreads.

On Bank of England figures the pound's trade-weighted index fell to 83.4 from 83.5, having stood at 83.6 at noon and 83.5 in the morning. The dollar lost ground initially, although various central banks were quick to lend a hand and the U.S. unit traded fairly steadily until a statement by Mr. Michael Blumenthal, U.S. Treasury Secretary, which underlined the U.S. authorities' determination to maintain orderly conditions in the foreign exchange market. Against the D-mark it fell to DM 1.8380 during the morning before improving to DM 1.8570 and closing at DM 1.8495, compared with Wednesday's close of DM 1.8390. Similarly against the Swiss franc it touched SwFr 1.6550 early on, rose to a peak of SwFr 1.6760 and finished at SwFr 1.6600 against SwFr 1.6556 previously.

The Japanese yen was also easier at ¥163.125 from ¥155.80. On Morgan Guaranty figures at noon in New York, the dollar's trade-weighted average depreciation narrowed to 8.6 per cent from 9.1 per cent. On Bank of England figures, its index improved from 83.4 to 84.0.

NEW YORK—Following the statement by U.S. Treasury Secretary that the U.S. authorities would act to prevent disorderly conditions in the foreign

exchange market, the dollar improved against most currencies, although dealers were loath to say how sustained the recovery might be. Against the D-mark the U.S. unit was quoted at DM 1.8460 compared with DM 1.8350 and was also firmer against the Swiss franc at SwFr 1.6625 from SwFr 1.6445 previously. Sterling eased from \$2.0150 on Wednesday to \$2.0085. FRANKFURT—The dollar was fixed at DM 1.8402 yesterday, compared with Wednesday's level of DM 1.8450, and the Bundesbank intervened by buying around \$5m. The U.S. unit opened at DM 1.8385 and trading remained nervous in the light of the present oil situation and the continued rise in the price of gold. The dollar was quoted at DM 1.8400 soon after the fixing in slightly steadier trading.

MILAN—The dollar performed in much the same way and for the same reasons against the lira yesterday as it did against other major currencies. At the fixing it fell to L532.25 from Wednesday's level of L539.70, and there was little evidence of any appreciable intervention by the Bank of Italy. In fact the fixing only accounted for some \$12m. Against other currencies, the lira showed a weaker tendency and fell to L452.29 from L452.11 against the D-mark, while the Swiss franc improved to L502.05 from L500.25. TOKYO—The dollar continued to lose ground yesterday against the yen in rather hectic trading, and closed at ¥196.70 compared with ¥197.625 on Wednesday. A statement by U.S. Energy Secretary, James Schlesinger, that the present crisis in Iran may have worse effects than the 1973 oil embargo, sent the U.S. unit sharply lower in early trading. At one point it touched ¥194.60 but started to recover soon after demand for import settlements. Techniques manoeuvres by banks during the afternoon pushed it higher still and its best level for the day was ¥196.10. However, confidence in the dollar remained at a generally low level, with the market easily swayed either way on current factors.

EXCHANGE CROSS RATES

Feb. 8	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guild'r	Italian Lira	Canada Dollar	Belgian Franc
Pounds Sterling U.S. Dollar	1 0.499	2.005 2.	5.705 1.949	397.0 168.0	5.510 0.444	5.520 1.856	4.000 1.995	1671. 865.4	1.295 1.395	58.46 59.15
Deutsche mark Japanese Yen 1,000	0.370 5.679	0.841 8.080	9.891 9.891	107.2 1000.	5.297 21.44	0.898 2.563	10.080 4908.	461.0 4908.	0.645 0.531	15.78 147.3
French Franc 10 Swiss Franc	1.175 0.501	3.956 1.116	4.594 1.116	465.5 119.5	10. 2.663	5.501 1.	4.700 1.205	1694. 503.8	2.814 0.781	58.69 17.61
Dutch Guildler Italian Lira 1,000	0.350 0.699	0.501 1.500	0.936 2.317	99.28 237.5	2.126 0.045	0.650 1.987	1. 2.394	417.8 1.425	0.599 1.425	14.81 34.98
Canadian Dollar Belgian Franc 100	0.418 1.711	0.937 5.430	1.947 5.599	165.5 375.5	5.556 22.56	1.587 0.580	1.870 6.843	597.8 2559.	0.599 4.097	54.41 300.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Siemens first-quarter growth slows

BY ADRIAN DICKS IN MUNICH

SIEMENS, the West German electrical group, experienced little overall growth in sales or new orders during the first quarter of this year. The company has evidently been weighed down by the difficulties of its power station and nuclear energy subsidiary, Kraftwerk-Union.

Sales for the first quarter ended December were DM 6.2bn (\$3.86bn), showed no change from the previous year. New orders, at DM 7.1bn were also unchanged, although within this total there was a brisk 8 per cent increase in those booked by the rest of the group other than Kraftwerk-Union. New export orders on the same basis were down 2 per cent.

Group profits of DM 1.44bn during the first quarter showed practically no change, and remained at 2.3 per cent of sales. Investments were down

slightly on the previous year to DM 317m, but there was an increase of 2,000 in the group's employees world-wide to 324,000.

Announcing these results Herr Bernhard Plettner, the Siemens chairman, declined to make specific predictions about full-year sales or profits, although he stressed that apart from Kraftwerk-Union, the group was operating profitably in every area except for data processing.

The chairman underlined Siemens' long-term confidence in this area, however, and pointed out that some DM 250m is being invested up to 1981 in the Kraftwerk-Union, south-east of Munich, where Siemens has also moved its central research laboratories.

The centre is intended to expand Siemens' range of software services as well as offering time-sharing to computer users

and carrying out in-house functions for the group.

The centre is completing the running-in of the first of the Fujitsu 7800 machines whose marketing in Europe was agreed last year with the Japanese manufacturer.

Herr Plettner claimed that Siemens has no big worries about its business with its biggest customer, the West German Bundespost, despite the recent halt to development work on its electronic telephone switching system.

He said the group would have no difficulty in going over to production of digital switching systems, which it was already making for overseas telephone utilities. Meanwhile, the systems already installed would be compatible with whatever the Bundespost might now commission.

For the future, Herr Plettner once again took the opportunity to stress Siemens' confidence in the applications available for integrated circuits in virtually every kind of electrical appliance. This would mean redesigning and rebuilding appliances from scratch, the Siemens chairman added, a task so enormous that he believed it would provide guaranteed employment in the group well into the next century.

Siemens appears to have no immediate plans for further acquisitions overseas. Herr Heribald Naerger, the finance director, conceded that the group has a high level of liquidity, but insisted that this was a normal part of its needs against pension liabilities and business commitments rather than a windfall ready to be invested at whim.

Tokyo seeks cutback in corporate bond plan

TOKYO — Japanese underwriters have persuaded some Japanese corporations planning to issue corporate bonds in February to cut their plans to a total of ¥120.6bn (\$655m) from the original ¥161.1bn, because of a sharp decline in corporate bond prices on the secondary market, the underwriters association said.

In January, only seven corporations, including six electric power companies, issued bonds worth ¥92bn, but the number of February issues increased sharply to 18, including seven electric power companies, in anticipation of a rise in their yield at issue, it said.

Prices of 12-year corporate bonds of double-A grade with a coupon of 6.4 per cent have declined to around 97 per cent on the secondary market, compared with the issue price of 99.75 per cent, under the impact of a fall in the secondary price of 10-year 6.1 per cent national bonds since early this year, the association said.

However, it said it would be inaccurate to describe the present situation as national bonds crowding out corporate bonds, because the national bonds issue plan in February was also cut to ¥100bn from ¥400bn.

The issue terms of corporate bonds, fixed in consultation with monetary authorities will have to be changed, to conform to secondary market conditions, around April, when the Finance Ministry is also expected to alter the issue terms of 10-year national bonds, the association said.

Corporate bond issues during the first 11 months of fiscal 1978 (April 1978 to February 1979) are expected to total ¥124 trillion (million yen), including ¥82bn of electric power bonds, compared with ¥112 trillion in 1977.

ASL placed in receivership after Ansett withdraws support

BY JAMES FORTH IN SYDNEY

THE LARGE Finance Group Associated Securities (ASL), was placed in receivership yesterday after the major shareholder, Ansett Transport Industries, withdrew its support. The trustee for debenture holders, Perpetual Trustee Company, appointed Mr. G. H. Warhurst and Mr. A. H. E. Kewin of Hongkong as receivers.

Rumours that ASL had severe liquidity problems had swept the money markets earlier yesterday. In the afternoon, ASL released a terse statement which said that the unaudited financial results for the December half-year showed a trading loss of A\$2.5m (US\$2.5m) plus an extraordinary foreign exchange loss of A\$1m on overseas loans.

The statement added that the management's assessments of forecasts of trading for the June half-year suggested that there was at present no likelihood of a turnaround in trading results during this period.

ASL directors added that they had received advice from the Ansett Board that it did not propose investing further preference capital in ASL. This was crucial, because ASL recently announced plans to raise A\$10m through a two-for-five non-renounceable issue of convertible preference. This was needed to increase the company's gearing and improve its ability to borrow. Ansett's withdrawal meant that ASL had little prospect of succeeding with the preference issue. The losses would further reduce ASL's borrowing ability under the trust deed.

The appointment of receivers follows the breakdown of a rescue attempt by Australia's largest finance company, Australian Guarantee Corporation.

AGC had been looking at the possibility of buying out Ansett and the public shareholders in ASL, to prevent the backlash against investing in finance company debentures which is now likely to occur. AGC apparently decided that the problems at ASL were much greater than expected. It is suggested that heavy write-offs against ASL property investments and loans are likely, which will result in large losses.

ASL has already written off more than A\$30m against its property assets over the last two years.

Ansett bought the Royal Bank of Scotland's 30 per cent equity in ASL for A\$5m late in 1976 and then lifted its stake to about 48 per cent. Since then, it has pumped in another A\$10m in preference capital.

Ansett's entire investment of close to A\$20m in ASL is now in jeopardy.

Textile house seeks protection

BY RICHARD HANSON IN TOKYO

THE LARGEST spinner of worsted yarn in central Japan, Hayashi Spinning Company, has filed with Nagoya District Court for protection under the corporate rehabilitation law, making it the fifth largest bankrupt case in post-war Japanese corporate history.

The company, which has run operating deficits since 1974 after losing heavily in domestic textile commodity speculation, has liabilities totalling about ¥60bn (\$305m), according to Teikoku Koshinsha, a private credit inquiry agency. This makes it the second largest failure in the textile industry, following Sakamoto Spinning which revealed ¥64bn in debts in 1974. Japan's fourth largest failure.

Tokai Bank, based in Nagoya, has been involved in attempts to reconstruct the company, but operating losses in the year to November amounted to ¥10.6bn, on sales of ¥26.9bn, bringing the accumulated loss to ¥23.1bn. Tokai holds about ¥30bn in Hayashi credits.

The Court yesterday ordered that the assets of the company be protected. Under Japanese procedures, the Court will study the request for rehabilitation, and, if it deems it advisable, will appoint a receiver to oversee reconstruction.

It is too early to determine whether affiliates of Hayashi, 11 in all, will be undermined in their efforts to improve business.

Hayashi, with 1,400 on its payroll, is listed on the Osaka and Nagoya stock exchanges. Trading was suspended yesterday. It has no foreign shareholders.

Sharp profits increase at National Iron

THE SINGAPORE-BASED

National Iron and Steel Mills achieved a sharp rise in group net profits last year to S\$21.97m (US\$10m) from S\$12.25m, with turnover up by 34 per cent to S\$219.8m.

At the pre-tax level, group

income more than doubled to S\$37.68m against S\$17.3m, while parent company net profits moved up from S\$11.98m to S\$21.03m on the back of a 36

per cent increase in turnover to

S\$171m. The company expects to be able to maintain its dividend after the enlargement of the share capital.

Reuter

Monopolies probe for stores link

By Jonathan Carr in Bonn

THE WEST GERMAN Cartel Office faces a hard decision over the surprise co-operation agreement between Herten, the country's fourth largest department store, and Edeka, the big co-operative food organisation.

Under the accord just announced Herten is making over to Edeka all 58 food departments in its stores throughout the country. In return it will receive rent based on turnover which it plans to plough back into other departments particularly the textile and leisure article sectors.

The deal should enable Edeka to increase its market share of about 17 per cent by giving a firm sales base in city centres. To its own turnover of nearly DM 17bn (\$9.25bn), Edeka will be gaining Herten food outlets with sales last year of DM 757m (about 20 per cent of Herten's overall turnover) as well as an additional 4,500-strong labour force.

The Cartel Office must decide within four months whether the accord can go ahead or whether it implies unacceptable concentration of market power. Both Herten and Edeka hope for a positive decision but are prepared to fight the matter to the highest legal instance if necessary.

In favour of the deal, it is noted that Edeka is an association of some 22,000 independent tradesmen co-operating for mutual benefit. The Herten acquisition will enable better use of capacity to be made of Edeka's regional meat and other food departments, helping it to strengthen medium-sized businesses above all.

It is certain that other big West German stores will be watching the Cartel Office decision and, if it goes ahead, the Herten-Edeka deal itself with particular interest.

Over the last few years department store sales growth has not kept pace with that of the retail sector as a whole. Increasingly fierce competition has come from specialist shops and from big supermarkets usually sited with easy parking on city outskirts.

While food business has helped pull in customers to the department stores, profit margins are slim. The need for constant fresh food supplies means that a concern with a country-wide network like Herten has been unable to make use of centralised depots and economies of scale.

The new agreement might, it is felt, be a pointer to future. The specialised food concern gains new impetus and the department store more funds to invest in non-food sectors.

Swiss bourse volume drops

By John Wicks in Zurich

STOCK MARKET volume fell off in Switzerland last year, in part a result of restrictions on purchases by non-residents of Swiss franc securities. On the Zurich bourse, turnover dropped by 11.4 per cent from the 1977 level of SwFr 11.99bn. At a total of SwFr 99.2bn, it was also below the 1976 figure. The total number of bargains shipped to 241,434, the lowest since 1974.

On the Basle Stock Exchange, turnover was down by 7.7 per cent to SwFr 19.8bn. This compared with levels of SwFr 23bn in 1976 and SwFr 21.4bn in 1977.

Austrian savings bank to tap market

BY PAUL LENDVAY IN VIENNA

AUSTRIA'S LARGEST savings bank, Zentralbank für die Gemeindefürsorge, is to raise Sch 750m (\$55m) through the Viennese capital market. The move, which will be the first time that a savings bank has tapped directly the bond market, has been made possible by a new banking law.

The loan will be floated in three tranches of Sch 250m each and each tranche will carry a coupon of 7.1 per cent, speaking about future prospects, the savings bank stressed the scope in the field of investment financing.

BASF to plough back DM1.8bn

BY GUY HAWTHORN IN FRANKFURT

ONE OF West Germany's "big three" chemical concerns BASF yesterday announced that it is to maintain the pace of its capital investment programme as affected the industry for the past two years. This year the group has earmarked DM 1.8bn (\$972.1m) for investment world-wide, marginally up on the DM 1.75bn spent in 1978.

This means that again BASF's capital investment allocation will be well above the level of depreciation. However, according to Professor Matthias Seefelder, the group's chief executive, there are no plans to increase the concern's capital during the current year.

Last year, said Professor Seefelder, group sales rose by only 1.7 per cent to DM 31.5bn. Growth was even slower at the West German parent company, BASF AG, where they went up only 0.6 per cent to just under

DM 9.7bn. This year it is expected sales expansion to be somewhat higher, but a spectacular increase seems highly unlikely.

The demand for the West German chemicals industry's products, coupled with high labour and production overheads, led BASF to announce some time ago that it was to concentrate more heavily on investing overseas. This is a course already being followed by its rivals, Bayer and Hoechst.

Even so, the main thrust of the current year's capital investment programme is still directed towards West Germany. Some 71 per cent of 1978's allocation will be going to projects in the Federal Republic.

About half of the cash to be invested in Germany will go to BASF AG, while the remainder will be divided among its subsidiaries. The overall figure to

be spent in the Federal Republic is little changed from 1978, when about 73 per cent of investment was devoted to West German projects.

The losses in BASF's push overseas are the group's foreign subsidiaries in Europe. Only 12 per cent of capital spending will be in Europe compared with 14 per cent last year. This year 17 per cent of total investment has been allocated for spending outside Europe—a substantial increase on 1978's 14 per cent.

The main targets for the group's overseas investment programme are the U.S. and Brazil. About DM200m is to be spent in the U.S. with new plants and extensions to capacity at others owned by the Wyandotte Corporation, BASF's American subsidiary. The Badische Corporation's fibres operations, however, will not be a major beneficiary.

Conti-Gummi again passes dividend

BY OUR FRANKFURT CORRESPONDENT

SHAREHOLDERS were given no grounds for rejecting by 1978 preliminary report from Continental Gummi. The picture of the West German motor tyre industry continues to be one of unrelieved gloom.

The management has announced that Conti-Gummi, the country's largest tyre maker, is in no position to resume its dividend and 1978 will, therefore, be the seventh year in a row without payout.

Furthermore, the industry's situation is so poor that the Conti-Gummi management are unable to give any concrete news on when a resumption of dividend will be possible.

Indeed, Herr C. H. Hahn, the group's chief executive, ven-

tured the opinion that in the tyre sector things looked as though they were going to get worse before they got better.

Conti-Gummi, which this week heard the news that its rival Phoenix-Gummi is to pull out of mass tyre manufacture all together, has diversified its product range widely. It has concentrated on building up its output of technical rubber products, which are not subject to the same cut throat competition as motor tyres.

Already the technical rubber products account for 43 per cent of the consolidated domestic group's sales. Even so, 97 per cent of turnover is still dependent on motor tyres—a

sector which has increasingly been subjected to competition from imports from low wage-cost countries.

Despite the problems of the tyre sector, group consolidated home sales last year rose 4.7 per cent to DM1.95 bn (\$1.05 bn). Profits, however, have been very weak—the group in October warned that they were unlikely to reach 1977's net of DM25.7 bn—and the group still has losses on its hands carried forward from previous years.

The management's policy is to continue to concentrate on developing both production sectors as far as possible. On the tyre side the company will continue to develop the high performance radial lines.

PUK sales growth limited by weakness of dollar

BY DAVID WHITE IN PARIS

THE DOLLAR'S decline against the French franc cut into last year's sales growth at the metals, chemicals and engineering conglomerate Pechiney Ugine Kuhlmann.

The company announced consolidated 1978 sales of FFr 27.7bn (\$8.5bn), which is 3.3 per cent up on the previous year's FFr 26bn, but it says that stable currencies would have meant a bigger increase of 8.3 per cent.

The slow growth was particularly marked in metals, where Aluminium Pechiney, one of the top world companies in the field, suffered from the declining franc value of dollar-denominated standard prices. Turnover in metals rose 3.2 per cent to FFr 11.8bn.

Chemicals also showed weak growth, with sales expanding by 4.8 per cent to FFr 4.9bn by

contrast, turnover in PUK's light industry sector rose by 16.5 per cent to FFr 5.5bn. The group's highly profitable overseas technology sector, largely aluminium subsidiaries, using French processes, grew 5 per cent to FFr 5.3bn.

Overall, foreign sales accounted for just over half of group turnover. Exports from PUK operations in France made up 27 per cent of the total and sales of foreign subsidiaries, 25 per cent.

Dollfus-Mieg, a major French textile group, provisionally estimates sales for 1978 at FFr 3.824 (\$910m), an increase of 11.7 per cent on the 1977 total of FFr 3.424bn. The increase was mainly due to increased output by the company's weaving activities in the second half as prices had, on average, risen only slightly during the year.

MAN domestic order books shrinking

By Our Financial Staff

INCREASED ORDERS for the first six months of this year are announced by MAN, the West German mechanical engineering and commercial vehicles company that forms the centrepiece of the Gutehoffnungshütte group.

Orders for the six months to December rose by 5.2 per cent on a group basis, but MAN's domestic operations are clearly under some pressure. Orders from abroad rose by 31 per cent in the half year with domestic order intake slipping by 3.3 per cent.

The company began this year with an order book volume of DM 3.9bn, sharply down from DM 4.7bn at the beginning of July, 1977. If the group turnover is about DM 6.7bn (\$3.64m) registered for the whole of last year are to be secured in the long-term, MAN will require monthly orders of DM 420m to DM 450m in the current 12 months. "These levels have not been achieved in the first six months," says the company.

Developments in the various group divisions have been varied during the first half. The level of new orders in the commercial vehicle division is satisfactory, while developments in MAN's mechanical engineering sector hinge on follow-up orders. Moreover, the extent to which German capital investment spurs demand in the domestic consumer goods sector, construction industry and energy sector will sharply influence order books among the mechanical engineering operations.

The company noted that about 30 per cent of MAN's mechanical engineering capacity is dependent on orders from the energy sector which is in an "unsatisfactory state."

Bank of China plans new branch in Luxembourg

HONG KONG—A Chinese

banking official is to leave Peking soon to set up a new branch of the Bank of China in Luxembourg—the first time China's overseas banking arm has expanded into a new country since 1949.

The Bank of China's Luxembourg operations will "help promote economic and trade exchanges" with Luxembourg and with the European Community, according to Hsinhua, the official Chinese news agency. The agency identified the official as Li Yu-min and said he would manage the Luxembourg branch.

Branches in several other countries are also expected. A U.S. branch will be set up once the U.S. and China settle impediments to full trade relations, such as the frozen assets held by both sides.

Japanese officials have already talked with the Chinese about setting up a Bank of China representative office in Tokyo and an office of the Bank of Tokyo in Peking.

Previously, the Bank of China has maintained branches outside China only in Hong Kong, London and Singapore. The bank, based in Peking, also has branches in China's major trading ports.

The move to expand overseas banking relations is in line with China's efforts to modernise its economy, a feat that will require major financing from abroad and a substantial increase in imports and exports, all of which require more banking services.

Last year, 75 foreign banks sent delegations to China, according to Hsinhua. In the course of their talks, "they expressed their willingness to provide China with funds or loans on favourable terms and the Bank of China with assistance in setting up overseas branches," the news agency added.

AP-DJ

Saudis to buy into Alba

BAHRAIN — Saudi Arabia is to acquire a 20 per cent stake in the Bahrain Aluminium (Alba) Company, said Mr. Ghazi Al-Qassab, the Saudi Industry Minister, and his opposite number in Bahrain, Mr. Youssef Shirawi, in a joint statement.

The ministers declined to give details on the Saudi participation, but industry sources said

FOOD PRICE MOVEMENTS

	February 8	Week ago	Month ago
BACON			
Danish A.1 per ton	1,140	1,140	1,140
British A.1 per ton	1,110	1,110	1,110
Irish Special per ton	1,110	1,110	1,110
Ulster A.1 per ton	1,110	1,110	1,110

BUTTER			
NZ per 50 kg	13.40/13.56	—	—
English per cwt	81.65	81.65	81.65
Danish salted per cwt	80.96/83.50	80.96/83.73	80.96/83.73

CHEESE			
NZ per tonne	1,250	1,250	—
English cheddar trade per tonne	—	—	—

EGGS			
Home produced:			
Size 4	4.50/4.75	4.90/5.20	3.10/3.40
Size 2	5.00/5.20	5.50/5.50	3.90/4.20

	February 8	Week ago	Month ago
BEEF			
Scottish killed sides	55.0/60.0	57.0/60.0	—
Ex-KKCF	44.0/46.0	44.0/46.0	46.0/48.0

LAMB			
English	56.0/62.0	52.0/60.0	58.0/63.0
NZ PL/P/M	50.0/63.0	—	—

PORK (all weights)	34.0/45.0	35.0/46.0	35.0/46.0
--------------------	-----------	-----------	-----------

POULTRY			
Broiler chickens	37.0/38.0	37.0/38.0	35.0/38.0

* London Egg Exchange price per 120 eggs. † Delivered.

‡ Unavailable. § For delivery February 10-17.

CLIVE INVESTMENTS LIMITED

1 Royal Exchange Ave., London EC3V 3LU. Tel.: 01-253 1101.

Index Guide as at January 23, 1979 (Base 100 on 1.1.77)

Clive Fixed Interest Capital 129.92

Clive Fixed Interest Income 115.15

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.

45 Cornhill, London, EC3V 3PB. Tel.: 01-623 6314.

Index Guide as at February 8, 1979

Capital Fixed Interest Portfolio 100.01

Income Fixed Interest Portfolio 97.75

This advertisement appears as a matter of record only.



Private Investment Company For Asia (PICA) S.A.

(Incorporated in the Republic of Panama with limited liability)

US\$ 20,000,000 Floating Rate Notes 1986

The following have subscribed or procured subscribers for the Notes:

Baring Brothers & Co., Limited

Algemene Bank Nederland N.V.

Bank of America International Limited

Banque Nationale de Paris

Credit Suisse First Boston Limited

Lazard Frères & Co.

Brasilvest S.A.
Net asset value as of
31st January, 1979
per C\$ Share: C\$431.578
per Depositary Share
(First Series):
U.S.\$12,384.20
per Depositary Share
(Second Series):
U.S.\$12,568.88
per Depositary Share
(Third Series):
U.S.\$10,696.10
per Depositary Share
(Fourth Series):
U.S.\$5,992.45

Creditanstalt is to sell its controlling interest in the Austrian metal producer Lapp Pinze to the West German group Roto. Lapp Pinze had a turnover of Sch 82m (\$12.46m) last year and reported losses of Sch 70m (\$5.2m).

Earlier, Dr. Karl Pale, director-general and chairman of Girozentrale, revealed that the bank's total balance-sheet last year increased by 17 per cent to Sch 13bn (\$8.96bn). However, there had been growing pressure on profit margins.

The loan will be floated in three tranches of Sch 250m each and each tranche will carry a coupon of 7.1 per cent, speaking about future prospects, the savings bank stressed the scope in the field of investment financing.

Companies and Markets

Caterpillar threat to pine forests

Financial Times Reporter
THE FORESTRY Commission is to mount a massive aerial spraying operation over thousands of acres of Scottish pine forests which it says are "seriously threatened" by caterpillars.

Plantations of Lodgepole pine, in five forests in north, south and east Scotland, have been hit by the caterpillars of the Pine Beauty Moth, the Commission said yesterday. The caterpillars kill the trees by feeding on their pine needles.

Last year, the Commission carried out a similar spraying operation to save 12,000 acres of Lodgepole pine in forests in Sutherland and Caithness, and achieved a 97 per cent success rate. The trees now at risk are all in new outcrop areas.

A Commission spokesman said: "The total area of plantations at risk in North Scotland amounts to some 4,500 acres, of which 2,470 acres lie in Torrachilly Forest, Ross-shire, almost 1,500 acres in Shin Forest, Sutherland, and 580 acres in Naver Forest, Sutherland."

"In east Scotland, the outbreak threatens 1,500 acres in Craigellachie Forest, Morayshire, and in the south, Borefoot Forest in Galloway has some 480 acres which are seriously infested."

Sharp rise in cocoa

By Our Commodities Staff
LONDON COCOA futures prices broke out of their recent narrow trading range yesterday afternoon with the May position ending the day \$3.53 higher at \$1,803 a tonne.

Earlier the market had maintained the saw-saw pattern of price movements which has characterised its performance over the past week. Following an initial \$400 permissible limit rise nearby prices subsided to end the morning session about \$20 higher.

But a wave of speculative buying near the close, largely based on chart indications, pushed the May price up to \$1,815 a tonne at one stage.

There was no new fundamental news, but concern over flooding in Brazil's Bahia cocoa region—where some dealers said on Wednesday had been discounted—appeared to have re-emerged as an unsettling factor. Traders said the Ivory Coast was still a keen seller of new crop cocoa.

Eggs cheaper as supply improves

BY RICHARD MOONEY

EGGS WILL be up to 7p a dozen cheaper in the shops next week Goldenlay, Britain's major egg marketing consortium announced yesterday.

The company said prices were returning to "normal" levels following the rise caused by the lorry drivers' strike, which had interrupted supplies of high-protein feed. In some parts of the country production was reduced by as much as 25 per cent.

Next week's cuts will trim 7p a dozen off large eggs—sixes and twos—sixes three and four will be 6p and 5p a dozen respectively and sizes five and six will be each 4p. Size seven, the very small grade used mainly by the catering trade, will be 10p a dozen cheaper.

Even following the price cuts most producers should still be making profits, a Goldenlay spokesman said. After months of losses producers in general broke through the break-even level early in December. Production is still slightly lower than immediately before Christmas and next week's cuts will leave prices at a marginally higher than at that time.

The recent pattern of chick-

placings is seen as indicating a further decline in production which should make for a relatively buoyant market in the coming months. In December the total number of chicks placed in batteries was 25 per cent less than a year earlier and further cuts are expected.

Meanwhile most meat prices were steady but the price of New Zealand lamb has come down this week following the release of substantial stocks which had been obstructed by the hatters' dispute.

About 2,000 tonnes of Danish bacon, half Britain's weekly intake, are still stranded on the quayside at Grimsby docks following a vote by port workers to continue industrial action.

The balance of supplies will come in a normal through Harwich and Newcastle, the importers said, although distribution would probably be disrupted.

During the recent batters' strike Danish bacon curers lost 3,000 tonnes of production because of the blockade at the ports. Slicing and packing factories, closed temporarily during the dispute, have not yet been affected by the Grimsby dockers' action.

Aluminium shortage fears in U.S.

BY DAVID LASCELLES IN NEW YORK

ALUMINIUM COMPANY of America (Alcoa), the largest U.S. aluminium producer, confirmed yesterday that it is "seriously concerned" about the possibility of shortages of aluminium for most ingot products.

A spokesman said this was due to heavy demand, and the company wanted to "step back" to assess the market.

"Demand for the metal has continued to grow, and capacity is at a point where it is causing some difficulties," he said. However, he stressed that ingots represent only 5 per cent of Alcoa's revenue because the company consumes most of its ingot production itself.

The tightness of the market has enabled aluminium producers to push up their ingot prices in recent weeks, from

around 55 cents a pound to 80 cents.

But President Carter's price controls put a limit on increases in the domestic market. For this reason, some producers have been deliberately exporting more than normal to escape domestic controls and profit from high prices abroad.

Speculators have also bought up price-controlled ingots and resold them on the open "free market".

Our Commodities Editor writes: Kaiser Aluminium announced yesterday it is raising its international export price for primary aluminium ingots from 56 to 59 cents a lb. This follows a similar increase in world export prices announced by Alcan of Canada on Monday.

New peaks in silver market

By John Edwards

SILVER PRICES jumped to new peaks yesterday. The London bullions spot quotation was raised by 9.5p to 373.2p a troy ounce at the morning fixing.

Values subsequently eased following the statement by the U.S. Treasury Secretary of possible support for the dollar.

But the market rallied in late trading as the New York market surged to new highs. London free-market platinum prices also rose to record levels, gaining £2.30 to £210.25 a troy ounce.

On the base metal markets, three months copper was traded at £1,000 a tonne again in pre-market dealings, reflecting Asarco's producer price rise in the U.S. to a record 90 cents a pound announced overnight.

However, values subsequently declined, with three months wirebars closing at £27.50 a tonne, down from the previous close, and cash wirebars £5 higher at £96.4.

Depressing influence was the rise in UK interest rates. Meanwhile, Renter reported from Lima that Peruvian miners may start an indefinite strike later this month. Production at the Concha mine in southern Peru is said to be paralysed by a stoppage by 150 workers at the concentrator plant.

Other metals moved erratically. However, Cominco of Canada announced it was raising its U.S. lead from 43 to 44 cents a pound.

Farms hit by cold spell

By Our Commodities Staff

CROPS AND livestock suffered in the cold weather during January. The Ministry of Agriculture said in its monthly report.

Crops for grazing animals like kale, turnips and swedes were either damaged by frost or covered with snow. Sheep and cattle in hill areas have been showing signs of stress because of the long cold spell, and farmers dread heavily on their reserves of feed.

In lowland areas stock were generally able to keep fit. Fieldwork and sowing stopped in most parts. Some growing cereal crops have been damaged and potatoes in store have been spoiled by the cold.

AGRICULTURE WHITE PAPER

Scraps for angry farmers

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THE GOVERNMENT'S White Paper "Farming and the Nation" demonstrates that in spite of all evidence to the contrary Mr. Silkin and his Ministry have not yet woken up to, or have chosen to ignore, the reality of Britain's membership of the European Community.

The White Paper advocates a continuing increase in the production of commodities in which the Community is already in overall surplus. It is a thin, unconvincing document in which the most notable innovation is the setting up of a committee of inquiry into agricultural marketing.

It is as if the Minister asked his aides for scraps to throw to angry farmers, and they have dragged out of the pigeon hole a mass of reports on meat marketing and other palliatives which led to nothing of any real value to the man on the farm.

Special mention is made of the competition from other EEC member states, and in particular Denmark and Holland, without adding that in both these countries production flows through an export bottleneck which can be used effectively to control quality and to some extent prices.

Such organisations which, to give farmers their due have been proposed in Britain many times, have been squashed for two reasons. The first is that supply, not quality, determine prices in a free market. Secondly the monopoly laws are

an effective barrier to such developments.

It is very easy, for instance, for the Danes, through their control of the market, to direct their top-quality bacon to Britain while the remainder is sold domestically. British farmers faced with a similar situation would be able to sell their substandard produce outside the home market.

This is the factor which has effectively demolished any form of universal marketing in Britain except for the operations of the monopoly boards—the Milk Marketing Board in particular. The Board has, with great help from Mr. Silkin, been able to survive and to control both sales of liquid milk and to some extent the meat and poultry markets. But that is not to say that its future is for ever secure against the political and commercial pressure of the daily industries in Europe.

In fact the whole of the European milk scene is one of the most complex and intricate, with the efficient farmers of every country, except Italy perhaps contributing to the unending flow of surplus milk. The authors of the White Paper, like the Bourbons, cannot appreciate that times and circumstances change and that most Community farmers are just as efficient in milk production as the British.

In the face of this it does seem to be extraordinary that the White Paper postulates an increase of 16 per cent in UK milk output by 1985, if any

attention is paid to the present surplus problems in the Community and the fact that except for Italy all member countries look like recording similar increases, it is sensible to expect that there will be scope for such an increase in production?

The increase in milk production is expected to come from better yields per cow. The only way in which this could be countered is if farmers could be induced to use more grass as against feed compounds as they do in Ireland. Any selective devaluation of the Green Pound, of which cautious mention is made, could encourage this change.

Green Pound devaluation would certainly raise farm prices, particularly for cereals and milk, but it would make life more difficult for poultry and pig farmers who do not receive direct price guarantees. Cereals form about 50 per cent of all livestock rations in Britain and any increase in their prices would aggravate the economic problems of the pig and poultry industry.

The White Paper draws attention to the fact that pig production is still running at a depressed level. In point of fact the industry is tottering on the brink of another slump. It is true that the unfairness of the bacon monetary compensation amounts is hurting the UK bacon trade by subsidising Dutch and Danish imports. But while mentioning this in passing the White Paper promises no real alleviation.

In that connection the fresh pork market in this country is, at present protected by disease restrictions which effectively prevent the importation of European supplies. A very serious situation would arise for British pig farmers should these restrictions be removed as European interests are pressing for Danish and Dutch supplies to be allowed access to British markets with the assistance of MCA payments.

Another matter not to the liking of many farming interests is the acknowledgement in the White Paper that in certain areas such as Exmouth the claims of amenity override those of food production.

There is mention of import saving, that NFU watchdog which sustains the hopes of many farmers—but in no place does the White Paper demonstrate a single positive step in which the Community has helped. Import saving means the exclusion of imports either by tariff barriers or competition but experience not only in food has shown that our community partners are ruthless in using not only MCA but other means to gain the market.

In essence the document is a catalogue of good intentions and platitudes which underlines the fact that for all his huffing and puffing, to say nothing of his values, neither Mr. Silkin nor his successors can do anything to alter the broad realities of the Common Agricultural Policy.

World wheat pact talks grind to a halt

BY BRIJ KHANDIA IN GENEVA

A LAST-MINUTE attempt to save the wheat conference from failure has run into trouble, which could mean that talks aimed at replacing the International Wheat Arrangement with a new-style accord might be frozen for at least one year.

The situation will become clear when delegates meet to reply to a rumour spread yesterday by Mr. Arthur Dunkel, the conference chairman.

The aim of the summiting-up was to bring home to delegates the full gravity of the situation and make an appeal for compromise. The chairman will decide today whether to ask for an extension of the conference in the light of the intensive informal talks which continued last night.

Conference sources said the negotiations for the new agreement, which would have included a reserve stock arrangement with an agreed price range to stabilise the world wheat market, would be shelved in favour of renewal of the existing arrangement concluded in 1971.

A senior Common Market official said the Community would not raise objections if the consensus was to renew the 1971 accord but at the same time leaving the door open for further negotiations to arrive at the new-style arrangement.

The chairman told a closed meeting that total contributions for the proposed reserve stocks under the new accord stood at only 18m to 19m tonnes, com-

pared with an American demand for at least 30m tonnes.

Mr. Dunkel made clear that he did not really expect that the huge gap between the contributions offered and the total target set by the U.S. could be bridged.

On the price negotiations, he reported failure to find the basis on which a compromise could be negotiated. Although there was apparent agreement between the U.S. and the Common Market on the lower price points at which wheat would be purchased for accumulation into reserve stocks to ease oversupply, it appeared developing nations had raised objections.

There was no basis for compromise concerning the upper price point at which wheat

would be sold from reserve stocks.

A senior U.S. official denied EEC allegations that his country was isolated within the conference. A large cross-section of developing countries supported it in its stand for high reserve stocks, compared with the Community which limited total stocks to 15m tonnes.

However, he appeared pessimistic about the chances for a new wheat accord in the near future. He said the likely outcome of the current session of negotiations was adjournment which would leave the way open for further talks.

The Community's suggestions would not be enough to stabilise the world wheat market and iron out production fluctuations.

BRITISH COMMODITY MARKETS

BASE METALS

COPPER—Fluctuated on the London Metal Exchange as recent price movements continued. Forward metal was early bid up to £1,000 in a thin market, but selling emerged over £200 and the price never recovered. Despite the early recovery, the price of copper continued to decline. There was two-way trading in the morning, second time. At one stage there was a decline as far down as \$271 but much of the trading took place in the mid-£200s. The close on the LME was \$264.5 after a somewhat day's trading. Turnover: 32,900 tonnes.

	Official	Unofficial	±
Wholesale	977.5-985.5	985.5-995.5	+5
3 months	985.5-995.5	995.5-1005.5	+10
6 months	995.5-1005.5	1005.5-1015.5	+10
9 months	1005.5-1015.5	1015.5-1025.5	+10
12 months	1015.5-1025.5	1025.5-1035.5	+10
U.S. \$/lb.	100.00	100.00	0

Amalgamated Trading reported that in the morning cash wirebars traded at \$778.75, three months \$787.50, six months \$796.25, nine months \$805.00, 12 months \$813.75. Cathodes, cash \$784, three months \$793, six months \$802, nine months \$811, 12 months \$820.

I.G. Index Limited 01-351 3466. Three month Aluminium 713.3-719.7

1. Tax-free trading on commodity futures.
2. The commodity futures market for the smaller investor.

GOLD SILVER PLATINUM

Buyers-Processors-Refiners
Basic Metal Co. Ltd
Vineland Walk, London EC1
01-278 6311 Telex: 27159

CLUBS

EYE, 189, Regent Street, 734 0557. A. is Carle or A.M. in West. Three Spectacular First Shows at 12.45, 2.45 and 4.45 and music of Johnny Hawksworth & Friends.

GARGOYLE, 69, Dean Street, London, W.1. NEW STAIRCASE FLOORSHOW "AS YOU LIKE IT" 11.30-1.30 am. Shows at Midland and 1 am. Mon-Fri. Closed Saturdays. 01-437 6455 35.PIEM2.LYETAY01 ETA NN N N

Conference? Seminar? Company Meeting? Reception? Film Preview? Advertising Presentation?

There's no need to hunt around the West End for a suitable venue or viewing theatre. The FT Cinema, here in the City, offers seating in comfort for 50+ people. Full 16mm film projection facilities. National Panasonic 1/2" colour video tape and Philips 1501M video cassette viewing. Electrosonic 3601 slide presentation system. And luxurious private dining rooms with extensive catering facilities.

FINANCIAL TIMES CINEMA

All enquiries to: E.J. Dorrer, Cinema Manager, The Financial Times, Bracken House, 10 Cannon Street, London EC4A 3DF. Tel: 01-248 8000 (ext. 670).

COCOA

Cocoa futures were steady throughout the day with strong Commission House buying causing prices to gain in the night's session, reported GIL and Duffies.

	Official	Unofficial	±
March	1740.0-1745.0	1745.0-1750.0	+5
June	1750.0-1755.0	1755.0-1760.0	+5
September	1760.0-1765.0	1765.0-1770.0	+5
December	1770.0-1775.0	1775.0-1780.0	+5
U.S. \$/lb.	100.00	100.00	0

March: 1740.0-1745.0, 1745.0-1750.0, 1750.0-1755.0, 1755.0-1760.0, 1760.0-1765.0, 1765.0-1770.0, 1770.0-1775.0, 1775.0-1780.0, 1780.0-1785.0, 1785.0-1790.0, 1790.0-1795.0, 1795.0-1800.0, 1800.0-1805.0, 1805.0-1810.0, 1810.0-1815.0, 1815.0-1820.0, 1820.0-1825.0, 1825.0-1830.0, 1830.0-1835.0, 1835.0-1840.0, 1840.0-1845.0, 1845.0-1850.0, 1850.0-1855.0, 1855.0-1860.0, 1860.0-1865.0, 1865.0-1870.0, 1870.0-1875.0, 1875.0-1880.0, 1880.0-1885.0, 1885.0-1890.0, 1890.0-1895.0, 1895.0-1900.0, 1900.0-1905.0, 1905.0-1910.0, 1910.0-1915.0, 1915.0-1920.0, 1920.0-1925.0, 1925.0-1930.0, 1930.0-1935.0, 1935.0-1940.0, 1940.0-1945.0, 1945.0-1950.0, 1950.0-1955.0, 1955.0-1960.0, 1960.0-1965.0, 1965.0-1970.0, 1970.0-1975.0, 1975.0-1980.0, 1980.0-1985.0, 1985.0-1990.0, 1990.0-1995.0, 1995.0-2000.0, 2000.0-2005.0, 2005.0-2010.0, 2010.0-2015.0, 2015.0-2020.0, 2020.0-2025.0, 2025.0-2030.0, 2030.0-2035.0, 2035.0-2040.0, 2040.0-2045.0, 2045.0-2050.0, 2050.0-2055.0, 2055.0-2060.0, 2060.0-2065.0, 2065.0-2070.0, 2070.0-2075.0, 2075.0-2080.0, 2080.0-2085.0, 2085.0-2090.0, 2090.0-2095.0, 2095.0-2100.0, 2100.0-2105.0, 2105.0-2110.0, 2110.0-2115.0, 2115.0-2120.0, 2120.0-2125.0, 2125.0-2130.0, 2130.0-2135.0, 2135.0-2140.0, 2140.0-2145.0, 2145.0-2150.0, 2150.0-2155.0, 2155.0-2160.0, 2160.0-2165.0, 2165.0-2170.0, 2170.0-2175.0, 2175.0-2180.0, 2180.0-2185.0, 2185.0-2190.0, 2190.0-2195.0, 2195.0-2200.0, 2200.0-2205.0, 2205.0-2210.0, 2210.0-2215.0, 2215.0-2220.0, 2220.0-2225.0, 2225.0-2230.0, 2230.0-2235.0, 2235.0-2240.0, 2240.0-2245.0, 2245.0-2250.0, 2250.0-2255.0, 2255.0-2260.0, 2260.0-2265.0, 2265.0-2270.0, 2270.0-2275.0, 2275.0-2280.0, 2280.0-2285.0, 2285.0-2290.0, 2290.0-2295.0, 2295.0-2300.0, 2300.0-2305.0, 2305.0-2310.0, 2310.0-2315.0, 2315.0-2320.0, 2320.0-2325.0, 2325.0-2330.0, 2330.0-2335.0, 2335.0-2340.0, 2340.0-2345.0, 2345.0-2350.0, 2350.0-2355.0, 2355.0-2360.0, 2360.0-2365.0, 2365.0-2370.0, 2370.0-2375.0, 2375.0-2380.0, 2380.0-2385.0, 2385.0-2390.0, 2390.0-2395.0, 2395.0-2400.0, 2400.0-2405.0, 2405.0-2410.0, 2410.0-2415.0, 2415.0-2420.0, 2420.0-2425.0, 2425.0-2430.0, 2430.0-2435.0, 2435.0-2440.0, 2440.0-2445.0, 2445.0-2450.0, 2450.0-2455.0, 2455.0-2460.0, 2460.0-2465.0, 2465.0-2470.0, 2470.0-2475.0, 2475.0-2480.0, 2480.0-2485.0, 2485.0-2490.0, 2490.0-2495.0, 2495.0-2500.0, 2500.0-2505.0, 2505.0-2510.0, 2510.0-2515.0, 2515.0-2520.0, 2520.0-2525.0, 2525.0-2530.0, 2530.0-2535.0, 2535.0-2540.0, 2540.0-2545.0, 2545.0-2550.0, 2550.0-2555.0, 2555.0-2560.0, 2560.0-2565.0, 2565.0-2570.0, 2570.0-2575.0, 2575.0-2580.0, 2580.0-2585.0, 2585.0-2590.0, 2590.0-2595.0, 2595.0-2600.0, 2600.0-2605.0, 2605.0-2610.0, 2610.0-2615.0, 2615.0-2620.0, 2620.0-2625.0, 2625.0-2630.0, 2630.0-2635.0, 2635.0-2640.0, 2640.0-2645.0, 2645.0-2650.0, 2650.0-2655.0, 2655.0-2660.0, 2660.0-2665.0, 2665.0-2670.0, 2670.0-2675.0, 2675.0-2680.0, 2680.0-2685.0, 2685.0-2690.0, 2690.0-2695.0, 2695.0-2700.0, 2700.0-2705.0, 2705.0-2710.0, 2710.0-2715.0, 2715.0-2720.0, 2720.0-2725.0, 2725.0-2730.0, 2730.0-2735.0, 2735.0-2740.0, 2740.0-2745.0, 2745.0-2750.0, 2750.0-2755.0, 2755.0-2760.0, 2760.0-2765.0, 2765.0-2770.0, 2770.0-2775.0, 2775.0-2780.0, 2780.0-2785.0, 2785.0-2790.0, 2790.0-2795.0, 2795.0-2800.0, 2800.0-2805.0, 2805.0-2810.0, 2810.0-2815.0, 2815.0-2820.0, 2820.0-2825.0, 2825.0-2830.0, 2830.0-2835.0, 2835.0-2840.0, 2840.0-2845.0, 2845.0-2850.0, 2850.0-2855.0, 2855.0-2860.0, 2860.0-2865.0, 2865.0-2870.0, 2870.0-2875.0, 2875.0-2880.0, 2880.0-2885.0, 2885.0-2890.0, 2890.0-2895.0, 2895.0-2900.0, 2900.0-2905.0, 2905.0-2910.0, 2910.0-2915.0, 2915.0-2920.0, 2920.0-2925.0, 2925.0-2930.0, 2930.0-2935.0, 2935.0-2940.0, 2940.0-2945.0, 2945.0-2950.0, 2950.0-2955.0, 2955.0-2960.0, 2960.0-2965.0, 2965.0-2970.0, 2970.0-2975.0, 2975.0-2980.0, 2980.0-2985.0, 2985.0-2990.0, 2990.0-2995.0, 2995.0-3000.0, 3000.0-3005.0, 3005.0-3010.0, 3010.0-3015.0, 3015.0-3020.0, 3020.0-3025.0, 3025.0-3030.0, 3030.0-3035.0, 3035.0-3040.0, 3040.0-3045.0, 3045.0-3050.0, 3050.0-3055.0, 3055.0-3060.0, 3060.0-3065.0, 3065.0-3070.0, 3070.0-3075.0, 3075.0-3080.0, 3080.0-3085.0, 3085.0-3090.0, 3090.0-3095.0, 3095.0-3100.0, 3100.0-3105.0, 3105.0-

If business is a trifle slow, here's how to speed it up

If you have a small to medium-sized company ready to take the next step up the ladder, we can help.

The help is called a Datasaab D15 business computer. As well as making child's play of your general ledger and accounting work, it will also adapt to the special problems of your industry.

As a stock control device D15 is unrivalled. For as well as working on a real-time basis, we have eliminated product coding and so turned the order entry process into a magically simple affair.

It's compact, too, with no special environment needed — up to 15 workstations can be connected to the mini-computer.

And, because of our policy of helping until

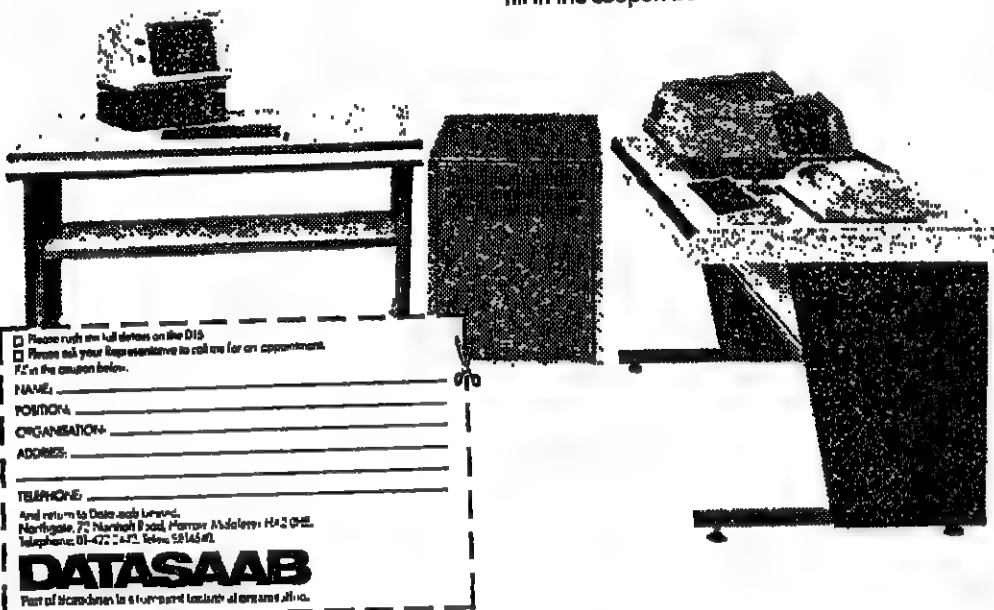
everything is working well, you'll find dealing with us is quite different from the usual sell-it-and-leave-it attitude of many other computer companies.

We are now owned by the Saab-Scania Group and the Swedish State, so you've the assurance of dealing with a really solid company.

And since much of the reputation we have built over the past few years has been based on our systems support and applications knowledge, we are finding that Datasaab customers stay Datasaab customers.

Something few other companies can claim, we suspect.

To find out how a Swedish-made Datasaab D15 could speed up your business, all you need do is fill in the coupon below.



☐ Please reply on full details on the D15
☐ Please ask your representative to call me for an appointment
☐ Fill in the coupon below.

NAME _____
 POSITION _____
 ORGANISATION _____
 ADDRESS _____
 TELEPHONE _____

And return to Datasaab Limited,
 Haverhill, 20 Haverhill Road, Haverhill, MA 01830.
 Telephone: 01-422-2472. Telex: 531454.

DATASAAB

Part of Scandinavia's most advanced technology at your service.

Motor component manufacturers in need of a home market

By ARTHUR SMITH, Midlands Correspondent

THE MOUNTING crisis at BL Cars with the possibility of yet another review of investment programmes must cause alarm among components suppliers. The continued erosion of the vehicle assembly industry in the UK has serious implications for the components sector. Yet another example of how companies are reducing dependence upon the UK and seeking growth overseas is provided by this week's announcement from Guest Keen and Nettlefold of the proposed takeover of a U.S. automotive parts distributor.

The disturbing trends are underlined by the latest statistics from the Society of Motor Manufacturers and Traders which show that last year the industry's trade surplus with the rest of the world was almost halved to £776m—something described by Mr. John Beswick, the SMMT director, as "a tragic for the country." An influx of foreign cars, commercial vehicles and components pushed up imports by 27 per cent to £3,050m, while British companies increased overseas sales by only 3 per cent to £3,860m.

The motor industry places much of the blame for the reverse upon unofficial strikes and disputes which according to Sir Barrie Heath, chairman of Guest Keen and Nettlefold, cost around £15m in lost production during the first 11 months of last year. Indeed, in a year which saw the British car market expand by more than 20 per cent to the near record level of 1.85m, domestic output fell 7 per cent to around 1.22m. The extent of the decline can be appreciated from the fact that output was 1.8m vehicles a mere seven years ago.

A similarly depressing picture emerges from the commercial vehicles sector where output last year fell by 4 per cent to 393,000 in the face of a growth of nearly 14 per cent in the UK market. The outlook for the current year is hardly encouraging: UK production is expected to be barely changed at 400,000 trucks and 1.35m cars.

For the components sector, which for the last decade has been able to seek some com-

pensation by turning to the lucrative replacement market, there are other ominous trends. Imported cars, including those brought in by Ford, Vauxhall and Chrysler, now account for nearly half UK sales. At that level of penetration, by 1985 almost every other car on the road in the UK will be foreign and dependent to a large extent upon spares supplied from abroad.

More pessimistic forecasts circulating within Whitehall suggest that import penetration could deepen more quickly to 61 per cent of new UK registrations by 1981.

A halt to the decline of the UK car and truck assembly industry is essential, according to Mr. John Thompson, deputy managing director of Smiths Industries and chairman of the accessory and components section of the SMMT. Much of the components industry was currently operating with between 20 and 30 per cent spare capacity. "We need a strong home base from which to launch an export assault."

No growth

The outlook for 1979 is summed up by Mr. John Given, the director responsible for motor components at Wilmot Breeden (Holdings): "The UK market does not show any signs of growth. There can be no argument about that. All we can do is seek to improve our market share and productivity." Wilmot Breeden in a rationalisation programme over the past five years has cut employment in the Midlands by nearly half to 2,250. By contrast, CIB, a French subsidiary of Wilmot Breeden, has expanded output.

The experience of Birmid Quiccast whose foundries supply the raw material for much of the components industry's products bears out the sad tale. Around 1,300 jobs have been lost over the past two years as capacity has been withdrawn from foundries serving the automotive sector. Mr. Terry Davies, managing director of the foundries operation, says that spare capacity across the

MOTOR PRODUCTS: BRITISH TRADE PERFORMANCE

	1977	1978	Change %
IMPORTS (£m)			
All motor products*	2,425	3,088	+27
Including:			
Cars	1,324	1,765	+33
Commercial vehicles	210	261	+24
Parts and accessories	723	870	+20
EXPORTS (£m)			
All motor products*	3,756	3,864	+3
Including:			
Cars	752	924	+23
Commercial vehicles	64	554	+14
Parts and accessories	1,468	1,740	+8
BALANCE OF TRADE (£m)	+1,331	+776	-42

* Including tractors, trailers, dumpers, etc.

Source: SMMT

Industry varies between 20 and 40 per cent and that further rationalisation is inevitable.

Mr. David Owen, managing director of Rubery Owen, whose motor components division at Darlaston in the West Midlands has reduced the labour force by around 20 per cent in little more than 18 months, argues that not enough is being done to maintain the UK's position as a vehicle assembler. "We are not taking the five to ten year view. I accept that productivity must be improved, but the investment should be taking place now."

The obvious risk is that as the production capacity for finished vehicles shifts overseas the jobs of the dependent component suppliers will also move. The run down will be gradual: UK components companies have adequate capacity, and whether or not it is efficient, much of it was laid down years ago at historic cost. But companies seeking new investment and the production volumes to justify such spending will tend to look not to the near stagnant British market but to Europe and the U.S.

Such trends are accelerated by the growth opportunities presented by the re-equipment now underway in the U.S. as the American corporations seek to manufacture smaller, less fuel-hungry cars. The move towards European size vehicles helps the Continental component suppliers who have the technology and expertise to meet requirements. Guest Keen and Nettlefold is establishing a U.S. operation to manufacture its universal joint products; Lucas to produce electronic injection equipment; and Automotive Products to supply clutches.

Overseas investment need not necessarily lead to a loss of jobs in Britain. There is still scope for direct exports and Mr. Charles Davidson, commercial director of Lucas, points out that a new facility overseas can open up extra markets and bring

additional orders to British factories.

But in the case of the U.S., one of the markets expected to show most expansion over the next decade, there are obvious advantages from manufacturing locally rather than supplying from a distance of nearly 4,000 miles. Mr. Leonard Potter, sales director of Automotive Products, argues: "For some years the Americans will have to buy overseas because the components are not available in the U.S. but I do not think it will be very long before they have acquired the technology and the local capacity."

Once established in a foreign country a British company will tend to employ local staff, become closely attuned to the needs of the assembler, and be able to offer the necessary flexibility. Such identification with the host country is important.

The complaint most frequently heard by British components companies when seeking orders overseas is against what foreigners term "the British disease"—the belief that industrial disruption will render supplies unreliable. Indeed, the British motor show, an important sales platform for the domestic industry, saw Ford production in Britain halted by strike action. A national reputation for bad labour relations, justified or not, can be expensive for component companies which may therefore be required to finance higher buffer stocks than their competitors as a security against disruption of supply.

Mr. John Collyear, managing director of Associated Engineering, says: "Guarantee of supplies is all important to the assembler. It is no use being 20 per cent cheaper if the product does not turn up on time."

An additional facility that companies with international operations can offer to customers is the provision of tooling in more than one country. The trend towards dual sourcing of components and local manufacture is being forced upon com-

panies by events, according to Mr. Potter of AP. "We have enjoyed a marvellous industrial relations record without a serious strike in 10 years. But in the present circumstances of a road haulage and rail strike any foreign purchaser will look upon Britain with great suspicion."

Higher stocks and the shorter production runs implicit in dual sourcing are not without cost to profitability, another factor calculated to inhibit new investment and competitiveness. The report expected from the Price Commission into profit margins in the replacement market also poses a potentially harmful threat to the confidence of the sector.

It is the smaller companies in Britain's diverse components industry which are at greatest risk in any rundown of domestic vehicle assembly. A study undertaken by the Department of Industry in the West Midlands suggested that two-thirds of the suppliers had no overseas sales at all and very few were optimistic about their ability to export in the future. Efforts to diversify away from the motor industry had met with little success. A trend was also identified of the larger firms establishing manufacturing overseas at the expense of direct exports.

The components industry liaison group, an ad hoc body formed to exchange views with the Department of Industry, made representations at the time of the announcement of the Peugeot takeover of Chrysler UK about the importance of exports and "design parentage." Attention was drawn to the fact that components are not designed and produced in isolation from vehicle manufacture and that it is essential for UK companies to be involved in new model developments, involving "parentage" by making a contribution to research and taking a share in ownership of tooling and facilities. That role becomes more important with model rationalisation and the trend towards "the world car" with basically standard components but sourced from a number of countries.

The strengths to which Britain can point are its advanced technology, the experience and skills of its workforce and the relatively low wage costs. Against this, Germany and France can claim workers with similar application and possibly higher motivation; total wage bills are less important than unit labour cost; and technology can be exported either by manufacture under licence or by establishing subsidiaries overseas. Against such a background it is understandable that the latest statistics from the SMMT and the trends they reveal have been greeted with some disquiet.

A chance to explore the best source of news from the North Sea



In a little more than seven years the North Sea oil industry has grown enormously, both in offshore exploration and production, and in ancillary onshore developments.

It is an industry that lives with fast-moving expansion, politics and projects which stretch modern technology to its limits. Decisions involving millions of pounds arise almost every day and call for constant access to a wide range of up-to-date, accurate information.

This is what the North Sea Letter & European Offshore News (NSL) provides. Produced by the Financial Times Limited, NSL is an exclusive weekly review of oil and gas

activities on all sectors of North-West Europe's continental shelf. Every week NSL gathers all the relevant information, interprets it, sets it in perspective, and provides a continuous well-referenced record.

This is compressed into a concise dozen or more pages that are essential reading for anyone involved in this dynamic industry. All for around £3 a week. So why not try the four-month test. Complete and return the coupon below and begin a four-month subscription, now.

Exploring for accurate information is rather like exploring for oil: painstaking, expensive work. This time, we think you'll find you've struck it rich.

To: Subscriptions Dept (NSL),
Financial Times Limited,
Bracken House, 10 Cannon Street,
London EC4A 3DF.

Please enrol me for a four-month trial subscription to the weekly North Sea Letter at £50 in the UK (£62 overseas including airmail postage). The overseas rate is payable at current exchange rates in any currency freely convertible into sterling.

☐ Cheque enclosed (Cheque payable to Financial Times Limited (NSL))
☐ Please invoice me.

*BLOCK CAPITALS

Name _____ Position _____

Organisation _____

Nature of Business _____

Address _____

Telephone _____

Date _____

Signature _____

Registered in London, No. 237590

Communication was once a problem

JLW is constantly in touch through their network of world-wide offices providing comprehensive International Real Estate advice.

28 offices in 13 countries
A World of Experience

JONES LANG WOOTTON
Chartered Surveyors
International Real Estate Consultants

FINANCIAL TIMES SURVEY

Friday February 9 1979

Sullom Voe

By 1981 the flow of crude oil through the recently commissioned Sullom Voe terminal will be sufficient to meet two thirds of Britain's oil consumption. Meanwhile, the project's 31 partners, with their differing requirements, have had to tread a careful path to maintain the Shetlanders' goodwill.

Success in spite of the odds

By Ray Perman

Scottish Correspondent

DESPITE THE sensational headlines, Sullom Voe frequently has made, relatively few people in Britain have realised that the UK's largest private building project is being undertaken off the map.

The oil terminal is remote even in Shetland terms; it is an hour's drive from Lerwick, the main town, even on the fast new road provided at the oil industry's expense. But when looked at on most maps of the British Isles, its true position can barely be guessed at. Shetland is shown as a box just off the mainland coast of Scotland when its real location is 100 miles north-east of John O'Groats—as close to Bergen as it is to Aberdeen and with more similarity in climate and geography to Scandinavia than with the rest of Europe.

Yet Sullom Voe is already important to the UK and as its operations expand will become vital to the nation's energy needs, handling by 1981 sufficient crude oil from the offshore fields of the Shetland Basin to meet two-thirds of our oil consumption.

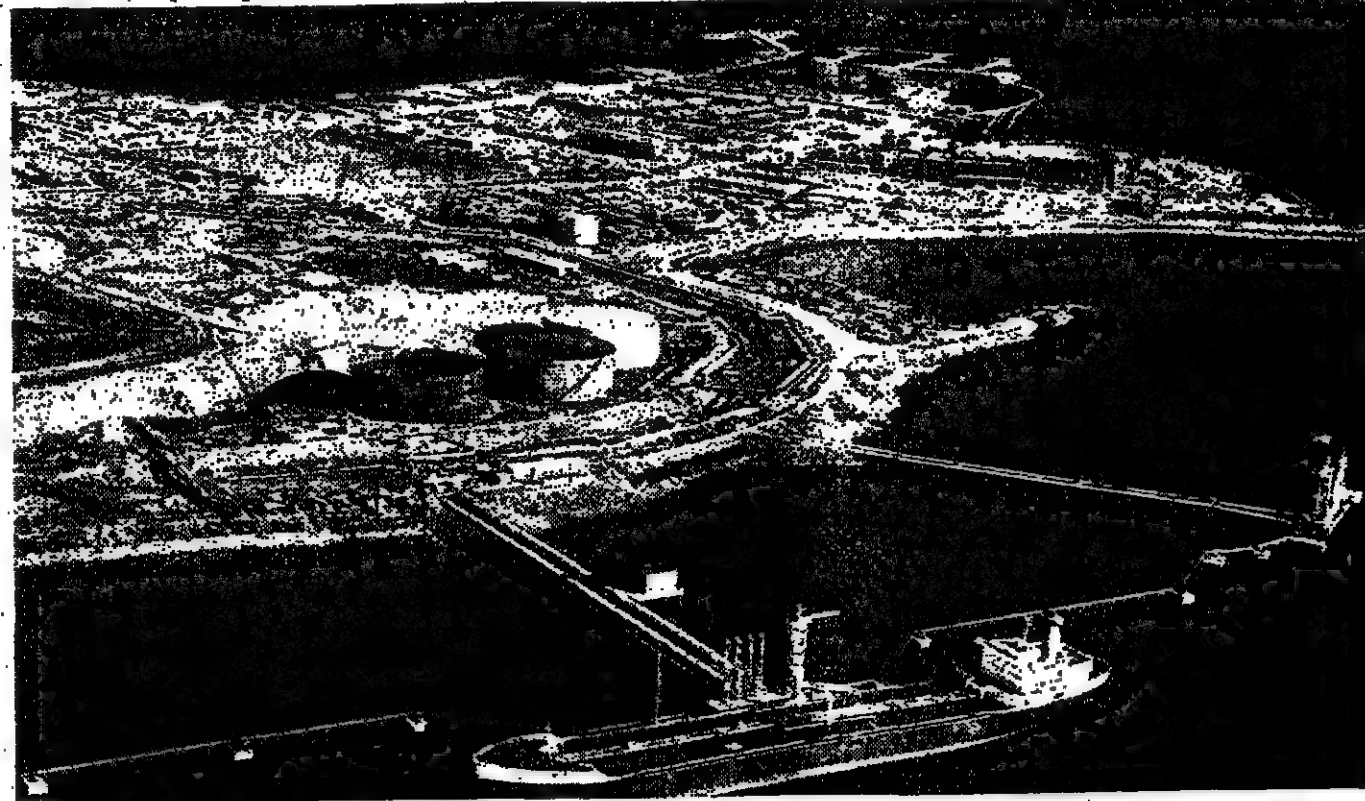
The size of the project has

grown steadily since it was first mooted in 1973, when Shell made a planning application to the then Zetland County Council to build a 220m tanker terminal to trans-ship crude from the Brent Field. The council's insistence that oil companies interested in building bases on Shetland should pool their resources and build one shared installation, and the periodic rethinking by the oil industry itself of what its requirements were likely to be, have resulted in one of the biggest terminals in Europe occupying a key place in the UK oil system.

As presently planned — and that may change when the 31 oil companies involved in the project meet in May — Sullom Voe will cost £215m and be able to handle 1.4m barrels of oil a day. It is already receiving crude through the two pipelines laid into the terminal from oil fields to the east. The Ninian pipeline system brings in oil from the Ninian and Heather Fields. The Brent pipeline system eventually will bring to the terminal oil from Brent itself, and also from the Euton, Cormorant, Dunlin, Thistle and Merichison Fields. With Magnus and North West Euton still to be developed, the list could ultimately be longer.

To deal with this vast quantity of raw fuel, Sullom Voe will have 15 storage tanks (four are already complete, with two more well advanced), equipment to remove water from the crude oil and to take off any vapour which could make it dangerous to load into tankers, plant to liquify, store and load associated petroleum gases and its own power station — large enough to supply the needs of many, reasonably-sized, towns.

The oil, and eventually liquid petroleum gas (LPG), will be



The terminal's first tanker at a berth during harbour trials

loaded into tankers at four jetties, which are owned and run by the Shetland Islands Council, successor since 1975 to the Zetland Council. About 500 tankers are expected to visit the terminal this year, rising to 850 in 1980. In a project of these dimensions it is hardly surprising that the headaches have been king-sized as well. Everyone hopes that a few years of successful operation will dim the frustrations and setbacks.

but so far they show no sign of diminishing.

After numerous delays, the first phase of the terminal neared completion last spring just as the Ninian Field was due to come on stream. But hopes of an early start foundered off shore, when hold-ups on the Ninian southern platform put the first oil back by six months. Then in November as the second pipeline, linking the terminal with the Brent system,

was given its final pressure testing, the piping ruptured. And, more recently, just three weeks before the official opening ceremony by Mr. Robert Bruce, Lord Lieutenant of Shetland, a tanker was damaged as it docked at a jetty. Signs of the 1,160 tonnes of heavy fuel oil that polluted miles of coastline and killed hundreds of birds and animals were still around at the opening ceremony.

Yet the terminal is now

operating. First oil from the Dunlin field arrived through the repaired Brent line on November 25, and from Heather through the Ninian line on December 3. Notwithstanding all the disasters and the things which could have been done better, this must count as a huge achievement and one that has been made in the face of considerable odds.

The sheer remoteness of the terminal site has meant that

every item of building material has had to be shipped in, mostly by sea. Contractors, led by Foster Wheeler and Constructors John Brown, but including at some stage practically all the leading names in British civil engineering, also have had to contend with the Shetland weather. Bitter cold winters with short days meant sometimes that special installations had to be built over work in progress to protect it from the elements. Rough conditions at sea played havoc with delivery schedules and the rain, which can be torrential, turned the site into a sea of mud.

Schedules

The special conditions of the area have also brought added complications not experienced on other large projects. Before any building work could start thousands of tonnes of peat and loose soil had to be removed from the site and carefully deposited. It could not merely be dumped because its mass was so great it would have changed the drainage patterns of the entire area.

Further, part of the site had to be reclaimed from the sea. Orka Voe, an inlet which cut into the headland on which the terminal was being built, was filled and levelled. And through-out the project, from the initial planning and design, British Petroleum, the operators, and its contractors have had to cater for the different and often changing and contradictory demands of the 31 partners in the project.

Other demands were being made simultaneously by the Shetland council and by other groups in the community. The special powers given to the council by the Government have

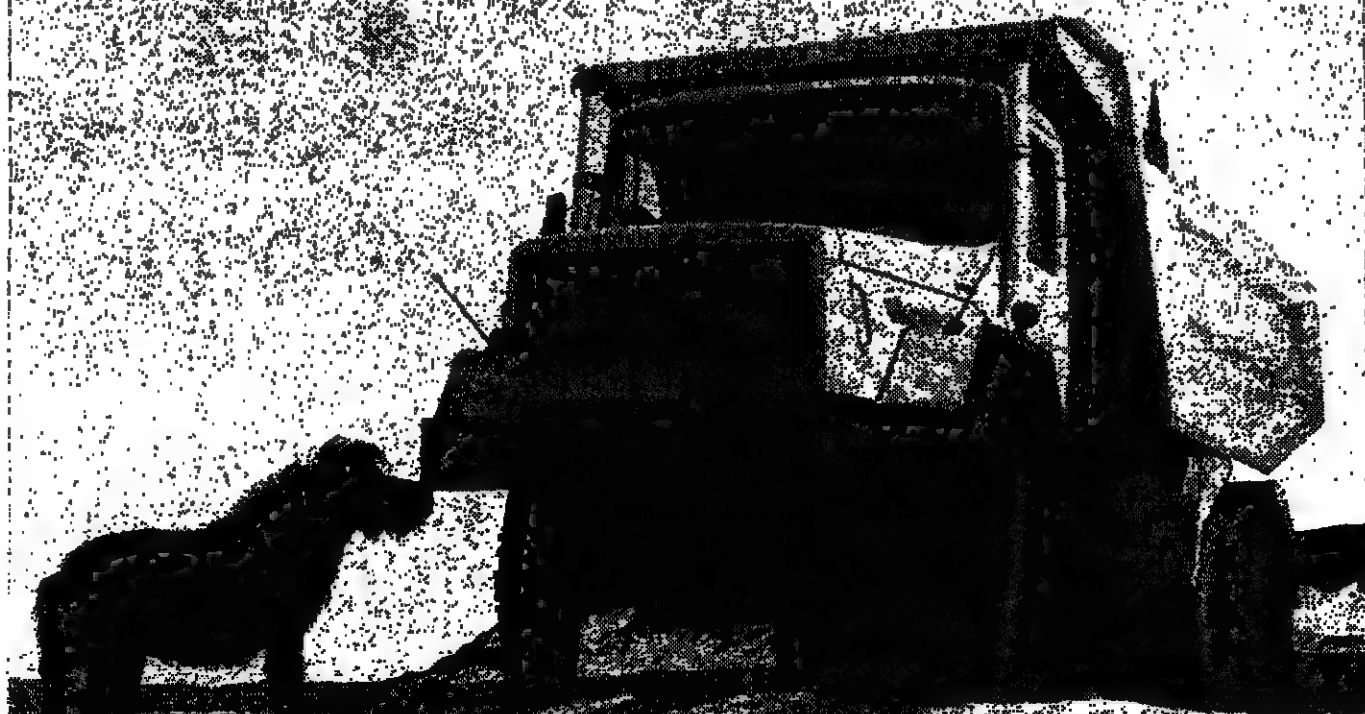
meant that the oil industry has been compelled to listen to the council's views and, where it was determined to disagree, try to change them with reasoned argument or some more tangible inducement.

But a second requirement, perhaps as important, has been to maintain the goodwill of the Shetlanders themselves. Many of them, understandably, view the terminal project with suspicion, in spite of the considerable resources devoted by BP and other companies to the attempt to make the local people look a little more kindly on the intruders.

Apart from the physical disturbance caused by such a huge construction project and the addition of 5,000 building workers to the island's 20,000 population, Sullom Voe has also put strains on some of the traditional institutions of Shetland. The council has alternatively faced criticism for not taking a more active part in controlling the development, and for being too involved. Outsiders, it has been said, are taking too much of the profit, but on the other hand the council has taken too much on its own plate.

This sort of criticism was brought to a head by the unfortunate oil spill from one of the first tankers to dock at the terminal—an incident which has brought back to Shetlanders' memories the promises of both the council and the oil industry that they were ready and able to deal with such emergencies and which has shaken the faith of the islanders in both bodies. That faith needs to be restored if the terminal is to find a comfortable place in Shetland life and it will take more than generous cash compensation to do it.

Shetland horse power

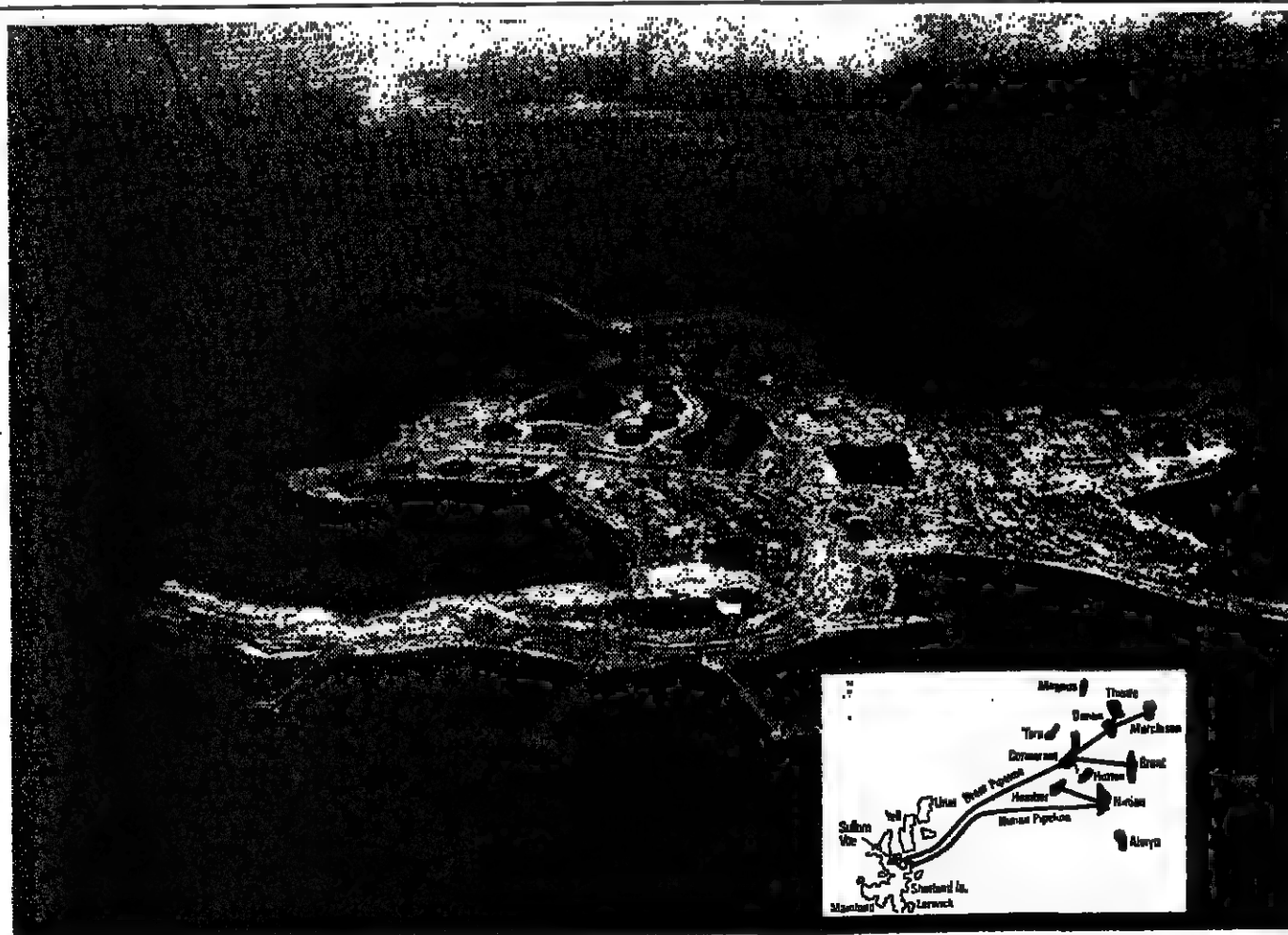


Magirus Deutz is the world's leading manufacturer of heavy-duty trucks and engines. Their products are used in a wide range of applications, from construction to agriculture. In Shetland, they are used for a variety of purposes, including the transport of oil and other goods.

Magirus Deutz is a German company with a long history of producing reliable and powerful vehicles. Their trucks are known for their durability and performance in tough conditions.

For details of the Magirus Deutz range of On/Off Highway Buses, Trucks and Road Vehicles, or for the latest Deutz air-cooled diesel engine, contact Magirus Deutz (Great Britain) Ltd, Road & Industrial Estate, Walsley, Cheshire, CW7 3RB.

Telephone 060 65 4411 Telex 689022



The biggest oil terminal in Europe. Now open.



The figures alone speak of the colossal scale of the enterprise which is now bringing in oil from the North Sea to Shetland.

Some 30 different oil companies working as one. As many as 12 separate deepwater fields being tapped for crude.

And a gigantic £800 million terminal at Sullom Voe that will handle 1.4 million barrels a day flowing in through the Brent and Ninian pipelines—a figure representing over half of all the oil likely to be produced in the British Sector of the North Sea.

But the design, location and construction of this massive oil base called for even more impressive teamwork. The Oil Industry and the Shetland Island Council together formed the Sullom Voe Association, working closely with the local community at each stage so as to minimise disturbance to the natural resources that Shetland has already.

Nowhere before has so much effort been made to keep things as they were. Nowhere in Europe is more oil coming in to one point than at Sullom Voe.

And nowhere will a single commercial project make more difference to a nation's economy.

Issued by the Oil Industry in Shetland.

SULLOM VOE II

The Council's unique writ

The Brent pipeline system is one of the great feats of underwater engineering in the history of offshore oil operations.

On the Brent complex of pipelines, operated by Shell-Esso, Comex performed no fewer than 25 pipeline tie-ins and three pipeline repairs.

The advanced hyperbaric welding techniques and sophisticated underwater engineering technology — pioneered and executed by Comex — were vital in bringing Brent oil ashore.

Vessels deployed by Comex and its joint venture partners in this unique operation included the dynamically positioned semi-submersible 'Uncle John'; the dynamically positioned construction vessel 'Talisman'; the construction barge 'Sandokan'; and the construction vessel 'Oregis'.



Comex Diving Limited.

The underwater engineers

Buckburn House · Howes Road · Aberdeen
London address: 36 St. James's Street, London SW1A 1JD.

APE-Allen Gears
supplied 8 high speed
Parallel Shaft Gears

for

Motor Driven Compressors

at

Sullom Voe

for more details of gear expertise contact

APE-Allen Gears Ltd.

Atlas Works Pershore Worcester WR10 2BZ
Telephone 038 652211 Telex 337488

APE A subsidiary Company of Amalgamated Power Engineering Ltd.

SHETLAND'S RELATIONSHIP to the oil industry is now legendary. In little more than eight years the David and Goliath story of how one of the smallest and most remote communities in the British Isles took on and tamed the concerted might of multi-national industry has become so firmly established that it is probably too late to shake it.

The truth, of course, is less dramatic, but the myth does not seem to have done either side much harm. The oil majors appear in a slightly more humane role than previously, having supposedly bowed to local pressures rather than riding roughshod over them in what is assumed to be their usual manner; and Shetland's new stature as giant-killer has already paid dividends in other fields such as winning political concessions in advance of the devolution referendum at the beginning of next month.

But with the Sullom Voe oil terminal now operational, it is as well to take stock of just what that relationship has meant so far.

For example, the huffing and puffing at various stages in the terminal's construction about the damage being done to the national economy by the Shetland Islands Council delaying agreement on the method of oil storage, or holding back the grant of an operating licence, or, for a thousand-and-one other reasons disrupting work on the terminal, can now be seen for what it was: merely a tactic in the negotiations. In fact, despite all these bureaucratic hindrances and countless hitches for technical reasons and because of the inhospitable Shetland weather, Sullom Voe has been opened in a fairly respectable time and the start of its operations synchronised remarkably accurately with the completion of work offshore.

Second, it is worth getting into perspective the amounts of

money paid or promised by the oil companies to the islanders. The council estimates that it will receive an amount in excess of £50m by the end of the century to cover disturbance compensation and revenue from the terminal. Independent assessments put the likely total at £100m-plus, but it would hardly matter if this figure was wildly understated. Set beside the £300m cost of the terminal so far and the literally unquantifiable turnover it will produce in the next 20 years, it is an insignificant amount.

Shetland's interest in the oil industry began in 1971 when the pace of exploration in the northern North Sea made it apparent that the islands, as the nearest British landfall, would be involved at least in providing a location for a supply base, if not for a big onshore installation.

Shaped

The attitude of the islanders was shaped by several factors, including the fact that the traditional island industries—especially fishing and knitting—were going through a boom period. They had been disrupted before by incoming high-wage industries in both worlds and there was no great desire to see the same thing happen again. On the other hand, there was an understanding that oil development was desirable in the national interest, that it was probably inevitable and that if the community itself did not act to shape development to its own designs, speculators would try to do it instead.

The unprecedented powers granted to the council in the Zetland County Council Act 1974 enabled it to disinherit the speculators and to insist that any development should be in specific areas and shared between oil companies. Without it, as one oil company executive

put it: "There was a risk of development breaking out in Shetland like measles."

The Act enabled the council to purchase land compulsorily for oil development within a designated area, but there were safeguards. Each transaction had to be given Parliamentary approval, as opposed to being sanctioned by the Secretary of State for Scotland as was usual north of the border. It also permitted the council to control development to limit its impact on the environment, to become the harbour authority for the new tanker port that would be built alongside the oil terminal, and to benefit substantially from the development by entering into partnerships with private companies and by opening a reserve fund to receive oil revenues.

These last two powers have proved some of the most useful to the council. It has used its partnership powers, for example, to extend its control over the development and management of Sullom Voe through the formation of the Sullom Voe Association. This non-profit-making body controls the construction and management of the terminal. The council owns half the shares and the oil industry the rest, with every company associated with the terminal required to become a shareholder.

Joint ventures of a more conventional kind have been formed with, for example, Grandmet to build and run one of the two construction camps for workers on the terminal; with Clyde Shipping and Cory Ship Towage to operate the tugs which manoeuvre tankers in Sullom Voe itself; with local businessmen to operate a quarry and with Airwork Services to run a new airport on the island of Unst. These projects, it has been estimated, could net the council £12m by the year 2000. But the big cash benefits come through the reserve fund. So



Pipetrack construction at Calback Ness

far it has about £10m, mostly from disturbance payments and the money has been invested by Rothschilds, the council's merchant bankers, to provide interest of about £1m last year, which was spent on local social and industrial projects. Disturbance payments could total £44m (at current prices) by the end of the century.

In addition, now that the terminal is working, the council will receive payments covered by the Ports and Harbours Agreement, signed with the oil companies last year.

Under its terms the council is reimbursed for the cost of building the terminal jetties (which it owns and runs) and will get a sort of user tax, the most startling aspect of which is a levy of 1p per tonne on

crude oil passing through the terminal. The levy is doubly indexed, to retail prices and to the world price of crude. Estimates of the value of this agreement over the next 20 years start at about £40m.

And, to complete the financial picture, there is still the question of rates to come. The regional rating assessor has yet to give a rateable value for the

terminal and it still has to be decided whether it will be eligible for industrial-rating, which would reduce the rates bill by half. But the contribution of the terminal users to the council's general rate-borne expenditure is likely to be substantial, and could be as high as 85 per cent.

Ray Perman

Islanders appalled by first oil spill

SHETLAND ISLANDS Council, under unique and jealously guarded Parliamentary legislation, controls and manages the oil port at Sullom Voe and

it is from this "Rolls-Royce of ports" that the Council stands to accumulate millions of pounds for the benefit of Shetland when the oil is no more.

With the port eventually handling some 69.5m tonnes of oil a year, more than half of it coming from the North Sea, it is little wonder that the Council is ultra-sensitive over its running of the port, anxious that no criticism should be directed at such a valuable asset.

The port became operational on November 30 last, following weeks of controversy over the resignation of the Council's director of ports and harbours, Captain George Biro. This was followed by a last minute confrontation between the council and the oil industry over the terms of the temporary operating licence for the terminal.

All this, however, took second place to the disaster which followed only a month after the port saw the arrival of the first tankers—a tanker accident resulting in 1,200 tonnes of heavy bunker fuel oil escaping into the sea and polluting Shetland's coastline, killing over 1,300 seabirds and contaminating seals, otters and sheep.

Councillors began to realise that a price was going to have to be paid in return for all the riches oil is bringing to Shetland. While the council is all-powerful and has cleverly tied up its oil money in a charitable trust, both councillors and officials believe that its affairs should not be too closely scrutinised by the media and ratepayers in general.

In chronological order, it was the Biro Affair which directed the attention of Shetlanders to the port which had slowly been developing over the past four years at Sella Ness. In February last year there came the first indication from Captain Biro that he was dissatisfied with the way things were working out for his department, particularly with regard to staffing.

Disquiet

He told the Council's Ports and Harbours Committee of the problems of recruiting port staff and that even office cleaners were leaving to take better paid jobs with the oil companies. This was only the tip of an iceberg which eventually surfaced in the autumn when Capt. Biro submitted a report on harbour operations. He was immediately asked to withdraw the report because its contents were seen by officials and some councillors as undermining the Council's running of the port.

Capt. Biro expressed disquiet over salary scales in his department, which are tied to local authority pay levels. This, he said, prevented him from recruiting staff of the right

calibre. Under such conditions he could not afford to buy the expertise of experienced pilots or other attractive fringe benefits.

While Capt. Biro had the support of colleagues in his department, the Council's chief executive, Mr. Ernest Urquhart, and some councillors, believed that Capt. Biro had overstepped his authority and was almost advocating that the running of the port would be better handled by an outside body.

Capt. Biro resigned, and although a group of councillors signed a motion asking him to reconsider, the councillors were evenly split and on the casting vote of the convenor, Mr. A. I. Tulloch, it was decided the resignation should be accepted.

Minimum

The Ports and Harbours department is still short of pilots and the acting director of the department, Capt. Bert Flett, has said that he needs 24 pilots on his staff but at the moment there are only 15—his very minimum his department can tolerate.

In the confrontation over the temporary operating licence for the terminal in the absence of a formal land lease it was the oil companies which had to give way to the authority of the Council. Tankers were banned by the Council from entering the port until the industry had signed the licence, but the oil companies were unhappy over the main clause under which the oil industry indemnifies the council against all risks such as pollution caused by running the terminal. The council argued this included pollution risks associated with the two pipeline systems as well as the terminal itself; after a period of brinkmanship the oil companies agreed to the licence.

With all last-minute hitches out of the way tankers arrived at the port and left with the first cargoes of crude oil. On December 30 last the largest tanker to enter the port, the Esso Bernicia, 190,000 dwt, was completing her berthing operation when one of three tugs assisting her broke down and the tanker crashed into the jetty. She was holed in three places and heavy fuel oil from her ruptured bunkers poured into the water.

The oil was rapidly contained within the terminal area by booms and the terminal closed to tankers until the Esso Bernicia left to undergo repairs in Rotterdam. Tributes were paid to the way the oil had been contained and the terminal had reopened when the news broke that the containing equipment had failed and that oil had escaped to pollute numerous beaches. Within weeks of the terminal becoming operational, Shetland was facing its first oil-spill disaster. Many Shetlanders were soon

recalling the words of the council's former pollution control officer, Capt. Chris Hunter, who had described Sullom Voe as an "ecological disaster." He predicted that once the terminal became operational there would be, within Sullom Voe itself, an average of one small oil spill every week, a large spill of over 100 tonnes of crude oil every year and a major spill of over 2,000 tonnes once a decade. These spills, said Capt. Hunter, would be additional to any major disaster on the open seas off the west coast. In the event of such a disaster, Shetland would be unable to cope.

Professor George Dunnet, chairman of the Independent Shell and Oil Terminal Advisory Group, dismissed Capt. Hunter's views as "emotive scare-mongering." While the oil companies claimed that their anti-pollution equipment was designed more for coping with crude oil, a four-man committee of inquiry was set up by the council.

The team of councillors will investigate the accident, the anti-pollution methods used and why these failed and make recommendations to the Council on what improvements can be made to the anti-pollution plan. It is likely that the Department of Trade and Industry will hold an official inquiry but despite all the reassurances given by the Council and the oil industry, Shetlanders are now openly critical of the way the first oil spill was dealt with at Europe's largest and modern oil port.

Request

A request for special pumps to clean up the heavy fuel oil was made but it took several days for these to arrive from Aberdeen and several booms put out to contain the spills were found to be ineffective. Men with buckets and spades were given the task of shovelling up the black treacle and it was this sight which appalled many islanders. The state of preparedness for even a small spill was minimal.

The cost of clearing up the oil will be borne by the oil industry. If the Esso Bernicia's owners were not covered by international pollution agreements then the ports and harbours agreement between the Council and the oil industry covers the Council against all costs resulting from pollution.

While oil is giving Shetland great riches, with the Council already holding some £9m in its trust, it has the potential with a major spill to deal the local economy a mortal blow and leave the Shetland environment besmirched for all time. The port and what it entails could well become an albatross around the neck of the Islands Council.

Leslie Able

JBEGT
OVER 5000 MW
IN MORE THAN
30 COUNTRIES

Sullom Voe oil terminal power station comprising 5 JBEGT 340MW gas turbines (Photograph by British Petroleum)

520MW of this
is associated with
North Sea developments

JOHN BROWN ENGINEERING
GAS TURBINES LIMITED
Clydebank, Dumbartonshire, Scotland
Tel: 041-952 2000 Telex: 778095
A member of the John Brown Group

TAYLORPLAN
TAVERGAS

Taylorplan Catering are proud to be associated with the development of the Oil Industry in the Shetlands.

For full details of our construction camp catering services, at home and overseas, please contact:-

Taylorplan Catering (Scotland) Limited
48a Union Street, Aberdeen.
Tel: Aberdeen 51347

Taylorplan Saudi Arabian Markets Limited
PO Box 1479, Alkhobar, Saudi Arabia.
Tel: Alkhobar 41902
Telex: 670065 Market S.I.

Head Office
Taylorplan Catering Limited, 9-11, The Quadrant, Richmond, Surrey
Tel: 01-940 6080 Telex: 529932

If you are tied up at Sullom Voe, blame us

We are proud to have provided over 3,000 tonnes of steelwork to Christiani and Nielsen Limited for the super structures on Jetty No's 1, 2, 3 and 4.

In fact we are tied up with projects throughout the world - after all we are the international supporter.

SWINTH STEELWORK
THE INTERNATIONAL SUPPLYERS
W. H. Smith and Co. (Whitchurch) Ltd.
P.O. Box 1, Whitchurch, Salop SY13 1PL
Tel: 0548 3001 Telex: 353385

Cablok Company Limited

ARE PROUD TO BE ASSOCIATED WITH THIS PRESTIGIOUS PROJECT WHERE THE CABLOK RANGE OF CABLE LADDERS AND CABLE CLEATS WERE USED EXTENSIVELY.

CABLOK COMPANY LIMITED,
Cablok Works, Monnow Road, London SE1 5RW
Telephone 01-237 5307/8 5128/9 Telex: 881275

LILLEY J.M.J. & KIER

When the Shetland Crude Oil Terminal at Sullom Voe is completed, it will handle more than half Britain's oil.

Lilley J.M.J. and Kier are pleased to be associated with this major contribution to Britain's future prosperity.

WORKS IN PROGRESS:

1. Main Civil Works — Earthworks, Concrete, Drainage and Paving.
2. Additional Crude Storage Facilities — Earthworks and Concrete.
3. Processing Facilities — Heavy Vessels, Pumps, Flare and Surface Drainage and Cable Trenching.
4. Fuel Disposal Area.
5. Sealside Aerodrome.

LILLEY JOINT VENTURE
Reg. Office 201 Charles Street Glasgow G2 12X
Telephone 041-552 1552

SULLOM VOE III

More exploration in stormy seas

THE PRESENT hectic construction programme at Sullom Voe is aimed at completing by late 1981 a crude oil terminal that will be capable of receiving and processing 1.4m barrels of oil a day from the fields to the east of the Shetland Islands. But that might prove to be only the first phase of this £1bn development.

The terminal has been designed so that it can be extended to handle an ultimate capacity of 3m barrels a day. Such a big expansion would require the building of a third pipeline, possibly from new discoveries to the west of the islands. Exploration drilling has been going on in the West of Shetland basin since 1972, but test results so far have been equivocal. Before any commercial developments and a third pipeline can be seriously considered, substantial extra reserves of oil or gas would have to be located.

The main excitement so far has centred around block 206/8 and exploration work carried out there by British Petroleum. The first well BP drilled on this block in 1977 raised hopes of a major find. It flowed oil at 2,820 barrels a day during two tests.

The productivity was hardly startling—far lower than that of many of the finds in the

North Sea—and the oil that was discovered (of 25 degrees API quality) was much heavier than the crude yielded by the fields to the east of the Shetland Islands. BP said at the time that the commercial significance of the find could be determined only by further exploration.

By the summer of last year, however, extravagant hopes and rumours had begun to surface as the second well was drilled. At one point in July BP shares moved up 70p in just a few days, adding £280m to the group's market value, on the strength of suggestions that BP and its partners, Imperial Chemical Industries and Chevron, had made a major new oil find.

The euphoria was finally deflated, however, when BP announced that the well had failed to find oil in commercial quantities. The well, 206/8-2, confirmed the existence of a broad deposit of hydrocarbons in the area, but it raised doubts about whether oil and gas would ever be discovered in commercial quantities. Some gas was tested from a small accumulation at the top of the reservoir and non-commercial quantities of oil were produced from four deeper test intervals. The oil was rather heavy, of 22 to 25 degrees API quality. The appraisal programme has

continued since the summer, however. The rig Sea Conquest, was moved immediately to a new location, nearly two miles to the north-east of the discovery well, to drill the third well. The result of this one was announced at the end of last year. Again the group encountered oil, but in tests the well flowed only 350 barrels a day, hardly enough to generate immediate enthusiasm.

The oil was similar to the heavy crude found in the discovery well. Two levels were tested, but the upper one was unproductive. The rig was moved south to the boundary between blocks 206/8 and 206/13, where a fourth well is now being drilled. The costs of this latest part of the programme are being shared with Esso, the licensee on block 206/13.

It was Esso that began the exploration programme to the west of the Shetlands in 1972 when it drilled a wildcat well on block 206/12, 10 miles from Shetland, with the drillship Glomar Grand Isle. That well was plugged and abandoned after 29 days. The allocation of exploratory territory to the west of the Shetlands began in the third and fourth licensing rounds of 1970 and 1971-72, but it has been a slow process as companies concentrated on the

more attractive prospects available in the North Sea.

A total of 64 blocks were licensed in the third and fourth rounds and more exploration acreage has been allocated since under exclusive licences to the British National Oil Corporation.

The geology of the area to the west of the Shetlands presents the oil exploration teams with a very different set of questions to those posed in the Viking Graben, the prolific oil-bearing zone to the east of the islands. The prospective sedimentary areas to the west lie in the West Shetland basin, a relatively narrow basin running parallel to the Shetlands from the south-west to the north-east. Much of the oil-bearing rock to the east of the Shetlands was discovered in the Jurassic zone, but this strata is much less in evidence to the west of the Shetlands. Clearly the west has not

yet been explored as closely as the North Sea, but the work that has been done has concentrated on older rock strata.

The best prospects appear to be offered in the Paleocene, Devonian and Carboniferous rocks, and certainly it is the Devonian that has given most encouragement to date. But the reservoirs that have been found so far to the west of the Shetlands have very poor productivity. The rock is not very porous and permeable, which means that in tests so far the exploration teams have had trouble in getting the oil to flow. There is still hope for areas which are very fractured, which have the effect of breaking up the denser rock formations, but apart from BP's discovery well on 206/8, there are hardly any wells that have yet shown an acceptable rate of productivity.

Exploration in this area is also complicated, because the seismic charts are subject to greater distortions in mapping the older reservoir rocks.

The common belief in the oil industry is that there will have to be considerably more encouragement from more productive wells before there is a prospect of commercial development. There could be considerable quantities of oil in place—talk in the industry has mentioned as much as 10bn barrels in the general area of 206/8—but this does not mean that it can yet be extracted commercially.

Oil has been found in Devonian rock strata in the North Sea and some of the finds, such as BP's Buchan Field, are being developed commercially. But to the west of the Shetlands the oil is heavier, the wells tend to be less productive where oil has been found, and the rock strata appear to fluctuate widely and irregularly. This last point threatens to be a greater problem than the lack of depth in some of the oil-bearing zones.

Generally, the oil that has been found has been discovered at depths between 6,000 and 8,000 feet below sea-level. This is rather shallower than the east of Shetland fields which are often 9,000 to 12,000 feet down.

The shallower the finds the more it reduces the possibility, when a field is developed, of drilling deviated wells which can spread out from a central platform and drain a much wider area. The west of Shetland finds to date should not present too many problems in this respect—the Forties Field after all was discovered at depths between 6,000 and 8,000 feet, but the wells had far more spectacular productivity.

In total more than 25 wells have been drilled to the west of the Shetlands, but the success rate has fallen far below that established for the North Sea. The real interest was aroused only following work carried out in 1977 by BP, Esso and Elf.

A well drilled by Elf in the neighbouring block to BP's, 206/7, produced oil at an aggregate flow of 1,700 barrels a day and gas at 3.9m cubic feet a day. Elf said the commercial significance of the find could be assessed only after further exploration. There is some evidence to suggest that the BP and Elf wells were sunk on the same oil-bearing structure. Esso plugged and abandoned a well in October 1977 on 206/12 after testing a non-commercial flow of 630 barrels a day, and Mobil has drilled two wells on 206/9 closer to the Shetlands, but has yet to release any detailed results.

As exploration is pushed on to the west the oil companies are encountering even worse weather conditions and deeper water than in the northern North Sea. The water depths range considerably from under 300 feet to the north-west of the Orkney Islands to more than 1,500 feet in some of the most westerly blocks licensed.

Conditions

Wind speeds and wave heights equal or exceed those in the northern North Sea, but the Scottish western Shelf is also exposed to the Atlantic swell. The tracks of the worst storms pass about 250 miles to the north-west of the drilling area between Iceland and the Faeroes, but they generate high waves which reach the exploration area as a swell. When BP began its third well on 206/8 it had to give up the first attempt and start again because the well-head was damaged in a storm of hurricane force.

In the area of the Scottish western Shelf, gale-force winds of 40 mph (Force Eight) and greater are likely to occur on about one day in four during winter months. In extreme cases 80 mph winds can be maintained for up to an hour with gusts of up to 120 mph. Extreme wave heights could be

as high as 95 feet and waves of 10 to 15 feet are normal during the winter.

Applications under the sixth UK offshore licensing round are now being considered by the Department of Energy, and when licences for the first blocks are awarded in March or April they will further extend the exploration frontier in the stormy area to the north-west of the Shetlands. A total of 13 blocks are on offer in the area and all have attracted at least one application.

Some of the major oil companies have made only limited applications under the stricter sixth round licensing conditions. Shell and Conoco, for instance, which are already important operators in the North Sea, decided to go for blocks in only one area. They have both opted to seek acreage to the north-west of the Shetlands. Conoco is in a group of which Elf is the operator.

Some of the sixth round blocks are in water depths of more than 1,000 feet, but these are now well within the capability of the oil industry's drilling technology. It could be an entirely different situation, however, if oil is found there in commercial quantities. The deepest water depths in which a field has been developed in the North Sea hardly go beyond 600 feet and oil found at depths of 1,000 feet or more would certainly have to be present in substantial quantities to make it a commercial proposition and would call for new technology to develop it.

Lord Kesteven, chairman of the British National Oil Corporation, said recently that there were several billion barrels of oil to be found to the west of the Shetlands. However, recovery of the oil posed great problems and the industry was not yet sure how it could be done.

Kevin Done
Energy Correspondent

Gas processing plant delayed

DESPITE all the construction difficulties and delays, work at Sullom Voe was sufficiently advanced by late last year for it to be ready in time to accept the first crude oil companies could produce by pipeline from the fields to the east of the Shetland Islands.

It was not so much problems at Sullom Voe that held up the first oil production to the new terminal as mounting delays offshore.

But as more fields come on stream and production offshore builds up, Sullom Voe will increasingly become a major bottleneck because of its inability to take unprocessed crude oil.

When the terminal is operating fully, one of its most important functions will be to take out the various gas fractions mixed in the crude in order to make the oil safe to load into tankers for shipment.

The gases will then be broken down into the different fractions, some for use as fuel in the terminal's power station and the remainder to be liquefied and stored before being shipped out from Sullom Voe aboard special gas carriers.

The gas processing units are a vital part of the terminal's operations. Without this facility, the crude oil has to be stabilised offshore at the production platforms. Some of the gas produced in association with the crude oil is used for power generation on the platforms, but for the moment most of it must either be re-injected into the reservoir or else flared off wastefully into the atmosphere.

Alternatives

At the same time, the Council indicated that the gas processing units should be built as one integrated plant to be used by all the oil companies at Sullom Voe, rather than built as two separate plants to serve the Brent and Ninian pipeline systems independently, as the companies wished.

By the time the arguments were resolved a compromise had been worked out under which the oil industry was allowed above ground tank storage—a much cheaper alternative than underground caverns—in return for going back to designing a single gas processing system. As a result of making such radical design changes more than a year's construction time was lost.

As now planned, the terminal will have a capacity for handling 1.4m tonnes of crude oil by the end of 1981. This scheme alone is destined to cost more than £1bn—a far cry from Shell's original planning application for a £20m tank terminal to handle crude from the Brent Field.

Already, however, there is talk of expanding the terminal to a capacity of 2m barrels a day, which would be the upper limit of the capacity of the existing pipeline systems. Any further expansion will necessitate additional extensions of the gas-processing units.

comes ashore it is a mixture of hydrocarbon liquids, dissolved gases and some water, so the first process operation involves the separation of the water, which is disposed of through an effluent treatment system.

As presently planned, there are to be five stabilisation units—three for the Brent pipeline system and two for Ninian—which will each be capable of handling 380,000 barrels a day. The gases are separated out from the oil by a process of heating and de-pressurising. They are then compressed, dried and broken down into their individual fractions to yield a methane/ethane mixture, which will be used to fuel the Sullom Voe power station, propane and butane and some heavier hydrocarbon compounds.

Two refrigeration and fractionation units are now under construction, each capable of handling gas equivalent to 700,000 barrels a day of Brent crude or 500,000 barrels a day of Ninian crude.

Capacity

Two units for refrigerating the liquid petroleum gases, propane and butane, are being built as a common facility for the two pipeline systems. When fully operational they will have a capacity for handling 5,000 tons a day of liquid petroleum gases, but this could prove insufficient and a third unit is under discussion.

The refrigeration system is rather like that used in many domestic refrigerators. It is based on the fact that when propane is expanded after compression and condensation it is turned from liquid into a cold gas which can be used in an exchanger as a refrigerant. A total of five insulated storage tanks will be provided, three for propane and two for butane, each with a storage capacity of about 20,000 tonnes of liquefied gas.

Propane is stored at a temperature of minus 48 degrees Centigrade and butane at minus 9 degrees Centigrade, which has made it necessary for the bases of the tanks to be electrically heated to one degree Centigrade in order to stop the freezing temperatures of the gas from undermining the foundations. Without this measure the coldness from within the tanks would freeze the moisture in the earth and the resulting expansion could break up the foundations.

Originally the gases were to have been shipped out from the terminal across the Number 1 jetty, which has been built to handle both propane and butane and crude oil. A fifth jetty is now being planned, however, for the terminal and this would be dedicated solely to the loading of the liquefied petroleum gases.

The estimated cost of the terminal is £815m but the extra facilities now planned, such as the fifth gas-handling jetty and four additional crude oil storage tanks will push the cost up beyond £1bn. The gases will be shipped from Sullom Voe to many destinations in Europe and North America for a wide range of industrial and domestic uses. The marketing will be arranged by a company formed in 1977 by the British National Oil Corporation and British Petroleum. BNO has a 60 per cent interest in the venture and BP 40 per cent.

The terminal is now about 55 per cent complete and although stabilised crude is being handled through the terminal the site is still dominated by the continuing construction work.

Constructors John Brown is

the main contractor responsible for building the processing facilities and in order to try to ensure that it meets the new deadlines for the job it is employing many of the lessons learned from the equally arduous construction tasks of assembling units offshore on the oil and gas production platforms.

The processing facilities are being put together in pre-assembled units or modules at fabrication yards mainly on the UK mainland. Some specialised pieces of equipment are being manufactured in the U.S., West Germany, Holland and Italy, but more than 90 per cent of the equipment orders for the terminal have gone to British companies.

This strategy means that the modules, often weighing as much as 350 tons each, can be shipped directly to the terminal where they are put together in the manner of a giant Meccano set. The pipe racks are arriving in 40 pre-assembled units, about 12 are already on the site, and the others are to be joined by some 29 other pre-assembled modules, of which at least three are now in place. This form of construction has been chosen because of the isolated nature of the Sullom Voe site and the extreme climatic difficulties of constructing such a complex plant on a site that shares the same latitude as Leningrad and the southern tip of Greenland. So far the programme is progressing well although some equipment suppliers are falling behind schedule and could further delay operations.

BP, as the operator for the terminal, is holding optimistically to its estimate of being ready to start accepting some unprocessed crude from the Ninian and Heather Fields in September with the liquid petroleum gas separation facilities coming into use from the second half of 1980.

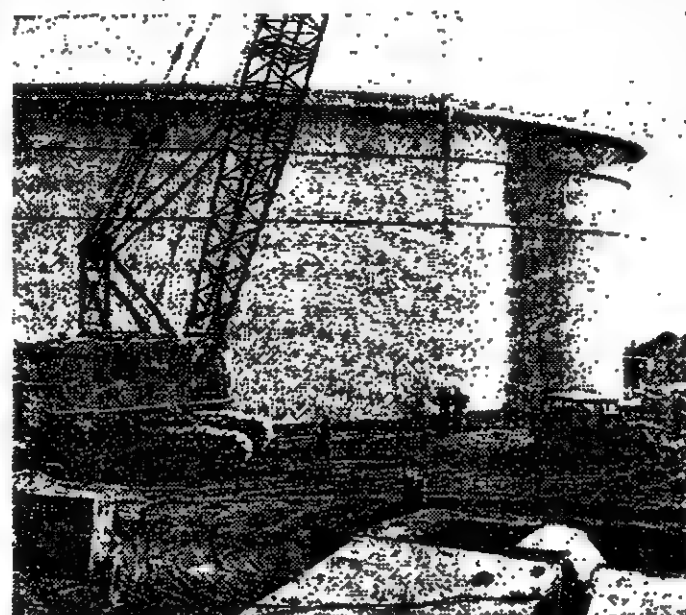
Flaring

In the meantime, however, gas and natural gas liquids with many millions of pounds worth will have to be flared from a number of the East Shetland fields, particularly Heather, Ninian and Cormorant. The Government has been trying to take a strong line with the oil companies over unnecessary flaring and at one stage it insisted that oil and associated gas production from Shell/Esso's Brent B platform should be shut down for several months until gas reinjection equipment had been installed.

The UK is still far from being self-sufficient in crude oil production, however, and especially at a time when serious problems are facing world oil supplies, the Government will find it difficult to insist on any more production cut-backs. Wood Mackenzie, the stockbroker, estimated last year that if flaring was not allowed from the Heather, Ninian and Cormorant fields oil production would be lost to the balance of payments in 1979, with a similar loss in the first half of 1980.

By contrast, the value of the natural gas and natural gas liquids that would have to be flared would be in the region of £30m in the first half of 1980. Reluctant though the Government is to see any but the most necessary gas flaring, it is likely that it will accept the loss of gas until the middle of next year, while hoping against hope that the terminal is not subject to any more major delays that will put the completion date back yet again.

Kevin Done



Painting in progress on a crude tank at Sullom Voe terminal



Welcome aboard the Foster Wheeler package tour

Fasten your seat belts, we're launching into some impressive facts about Foster Wheeler.

About Foster Wheeler's involvement in the Sullom Voe North Sea Oil Terminal project in the Shetland Islands. As Site Services Contractor, it starts for the 4,500 personnel engaged on the project at the check-in point at Glasgow Airport—at the special Foster Wheeler desk. Then, we fly them there.

Arrange accommodation for them in one of the two construction villages with all mod cons. Provide cooked meals in the Satellite site canteens and services necessary for day-to-day living. In addition, we provide back-up services for construction villages: medical facilities, vehicle maintenance, safety services including fire fighting, water distribution and sewerage—and even transportation for leave and holidays.

That's only half the 'package'!

Foster Wheeler is also responsible for the design, procurement and construction of the Terminal offsites facilities. So on the Terminal itself, we're building a power station to serve the entire complex; engineering and constructing the piping and hook-up of the tanks and storage facilities.

Still that's not all.

On the mainland, at Bathgate, we provide a buffer storage area for materials prior to despatch to the island. And a second at Bromborough on the Mersey, where piping and steelwork are prefabricated and shipped, 600 tons per trip, to Sullom Voe on a chartered vessel.

The total Foster Wheeler package is the biggest project we've ever carried out. And, almost certainly, the biggest-ever construction site in Europe.

Timetable

1974	The project began: site cleared of millions of tons of peat and unusable material.
1974-present time	FW Home Office involvement: over 2 million manhours. FW supervision in field: over 3,000 man months. By the time the first oil came ashore, all the FW facilities were ready—including 50 megawatts of power and the distribution network.
1981	Estimated completion date when 1.4m barrels of oil a day will be reaching the terminal.

Total estimated cost of the North Sea project: \$1.4 billion (Foster Wheeler responsible for approx. \$600 million).



Foster Wheeler Limited
Reading, England

